

NEWS SUMMARY

GENERAL

Marathon jury finds 2 guilty of riots

The jury in the Terry May murder trial yesterday convicted two more men for their part in the riots in Thornton Heath, London, last summer.

Strike vote row

Union leaders urged 3,300 workers on strike at the Massey Ferguson tractor plant in Coventry to boycott a secret ballot on a return to work.

Hospitals warning

Health service workers are threatening to ban non-emergency hospital admissions from April 26 in action over their 12 per cent pay claim.

'Battle stars' call

The U.S. should give priority to deploy battle platforms in space armed with laser beam weapons, the General Accounting Office, the investigative arm of Congress, has urged.

War and peace

The Soviet Union has hit back at the peace movement in Western Europe for criticising the Soviet nuclear build-up.

Ceausescu tour

President Nicolae Ceausescu of Romania arrived in Peking for talks expected to embrace Sino-Soviet relations.

Namibia anger

South Africa attacked the "provocative" appointment of Indian diplomat Brajesh Mishra as UN commissioner for Namibia.

Dancers defect

Eleven Polish dancers have defected to Canada and predicted more members of their troupe would join them.

Mother held

Elaine Morris, 31, was remanded in custody at Fleetwood, Lancs, charged with murdering her two daughters and 16-month-old son over the weekend.

Plane deaths

A U.S. Air Force transport plane crashed, killing 11 on board, in the mountains of East Turkey.

Bribes sentence

Turkey's Supreme Court jailed Hilmi Isizgur for nearly 10 years for corruption when he was a Cabinet minister.

L of a fright

A driving lesson came to an emergency halt in Sherwood, Nottingham, when a streaker ran down the middle of the road and jumped onto the car bonnet.

Briefly

Telephone links with Portugal were cut as operators there began four-day strike.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated.)

Table with columns for RISES and FALLS, listing various commodities and their price changes.

BUSINESS

Equities weaker; gilts and £ steady

EQUITIES weakened after the Easter holiday, with sentiment dominated by the Falklands crisis in thin trading.

GILTS were more stable aided by sterling's steadiness, closing mixed.

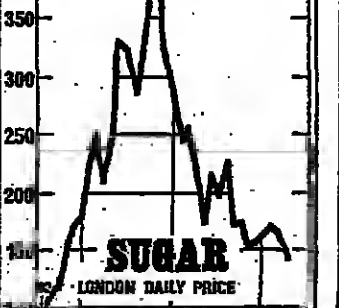
STERLING closed at \$1.7645 (DM 4.26), FF 11.0825 (FFr 11.0725), Y435 (Y437) and SwFr 3.46 (SwFr 3.5).

DOLLAR eased on interest rate trends to DM 2.412 (DM 2.4225), Y246.5 (Y248.6), SwFr 1.96 (SwFr 1.99) and FFr 6.2825 (FFr 6.3).

GOLD rose \$2.75 to \$356.75 in London.

WALL STREET was up 3.81 at 845.13 shortly before the close.

RAW SUGAR price fell \$4 to \$141 a tonne in London.



lowest since August 1979. August futures fell \$1.5 to \$151.575 a tonne.

SOVIET BLOC banks have had to reduce their operations on western money markets as a result of growing concern about debts incurred.

JAPANESE CAR makers may be heading for their worst sales decline since 1973 because of sluggish demand.

BL has launched a turbo-charged Rover car powered by an Italian 2.4 litre diesel engine.

JAPAN is expected to offer France trade concessions to reduce the bilateral trade surplus of \$555m on the eve of President Mitterrand's state visit to Tokyo.

FOSTER WHEELER Energy and Foster Wheeler (Process Plants), two UK subsidiaries of the U.S. Foster Wheeler group, have won a \$465m contract for oil refinery works in Thailand.

NESTLE, the Swiss parent company of Nestlé group, recommends a record 1981 dividend of SwFr 85 a share on profits after tax of 11.3 per cent at SwFr 229.8m (\$65.7m).

BRITISH PETROLEUM is likely to sell its 15 per cent stake in the Beatrice oilfield.

MINET HOLDINGS, the Lloyd's and general insurance broker, finished 1981 with pre-tax profits of £14.75m against £3.68m.

DUFAY BITUMASTIC boosted 1981 pre-tax profits to \$248,000 with sales up 13 per cent, but an exceptional item turned the year's result into a \$26,000 loss against 1980's \$40,000 profit.

NORTHERN ENGINEERING Industries, the electrical and mechanical equipment manufacturer, boosted 1981 pre-tax profits by 26 per cent to £33.03m (£28.06m).

BANK OF SCOTLAND taxable profits for the year to February 28 rose £3.9m to \$47.2m, despite a fall in the second half.

FALKLANDS PEACE SHUTTLE CONTINUES

Haig tables 'new ideas'

BY DAVID TONGE IN LONDON AND ANDREW WHITLEY IN BUENOS AIRES

BRITAIN and Argentina are considering further proposals to solve their dispute over the Falkland Islands, Mr Alexander Haig, the U.S. Secretary of State, said last night.

As he left London for Washington, after the sixth day of his shuttle diplomacy of his shuttle diplomacy, he rejected suggestions that his peace effort had broken down by announcing: "We have now received some new ideas."

The substance of these ideas appears to involve a slight move by the Argentines on their demand for sovereignty over the islands. Mr Haig discussed the latest Argentine proposals with Mr Francis Pym, the Foreign Secretary, before he left.

The immediate British reaction was that things were now looking up very slightly, but that this was no time for easy optimism.

Reports in Buenos Aires indicated that the main fleet in Puerto Belgrano, the country's biggest naval base, was about to leave for Falklands waters, 1,000 miles to the south.

The fleet returned to port after the invasion of the Falklands and in advance of the time on Monday morning when Britain began its blockade of the islands. After that deadline, the British Government said it would treat Argentine naval vessels in a zone around the Falklands as hostile.

The British task force now at sea is due to arrive in the area about a week from now.

Mrs Thatcher, the Prime Minister, has called a Cabinet meeting for this morning, ahead of the special session of Parliament called to discuss the crisis today.

Mrs Thatcher is expected to describe to MPs the course of the negotiations in London during the past 36 hours, but she seems unlikely to give precise details of the options now on the table.

Her basic message will be that Britain is insisting on implementation of the UN Security Council resolution number 502, calling for cessation of hostilities, withdrawal of Argentine forces and diplomatic efforts to solve the dispute.

Optimism on Monday that a way forward could be found was dispelled when the Argentine government told Mr Haig by telephone that its position had hardened over the crucial question of sovereignty over the islands. After 11 hours of talks at 10 Downing Street on Monday, Mr Haig said he would fly immediately to Buenos Aires.

But, after further telephone conversations with Sr Nicanor Costa Mendez, the Argentine Foreign Minister, he decided to stay overnight in London.

Mr Haig spent 11 hours with Mrs Thatcher yesterday morning, after which no agreement seemed in sight on three crucial questions. These were how the two countries should move from

concern at the delay in producing official guidelines. It is evident that the British authorities have been uncertain about what they could enforce under the emergency powers last used during the Rhodesia crisis.

The Bank of England's guidelines on syndicated loans and other forms of credits will clarify several points for Euro-bankers. It is not clear however, that the formal notice will allay growing fears among international bankers over the financial and legal implications of Britain's conflict with Argentina.

Although the Bank's guidelines cannot prevent banks outside the UK from doing business with Argentine borrowers, the international banking community has already taken its own cautious view of new loans for Argentina.

Bankers appear to agree that Argentina's 1982 borrowing needs—around \$7bn (£4bn)—could be dealt a sharp blow by the Bank's measures and by the reluctance of the banking community to approve any new money for Argentina.

Many of Argentina's Euro-market borrowings come under the Bank's jurisdiction, albeit indirectly in some cases, because of the prominent role of UK banks as agents and loan syndicate members.

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City nervous, Back Page

Argentine assets guidelines issued

BY WILLIAM HALL AND ALAN FRIEDMAN

THE Bank of England has issued detailed guidelines on implementing the UK Government's decision to block Argentine assets in the UK.

The main points of the Bank of England notice, which is intended to clarify the statutory order laid before Parliament on April 3, are:

British banks may not extend new loans to Argentine borrowers and no further drawings are to be allowed on existing loans without the express permission of the Bank of England.

Recognised UK banks, including the London branches of foreign banks, may continue to act as agents for syndicated loans to Argentina and may distribute capital repayments and interest payments to syndicate members only if the necessary funds are received from outside the UK.

The freeze on Argentine assets does not apply to the overseas branches of UK banks.

The Bank of England will look sympathetically on applications to allow money in Argentine accounts in London to be used to pay for living expenses and cases of hardship.

Permission will not be given for payments by banks in the UK in connection with the operation of vessels and aircraft owned by or on charter to Argentines.

The Bank of England will consider applications from fund managers who wish to continue managing discretionary portfolios on behalf of Argentines.

Irrevocable credits opened before April 3 to cover trade with Argentina will be honoured.

The Bank of England's notice is being circulated to several thousand bank branches and other interested parties in the UK.

Following legal advice the Bank and Treasury decided that it could not be enforced on the overseas branches of UK banks, although they are expected to abide by the spirit of the guidelines.

Several banks had expressed concern at the delay in producing official guidelines. It is evident that the British authorities have been uncertain about what they could enforce under the emergency powers last used during the Rhodesia crisis.

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EEC ban likely to be delayed

BY GILES MERRITT IN BRUSSELS

BRITAIN'S EEC partners seem unlikely to reach agreement today on the immediate enforcement of the imports ban against Argentina that was agreed over Easter.

The special meeting of EEC member states' ambassadors expected to rubber-stamp the April 10 sanctions pledge is instead to be confronted with legal and procedural difficulties that could involve damaging delays.

Doubts over the speed with which the EEC's ban on Argentinian goods will be implemented yesterday began to cloud the UK's earlier diplomatic victory.

It is also feared that a European Commission proposal limiting the ban to a fortnight could erode its effectiveness.

Although the recent commitment to a trade embargo given by other European Community Governments has been hailed as a major diplomatic triumph for the UK, a number of unresolved questions have emerged that could slow its implementation.

British officials reject suggestions by some European Commission experts that the political commitment of the UK's Community partners to a

total EEC imports ban is not irrevocable.

But it has become clear that detailed negotiations about the terms of the ban and its legal basis will be required between EEC member states and the Brussels Commission before the ban can be declared.

The Commission plans to table a proposal at today's talks in which the ban would be based on Article 113 of the Treaty of Rome—making it a single supranational Community measure—but including a

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Public borrowing below forecast

BY ROBIN PAULEY

CENTRAL government borrowing in 1981-82 was £11.8bn less than forecast in the Budget five weeks ago. This indicates that total public sector borrowing for the year is also likely to undershoot the Budget forecast of £10.5bn, by about £1bn.

These results have been achieved in spite of the Government having to pay an extra £500m in interest on extra borrowing caused by the civil servants' strike, which held up large-scale tax payments.

Figures published by the Treasury yesterday, indicate how tightly the economy has been squeezed by the Government. In the 1981 Budget, the projection for central government borrowing in 1981-82 was £11.5bn. This had fallen by last month to £8.75bn. The actual year-end figure is £7.56bn.

Interest rates, however, the main target of the original public sector borrowing requirement policy, have failed to fall sharply, although the Government could argue that they

would have been even higher if public borrowing had been higher.

The Government is not clear about the reasons for the extent of the shortfall in the year-end figures, which have always been difficult to predict.

The two main factors in the reduced borrowing have been £268m more than expected in Inland Revenue receipts, while government departments have spent £87m less than forecast on supply services—the main spending programme.

Most government departments appear not to have embarked at the end of the financial year on the traditional spending spree which offset caution in earlier months.

Local authority borrowing from the Public Works Loan Board has also been depressed, with councils under-spending their capital account allocations throughout the year.

Nationalised industries and public corporations have also

borrowed less from the Government, having been more inclined to use banks.

In detail, the figures show that consolidated fund revenue—the bulk of Government receipts—was £76.75bn in 1981-82, £467m more than forecast in the Budget and a rise of £10.5bn, or 16 per cent, over 1980-81. The monthly figure for March was £10.57bn, which is £2.68bn more than in March 1981. This large increase is partly due to higher tax and Customs and Excise receipts, and partly to a refund of £3.13m from the EEC Budget—three times the size of the Budget refund credited in March 1981.

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Moslem states to stage protest shutdown today

BY JAMES DORSEY IN KUWAIT AND MARY FRINGS IN SAUDI ARABIA

A SHUTDOWN of government offices, banks, airports and telephone and telex links has been decreed by Arab Gulf states and other Moslem countries for today in solidarity with Palestine.

The call for the stoppage was made by King Khaled of Saudi Arabia following Sunday's shooting incident in Jerusalem.

An American Jew in Israeli army uniform opened fire on the sacred Temple Mount, the Moslem world's third most sacred shrine. Two Arabs were killed in the shooting and another 20 people were wounded.

Most official life in Saudi Arabia will be halted today and Kuwait has declared that it will isolate itself from the outside world.

The impact of the strike will vary from country to country. Airports in Saudi Arabia, Kuwait, United Arab Emirates, Qatar and Bahrain are expected to be shut to all flights for 12 hours from 0300 GMT.

International telephone and telex services in those five countries—which are linked in the Gulf Co-operation Council—are also likely to be interrupted.

All government ministries in the five countries will also be shut, as will banks and other official organisations. It is not clear whether shops and other businesses will be closed.

Saudi Arabia reported that Iran, with which relations are badly strained, had also agreed to participate.

Following a meeting with the Saudi ambassador in Tehran, Iranian Prime Minister Ali Khamenei said his country would honour

King Khaled's request.

The strike will also be observed in Jordan, Syria, parts of Lebanon and Morocco. Pakistan has said all government offices and private businesses will comply with King Khaled's call but its international airline and other transport services will stage only a 30-minute stoppage.

A seven-year-old Palestinian boy died yesterday in rioting that has broken out on the West Bank and Gaza since Sunday's shooting. The boy was killed when Israeli troops opened fire into a crowd of demonstrators in Gaza.

Moslem anger at Sunday's incident in Jerusalem has been reflected in Press comment. The English-language Jordan Times said that it was time the Americans and Israelis "dropped the false idea that there is a substantive difference between the work of this gunman and the impact of the Palestinians of the American-financed and American-backed policies of the Israeli occupation authorities during the past 15 years."

Other newspapers called for a holy war to drive the Israelis out of Palestine and a Kuwaiti newspaper claimed that today's strike was "the beginning of a comprehensive confrontation against the enemy."

Publications in the conservative United Arab Emirates suggested that a boycott should be imposed on the U.S. "because America supplies arms to Israel to kill our people."

In New York the UN Security Council agreed to debate Sunday's shooting in East Jerusalem. The meeting was requested by Morocco.

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Advertisement for Scandinavian Bank Group, featuring a large image of a bull and text: 'The FT. has an interesting new neighbour. Scandinavian Bank moves next to the FT. on 19th April.'

CONTENTS table listing various sections and their page numbers, including Survival in recession, Management, and various market reports.

EUROPEAN NEWS

U.S. 'wants more Bonn support'

BY JONATHAN CARR IN BONN

MR ARTHUR BURNS, the U.S. ambassador to Bonn, has made an outspoken appeal for more West German support and understanding for U.S. foreign policy in Nato and beyond.

Mr Burns made clear that on issues ranging from El Salvador through the Polish crisis to the Persian Gulf and its oil supplies, Washington had not received as much backing from Bonn as it hoped for.

He said that he is determined to speak out. He caused a furor earlier this year when he told the West German foreign policy association that if U.S. troops were not wanted in Europe then they would be withdrawn.

In his latest remarks, Mr Burns emphasised that he believed West Germany to be a loyal, dependable ally and that future good relations depended on greater sensitivity from both sides.

Record Italian trade deficit

By Rupert Cornwell in Rome

ITALY'S hopes of stabilising its economy have received a severe setback with the publication of a record monthly trade deficit for February of L2,931bn (£1,255bn). This was far worse than anticipated, and exactly double the deficit for the same month in 1981.

The latest figures mean that during the first two months of this year the country's foreign trade shortfall totalled L4,547bn—half as bad again as last year, when the Rome authorities were forced to impose an emergency import deposit scheme.

The worsening reflects in some measure unusually large imports of raw materials as industry rebuilds its stocks after the abolition of that deposit scheme at the start of February.

As a heavy importer of oil, moreover, the country has been particularly penalised by the rise of the dollar against the lira, which has far more outweighed the dollar price decline of crude oil.

Most worrying of all to the Government are the signs that the dynamism shown by Italian exports in the latter half of 1981 may have petered out. While imports in money terms rose 41 per cent from February 1981 to stand at L10,518bn, exports climbed only 28 per cent to L7,585bn.

The trade returns have rekindled fears for the lira, which remains pinned in the lower half of the European Monetary System (EMS). While the French franc has absorbed the worst of speculative fire in recent weeks, the Bank of Italy is believed to have been obliged to make costly interventions to defend the currency.

While inflation has declined to only 16 per cent from a peak last year of 21 per cent, the prospects for government action to bring the economy into better balance have been jeopardised by mounting political uncertainties, as the parties manoeuvre ahead of expected early elections.

Feuding between the five coalition partners in the current Administration of Sig. Giovanni Spadolini has meant that seven months after its presentation to Parliament the 1982 Finance Bill is still not on the statute book.

Increase in French car sales confirms market improvement

BY TERRY DODSWORTH IN PARIS

A SPECTACULAR upturn in French car registrations in March, when sales rose by 23 per cent compared with last year, has confirmed the improvement in the market which began late last year.

The provisional March figures follow a period of steadily increasing production by French manufacturers and a return to virtual full-time working throughout the industry.

Although there are some fears that sales may have been artificially stimulated by recent vigorous marketing campaigns and the Government's reflationary policies, the French manufacturers are now showing more optimism than at any time for the past two years.

The statistics also show that the Peugeot group comprising Peugeot, Citroen and Talbot, is steadily improving its position after a two-year slump that pushed it into heavy losses.

All three divisions of the company increased their sales last month, with Talbot registrations more than doubling to 13,800 units.

The March registrations, at 228,000 units, compare with first-quarter figures of 536,000. These represent a 17.3 per cent rise on last year's performance, with the Peugeot group again marking up significant improvements, and Talbot sales up by 54 per cent to 33,000 cars.

Over the same three-month period, Peugeot itself has also made a strong recovery. Rifting sales by 17.4 per cent to 71,000 units, while Citroen increased its registrations by 13.6 per cent to 73,000 cars.

The progress of Renault, the nationalised French manufacturer, has been less spectacular this year, at 12.5 per cent, but it continues to dominate the market, with 208,000 registrations—or almost 40 per cent of sales—over the first quarter.

While the French manufacturers were expecting some improvement in the market this year because of the normal replacement cycle, sales have also been boosted by the introduction of a number of new models. The Samba, for example, has undoubtedly helped Talbot, while Renault is benefiting from the launch of the Renault 9, which now has 8.9 per cent of the market.

At the same time, however, foreign manufacturers are consolidating their sales in France at about 27 per cent of the market. Because of the impact of French inflation, imports from West Germany have enjoyed a boom in the past two years, with Volkswagen and Ford benefiting particularly.

In March, imports were pushed back to only 25 per cent of sales, compared with 28 per cent in January, but the recent development of foreign manufacturers' sales networks in France indicates that they will continue to control between 25 and 30 per cent of the total market.

Yugoslav economy fails to meet targets

By Aleksandr Lebl in Belgrade

THE YUGOSLAV economy failed to meet its targets for a number of key areas in the first quarter of 1982.

Inflation was much higher than expected, and industrial production, exports and imports were all lower than planned.

The Government has, since early January, declared its determination to hold retail price increases down to 15 per cent this year—last year they were close to 40 per cent—and to keep the rise in the cost of living at 10 per cent.

Industrial production was supposed to go up by 3.5 per cent, and the volume of exports by 6.5 per cent (12 per cent to the hard currency area) while the balance of payments deficit was to amount to not more than \$500m.

In January-March this year, however, retail prices increased by 5.6 per cent, the equivalent of 22.4 per cent annually. The cost of living rose by 7.3 per cent, or 29.2 per cent at the annual rate. Industrial production figures for the first quarter have not yet been published, but in the first two months it was 2.6 per cent higher than in January-February, 1981. It is unlikely that March will bring a change in the downward trend, especially as industry has been experiencing problems with the shortage of imported materials.

Exports in the first quarter were up by 7 per cent in value. Taking export prices into account, the increase of exports to developed countries amounts to some 4 per cent in real terms. The volume of exports to those countries in the remaining nine months would thus have to go up by 15 per cent to meet the annual target of 12 per cent, an almost impossible achievement.

The trade deficit has been reduced by about 8 per cent in the first quarter, mainly by a falling back on imports. This has caused shortages, however, and forced manufacturers to reduce or even halt production.

There have also been borrowing difficulties, as foreign banks have been reluctant to lend. The National Bank of Yugoslavia and the government have been active in trying to enlist support abroad.

Schmidt still popular, but party at low ebb

BY JONATHAN CARR IN BONN

WEST GERMANY'S ruling Social Democrat Party (SPD) will begin its crucial congress in Munich next week knowing that its popularity with the electorate is at its lowest ebb for more than a decade.

A detailed opinion poll also shows that Chancellor Helmut Schmidt's standing with the voters is falling too, though he remains the country's most popular politician.

These points emerge from a survey carried out by the Emnid Opinion Research Institute of Bielefeld at the end of March and published in this week's edition of the magazine Der Spiegel.

The results are not unexpected, coming after disastrous results for the SPD last month in local elections in Schleswig-Holstein and in the state Parliament poll in Lower Saxony.

Soviet attack on W. European peace groups

BY LESLIE COULT IN BERLIN

THE SOVIET UNION for the first time has openly attacked the peace movement in Western Europe for criticising the Soviet nuclear build-up.

This is in sharp contrast with Moscow's previous enthusiasm for the movement. A strong group in the West German anti-nuclear movement has meanwhile called for a complete split with the pro-Moscow West German Communist Party (DKP) which it called an "agency of the other bloc."

Mr Konstantin Sarodov, a senior Soviet spokesman, who is editor of a communist ideological journal published in Prague, said it was wrong to believe that Nato and the Warsaw Pact were "chained and equally responsible" for the arms race threatening to "split the peace forces" and was being countered by "communists with a class-like analysis" of the situation.

The unexpected Soviet criticism of the peace movement came as one of the largest actions of the West German anti-nuclear movement, the "Greens," refused to join the West German communists in a joint demonstration on June 10 against President Reagan when he visits Bonn.

Polish Church advisers question Solidarity role

BY CHRISTOPHER BOBINSKI IN WARSAW

AN INFLUENTIAL group of Catholic advisers to Archbishop Jozef Glemp, Poland's Primate, has suggested that the independent trade union Solidarity should take a critical look at its responsibility for the country's present crisis and the introduction of martial law.

The report has been circulated to all the Polish bishops. The fact that Church officials have handed it to the Press means that Archbishop Glemp sees it as an extension of the Church's position in his relations with the authorities.

Ceausescu in Peking for talks

By David Buchan, Eastern Europe Correspondent

PRESIDENT Nicolae Ceausescu of Romania, the only East European country to stay neutral in the Sino-Soviet dispute, yesterday arrived in Peking for talks which are expected to include the Soviet Union's recent overtures towards China.



President Ceausescu: possible bridge between the Warsaw Pact and Comecon.

Robert Graham in Madrid watches the unfolding of Spain's coup trial

High price of military honour

WHAT IS a hostage? Were the Spanish Members of Parliament held at gunpoint for 18 hours on the night of February 23, 1981 by members of the Guardia Civil?

Sr Santiago Carrillo, the Spanish Communist Party leader, has suffered a serious setback to his authority following a unanimous decision on Monday by dissenting Catalan communists to break away from the official Catalan communist party (PSUC) and form their own political organisation, Jane Monahan writes from Madrid.

Delegates at the congress that preceded the setting-up of the PCC claim that the break is a rejection of the PSUC's alleged shift to social democratic positions. It is also a reaffirmation of the positions of the orthodox pro-Soviet communist Left based on the party's working class constituency.

Reflecting this, almost half the members of the new party's executive are also local leaders in the communist union.

Campbell Soup Overseas Finance N.V. advertisement with financial details and company information.

Spain's coup trial coverage including images of the trial and detailed text about the proceedings.

Retail sales will stay sluggish says Baldrige

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

A FALL of 0.5 per cent in retail sales last month showed that the U.S. economy is still flat on its back, if not still declining, the Commerce Department said.

Mr. Malcolm Baldrige, the Commerce Secretary, predicted that the American retail trade will probably remain "sluggish" throughout the second quarter.

The gloomy forecast was underscored by a Federal Reserve Board report that outstanding consumer credit rose by only \$75m in February, following an increase of \$143m in January.

The Fed said that the February figure represented an annual growth rate of less than 0.5 per cent — against 1.6 per cent in January and 6.8 per cent for the whole of 1981.

The 0.5 per cent fall in March retail sales followed a 2.6 per cent increase in February, revised upwards from an original estimate of 1.6 per cent.

The March figure for total sales—\$87.16bn—was just 1.2 per cent above March last year, without adjustment for inflation.

Mr. Robert Ortner, the Commerce Department's chief economist said that if price

changes were taken into account sales are down in real terms, "reflecting an economy going through recession." But the decline has not been as great as in the 1974-75 recession, officials said.

Mr. Ortner said that there was no indication that the economy was rebounding, although he did not rule out the start of recovery in the April-June period as the Administration has constantly predicted.

He added, however, that high interest rates continued to "cast a pall" on both retail sales and the economy as a whole. High interest rates would remain a problem "for a little while."

The March figures showed that a decline in sales of non-durable goods offset a rise in sales of durable goods.

Mr. John Block, U.S. Secretary of Agriculture acknowledged yesterday that the plight of the American farmer, caught between high interest rates and falling prices, is "just terrible."

But he said the future looked better with possible increased grain sales to the Soviet Union, South America and Asia.

Stewart Dalby, recently in Port-au-Prince, reports on the quality of life 11 years after 'Papa Doc' Haiti's new Finance Minister faces a rough ride

SO PERSISTENT has been the image of Haiti as a small, impoverished country terrorised by a voodoo-influenced one-time country doctor, that 10 years after the death of President Francois "Papa Doc" Duvalier, it still comes as something of a surprise, not to say a great relief, to arrive at Port au Prince airport and not be greeted by a gunman in a floppy hat, mirrored dark glasses and cowboy boots.

The murderous "tontons macoutes," literally "ragged uncles," the black militia and secret police which Papa Doc—himself a black—built up to give him ascendancy over the mulatto-dominated army, has largely disappeared, from the streets of the capital, at least.

The thirty-year-old Jean-Claude "Baby Doc" Duvalier, who succeeded his father as president-for-life in 1971 is certainly repressive. There have been executions of would-be insurgents, widespread purges of the armed forces and various ministries and he has built up his own "leopard squadron" as a quasi-palace guard and anti-insurgent force.

Compared with the excesses of his father, however, Baby Doc appears only mildly repressive according to diplomatic observers in the capital.

Some 50 opposition figures were arrested and jailed a year ago, but reports of widespread murder, torture and intimidation

on the well-attested old scale are rare.

Haiti falls far short of being a tropical paradise, however. It is, with Honduras, easily the poorest country in the region and one of the poorest in the world. The American embassy's statistics in Port au Prince, the most reliable available, put per capita income in current prices in 1981 at U.S.\$338 (£190).

This would be roughly one-third of what it is in the Dominican Republic which shares the island geographically and the figure almost certainly overstates the case. Some 80 per cent of the 6m population scratch a living as smallholders—the average plot size is 2 acres—coffee growers and subsistence farmers. If their existence can properly be translated into money terms the per capita income of over 80 per cent of the population is probably around \$100 a year.

Put another way, over 80 per cent are below the internationally accepted poverty datum line. Illiteracy is put at 70 per cent, and unemployment insofar as it can properly be measured in a largely subsistence economy is at least 50 per cent of the workforce and probably more.

The poverty is not so evident in Port au Prince which, in terms of squalor and sheer human misery, does not begin to compare with Calcutta or

Bombay or some Latin American capitals like Bogota. Just the briefest excursion into the countryside brings home how desperately poor Haiti is.

Malnutrition is written plain in the sunken eyes and puppet-like figures of the peasants working their pathetically small holdings. Agricultural yields are very low. This partly due to the minute fragmentation of the land holdings and to the fact that during Papa Doc's reign (from 1957 to 1971) Haiti was shunned by aid donors and international agencies.

In the very long term the high level of unemployment could be alleviated by foreign investment. In the 10 years since Papa Doc's death some 200 U.S. concerns have set up "transformation" industries. The best known are those companies making baseballs. These are hand sewn and Haitian baseball accounts for more than 90 per cent of the U.S. market. The companies are attracted partly by tax holidays, but mostly by the fact that the minimum daily wage is \$2.6 a day—easily the lowest in the Caribbean.

Total investment is \$130m and some 65,000 jobs have been created. One of the largest investments—a bauxite concern called Haiti Reynolds—accounts for nearly half this investment total, and this is being wound up because poor



Baby Doc, whose island's per capita income is about \$100 a year

needed for imports to feed the 1m urban population. The country, despite being overwhelmingly agricultural, is only 80 per cent sufficient in food.

Haiti is facing an immediate balance of payments problem which it seems only the IMF can solve. Like other poor Third World countries Haiti has been caught in the vice of rising costs for its energy and declining prices for its main exports, in Haiti's case, coffee and to a lesser extent bauxite.

The country's trade deficit for the calendar year 1981 was \$133m. Haiti is scheduled to receive \$142m in aid from various donors in 1982 but in reality will get only a fraction of this. The U.S. is easily the largest donor and this year is due to give \$32m (\$11m in project aid and \$21m in food aid). There is considerable chagrin that of the \$350m supplemental economic aid held out in President Reagan's Caribbean Basin initiative only \$5m has been slated for Haiti.

Even with this aid, plus remittances from Haitians working abroad and the money missionaries and tourists bring in (estimated at between \$20m and \$40m a year) the country will still be some \$40m short. There are no known reserves inside the country (although the currency remains extremely stable because of deposits in the U.S. where interest rates are high). It will have to be the

International Monetary Fund which bridges the gap because the country cannot borrow commercially.

The most recent attempt to borrow abroad ended in failure when Mr. Marc Bazin, the new Finance Minister who worked for the World Bank in Washington for 11 years before returning to his native Haiti had to cancel \$2.2bn worth of privately placed long-term bonds. They were due to be taken up by some mysterious Lebanese businessmen. The IMF is not totally averse to giving Haiti further credit. A grant amounting to \$50m from its extended credit facilities covered three years and ran towards the end of last year. There was also \$20m in contingency aid. Unfortunately 1981 Haiti spent some \$20m of the budget.

Before the IMF gives further aid it is demanding reforms. It is not asking for the exchange rate to be changed (at \$5 gourdes to the dollar it remains stable) or for sundry price increases. What it is demanding is that Mr. Bazin cut \$20m from the scheduled budget.

This amounts to under 20 per cent of the anticipated budget. Mr. Bazin will have to do this, probably by better revenue collection.

Mr. Bazin could become very unpopular. He seems confident he can pull it off, however.

Caracas cuts spending 10% to soften budget deficit

BY KIM FUAJ IN CARACAS

VENEZUELA has slashed government spending by 10 per cent and almost tripled domestic petrol prices in an effort to soften the impact of an officially estimated \$3.1bn (£1.7bn) budget deficit.

Opposition leaders, however, feel that President Luis Herrera Campins' economic measures are inadequate, and warn that the deficit, caused by a 700,000 barrel-per-day drop in oil output and a decline of more than \$2 in export prices, may be twice as high as the Government claims.

In a complete reversal of earlier opposition to raising petrol prices, Dr. Herrera announced that from May 1 premium petrol would rise by almost 300 per cent to 13p a

litre, while low octane fuel would be doubled to 4p a litre.

The price increase which affects current consumption of 18.4m litres a day in Venezuela, is expected to provide almost \$600m in additional revenues.

Dr. Herrera also said that about \$2bn would be trimmed from the country's \$20bn 1982 national budget.

He did not explain, however, if the cuts would affect current or capital expenditures, but indicated that Venezuela would go ahead with a \$600m purchase of F-16 aircraft as well as major industrial development projects.

He insisted that a proposed \$700m food stamp project, benefiting about a quarter of Venezuela's 18m population, would be implemented.

Duarte party 'to work with Rightists'

SAN SALVADOR—Centrist and right-wing parties in El Salvador have agreed to form a Government of National Unity, Sr. Roberto D'Ambrissio, leader of the Nationalist Republican Alliance (Arena), said.

A basic accord had been reached in negotiations following last month's elections for a constituent assembly in El Salvador, he added.

Sr. D'Ambrissio, gave no details of the shape of the new government, but confirmed the Christian Democrats would be included.

Negotiations are said to be continuing over the composition of the Government and a candidate for President.

Mobil may pull out of Libya

By Our New York Staff

MOBIL the second largest U.S. oil company wants to pull out of Libya because of declining profits and the deterioration of U.S.-Libyan relations. Only five months ago Exxon the leading U.S. oil company quit the country for similar reasons.

Mobil would not comment on its plans yesterday. However the company is reliably understood to have a team of negotiators in Tripoli who are trying to agree terms with the Libyans on compensation.

Mobil's operations in Libya consist mainly of a joint oil production venture with the Government in which Veba of West Germany is also a participant.

MONEY SUPPLY FIGURES Fed uneasy about its 'croupier role'

BY DAVID LASCELLES IN NEW YORK

THEY CALL it the Friday afternoon crap shoot: the Federal Reserve Board's weekly Money Supply announcement which can send tremors through Wall Street and make or break countless bankers' weekends depending on whether they anticipated the number correctly.

But the Fed is uneasy about its croupier role and wants to change the way it announces the Money Supply figures, to make it less of a gamble.

The problem is that the weekly M-1 number is a hurriedly assembled figure which is crudely adjusted on a seasonal basis but can still easily be distorted by technical factors in the banking system—a phenomenon the Fed calls statistical "noise."

The Fed issues the number with a caveat that weekly changes in M-1 are not necessarily indicative of what is really going on.

But because the Fed's current monetary policy is keyed to the growth of M-1, Wall Street tends to take M-1 at its face value each week. A sharp rise can send the value of financial assets plummeting because it suggests the Fed will tighten credit policy to rein M-1 in.

Conversely, a sharp drop can trigger a vigorous rally. So a trader who guesses the Money Supply correctly can make vast sums of money. Hence the term "crap shoot."

The Fed has been mulling over a number of proposals to get round this problem, including issuing the raw data and allowing Wall Street to

decide for itself what it means. At a meeting on Monday it tentatively decided to publish a four-week moving average which it hopes will iron out some of the weekly ups and downs and provide a more reliable figure.

It may also put the announcement back an hour or two until the financial markets have closed for the weekend so that Wall Street will have a couple of days to consider the figures.

A firm decision will be taken in a month or two after Fed staff have had a chance to investigate these possibilities further.

The reaction on Wall Street yesterday was somewhat sceptical. Some people argued that the market will react no matter what figure the Fed publishes, so long as it thinks the Fed is using M-1 as a basis for policy-making. Others said traders would quickly learn to extract the latest figure from the average.

But there is little doubt that an average will reduce some of the volatility in M-1 which has greatly complicated the Fed's task and brought considerable criticism for its "erratic" handling of monetary policy.

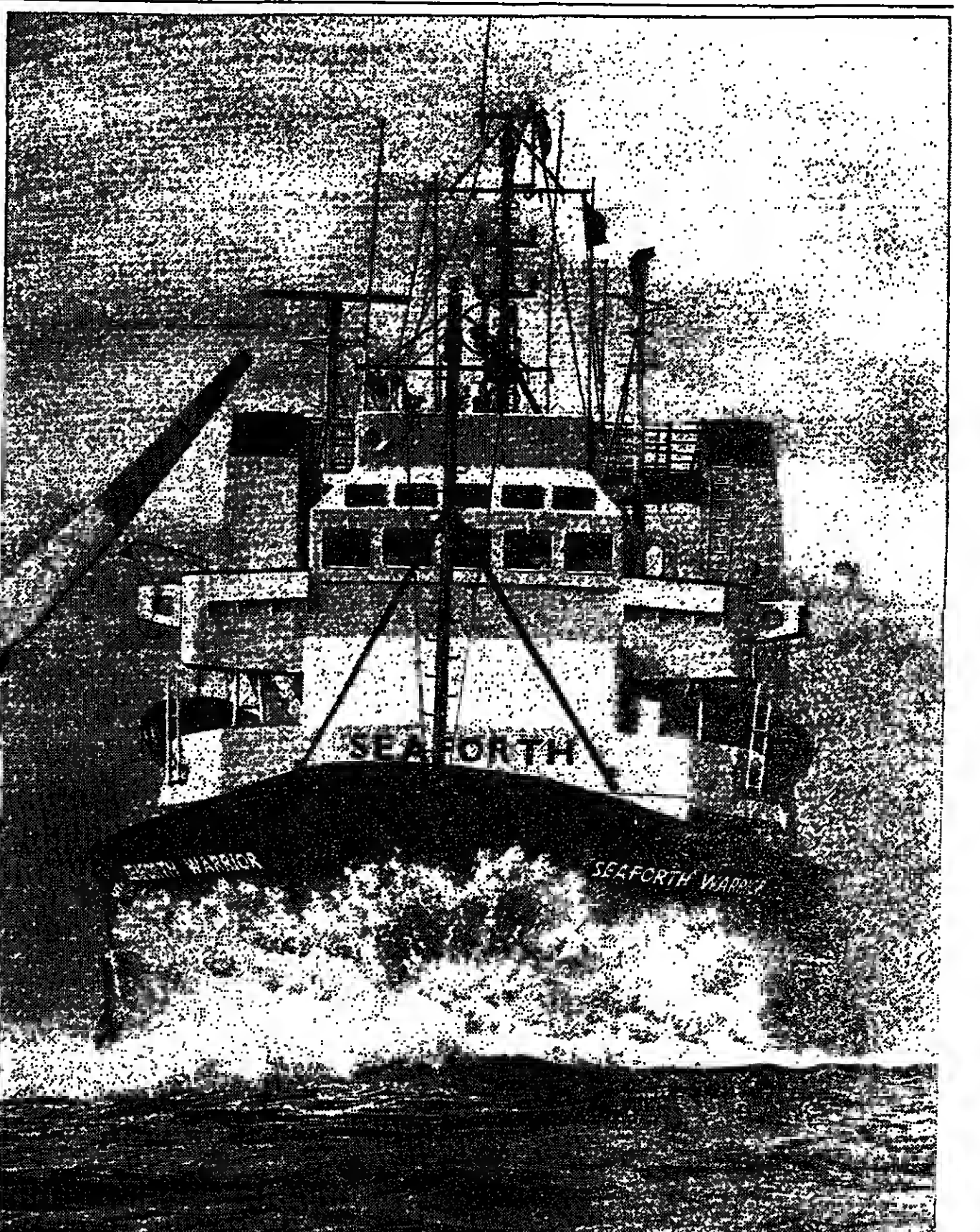
Ideally, the Fed would prefer to go over to the practice of many foreign countries and release the Money Supply monthly or even quarterly. Unfortunately, this option is barred by law, since the Fed is required by U.S. public disclosure laws to release data as often as it collects it.

IN June, 1978 Taylor Woodrow went to sea when we acquired an interest in Seaforth Maritime Ltd.

Based in Aberdeen, Seaforth is one of Britain's major offshore support and ocean contracting companies in the oil and gas industries. It is particularly involved with ships, engineering and land-based services.

Embarking on this rather unusual venture for a construction company was something we saw as a logical move. In fact it's all part of our commitment to the development of those new energy sources so vital to Britain's industry and homes.

That's where the sails will play a very important role. Taylor Woodrow, in close partnership with GEC and British Aerospace, is harnessing wind power to provide electricity.



Why a construction company which went to sea is raising sails on land.

Work will soon begin on the construction of a giant 'windmill' to generate power into the grid system on Orkney. With a height of 75 metres it has two rotating blades whose overall diameter is 60 metres. This one machine will eventually supply the islanders with electricity equivalent to the requirements of over one thousand homes.

Projects like Orkney will make Britain world leader in this form of alternative energy source, a field in which Taylor Woodrow has already played a significant role in the development, civil engineering and construction of six nuclear power stations.

Add to that our involvement in coal mining at home and abroad, oil and gas exploration, and an office in Houston, focal point of the world energy business: then you will have some idea of Taylor Woodrow's commitment in helping to solve the world's pressing energy problems.

EXPERIENCE, EXPERTISE AND TEAMWORK, WORLDWIDE
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OVERSEAS NEWS

THE FALKLANDS CRISIS

Sluggish demand hits Japan's cars

BY RICHARD C. HANSON IN TOKYO

THE GIANTS of the Japanese motor industry may be heading for the worst slump in car production since the recession sparked by the 1973 oil crisis as a result of sluggish demand both at home and overseas.

Nissan Motor Company, the second largest producer after Toyota Motor, said yesterday that output of cars in the April- June quarter might be down by 7 or 8 per cent from the last year.

Toyota declined to comment on a report that its second quarter production would fall by nearly 6 per cent.

During the first quarter Nissan had a decline in output

of 1.1 per cent to 665,415 units, while Toyota's production fell 2.8 per cent from a year ago to 787,000 units. A drop of 7-8 per cent would be the biggest year-on-year decline since 1974 when drops of up to 20 per cent were experienced.

Gloom over the short-term prospects appears to be especially prevalent at the biggest companies. Honda Motor, which launched a successful new mini-car late last year, says that it does not face a production drop.

On the other hand, Toyo Kogyo, the maker of Mazda cars, and Mitsubishi Motors, say that January-March car output was off by 4.4 per cent and 3.1

per cent respectively, compared with a year ago. Domestic demand in Japan may have already bottomed out, but the chances of a strong recovery before the latter half of the year are considered slim. Much will depend on whether the Government can find ways to stimulate the sluggish economy.

The outlook for exports appears even darker. The U.S. market will show a sharp drop as a result of a "voluntary" restraint agreement, which keeps Japanese exports to 1.68m units in the fiscal year which began this month. Exports to Europe and other regions have

also been sluggish. In January and February, exports of passenger vehicles fell 14.9 per cent and 15.9 per cent respectively, compared with the levels of a year ago.

Without a revival in domestic demand Nissan expects that it will have to revise downward its hiring schedules for temporary workers in the late spring and summer. Cuts in overtime are also being considered.

Motor industry unions are in the final stage of negotiations on this year's basic wage increase. Management is offering a rise of about 7.2 per cent, or well below last year's average settlement of 7.7 per cent.

THE GULF WAR

Iraqis confident in new positions

ON THE long journey through the Iraqi rear positions to a point some 24 miles west of Shush in the north-west corner of Iran's Khuzestan province, there was no visible sign of impending collapse among the Iraqi occupying forces although this was widely predicted following Iranian advances in the Shush-Dezful sector three weeks ago.

On the contrary, the first Western reporters to visit this sector from the Iraqi side since those battles were impressed by the degree of organisation, the scale of troop deployment, and the sheer volume of equipment on which the Iraqis can draw. To a depth of at least 15 miles in the Iraqi side of the border, the flat beige plains on both sides of the road have been turned into a mobile military city as far as the eye can see. They are made up of thousands of trucks and the depots and encampments they have spawned.

These are just the support and reserve deployments. Once the border is crossed, you drive another 12 miles along a winding road with abandoned emplacements and dugouts poking the terrain on either side before reaching the rear positions. There, long-range artillery pieces hidden in the folds of country, blast off sporadically across the hazy plain towards the Iranian lines west of Shush and Dezful.

On the dusty horizon, and sometimes closer, the occasional plume of black smoke followed by a delayed rumble shows that the front-line Iraqi positions are receiving the same treatment from Iranian gunners. This has been the pattern since the battles ended late last month. Iraq's forces are deployed in three well dug-in defensive lines over a depth of at least six miles and they have many prepared positions between them and the border to the rear on which to fall back. The Iranian advance appears to have stopped about 20 miles short of the border at this point.



The Iraqi authorities recently allowed a party of journalists to visit their positions in the oil-rich Khuzestan province of occupied Iran. Jim Muir reports on this first tour of the area by outsiders since the Iranian battle successes last month.

"Our new defensive positions are much better than those we had before," said a major from the sector command. "We have squared off lines which were extended in a semi-circular deployment, and our new positions were chosen by us. Our forces are now stronger than they were when the battles began on March 22. Our losses in casualties and men captured were made up two-fold within two days."

This, coupled with the fact that the Iraqis have air superiority, and everything else visible, made it clear that the Iraqis would have a great deal of costly fighting to do before they could come within sight of the Iraqi border at this point on the 740-mile front.

But there is no doubt that the Iraqis did suffer a reverse last month. Officers in the field concede that the withdrawal, ordered by President Saddam Hussein on March 30, involved some 140 square miles of territory and that the Iraqis lost many men captured though relatively few casualties.

They also confirm that the Iraqis have consolidated positions west of the Karkeh River, removing one obstacle to a further advance for which the Iraqi report there have been

no signs of preparations yet. The Iraqis claim they recaptured more than 388 square miles and that Iraqi casualties ran to 30,000.

The figures are less important than the implications and there has obviously been a lot of soul-searching in Baghdad as to how and why it happened. Two obvious factors in Iraq's favour are its three-to-one advantage in manpower and the fanatical, even suicidal, fighting spirit of its forces.

Iraqi officers spoke of human waves being cut down and carpeting the ground with corpses. Official figures for Iraqi casualties released many days later by the Iraqi high command put the death toll at over 23,000. Some diplomats say the delay may have been because the Iraqis feared nobody would credit such a figure.

Iraqi willingness to spend lives and Iraq's desire to avoid casualties were clearly factors shaping the outcome of the battles. In an important address to Parliament in Baghdad on Sunday President Saddam Hussein made two significant disclosures which amounted to the first official admission that anything had gone wrong in battles which are

still being killed by the official Baghdad Press as unalloyed victories.

The President said that some of the forces on the Dezful-Shush front were volunteers and other units without long military experience. This may mean that the volunteer "Special Tasks Brigades" attached to the popular army militia may be phased out of combat roles in key sectors, throwing the burden of casualties back on to the regular army.

The President's second admission was that his commanders had reported a morale problem springing directly from Iraq's conception of its war aims. Iraqi troops are being asked to lay down their lives defending territory to which Baghdad lays no claim, as Iraqi leaders have repeatedly stressed recently.

One of the main aims of the President's address was to motivate his forces to fight as enthusiastically inside Iraq as they would on their own border because, he said, their aim was to protect their own land behind them and to keep Iranian artillery beyond range of Iraqi troops.

If the Iraqi forces do suffer a morale problem, it is one that is liable to lessen if they should be driven back towards the frontier. Syria's series of moves to isolate and put pressure on Iraq may also, ironically, help to stiffen morale among the general public, which obviously affects that of the troops.

So far, the Iraqis have been almost entirely protected from the hardships normally associated with war - hardships which may have, but which also engender national spirit. Now in the wake of the Syrian moves, President Saddam Hussein has announced a new phase of economic austerity and sacrifice.

Once the threat to the nation takes on a new reality, the war may begin to make more sense to the average Iraqi soldier and civilian alike.

Forecasts revised for S. African economy

BY BERNARD SIMON IN JOHANNESBURG

TWO LEADING South African economists have revised downwards their forecasts for the country's economic growth during 1982. This follows the drop in the gold price earlier this year, high interest rates and last month's contractionary budget.

Mr Attie De Vries, deputy director of the Stellenbosch Bureau for Economic Research, now predicts that the economy will expand by around 1 per cent in real terms this year, compared with a 4.5 per cent growth rate in 1981. A 1.5 per cent growth rate for 1982 is forecast by Dr Johan Cloete, chief economist of Barclays National Bank, the country's largest banking group.

Both men estimated during the second half of last year that the 1982 growth rate would exceed 2 per cent.

Although the momentum of the 1979-80 boom continues to sustain business activity, Dr Cloete said yesterday "it must be expected that the growth rate will progressively slow down during the second half of this year as a result, in particular, of the record high level to which interest rates have been driven."

According to Mr De Vries, private consumption spending will rise by 2.3 per cent in real terms this year, compared to a 6.3 per cent increase in 1981.

Trade unionist complained of torture by police

BY OUR JOHANNESBURG CORRESPONDENT

DR NEIL AGGETT, the South African trade unionist who died in police custody last February, alleged shortly before his death that he had been tortured by interrogators, an inquest was told yesterday.

According to the police, Dr Aggett was found hanged in his cell two months after being detained with several other trade unionists and academics under South Africa's sweeping detention-without-trial laws.

Legal representatives of the state and the police contested admissibility of Dr Aggett's allegations that he had been assaulted and given electric shocks. The allegations were contained in a statement made

to a police sergeant 14 hours before Dr Aggett died. Counsel for the police argued that the statement was not relevant.

The magistrate conducting the inquest, Mr P. A. J. Kotze, agreed to allow the statement to be admitted as evidence, but the state and police said they would appeal to the Supreme Court. The inquest was adjourned until June 1.

Mr George Bizos, for Dr Aggett's family, said the family did not accept that Dr Aggett's death had been caused by suicide. Even if it had, Mr Bizos said he intended arguing that it was a case of "induced suicide," a crime under South African law.

Israelis renew Sinai warnings

By Patrick Cockburn in Jerusalem

MR ARIEL SHARON, the Israeli Defence Minister, is due to fly to Cairo tomorrow to discuss border disputes dogging the negotiations over the Israeli withdrawal from Sinai next week. Some Israeli leaders continued yesterday, however, to warn that Israel might delay the withdrawal if the problems persisted.

But in a more reassuring statement, Mr Meaheem Begin, the Prime Minister, said: "We are planning to fulfil our international commitments." He noted merely that a number of problems with Egypt and the U.S. needed to be clarified.

The Israeli Government said that Egypt had allowed the Palestine Liberation Organisation to infiltrate weapons to Gaza, was backing away from the terms of Camp David and that the final border line in Sinai had not been agreed.

The opposition Labour Party, denouncing Mr Begin's equivocation 13 days before the final pull-out from Sinai, said that the problems about which the Government was now complaining had existed for several months. There was no need to stall on final implementation of the treaty with Egypt, the party added.

Background

In a bid to resolve last-minute differences between Egypt and Israel, Mr Walter Stoessel, U.S. deputy Secretary of State, is due in Israel today.

Threats by Israel not to withdraw from Sinai come against a background of continuing strikes and demonstrations in Jerusalem and the occupied territories of the West Bank and Gaza, in protest at Sunday's shooting on Temple Mount.

A seven-year-old Palestinian boy died on the way to hospital yesterday after being shot by Israeli soldiers. He was injured when the troops fired into the legs of rioters at the Jehalyah refugee camp near Gaza. Eight other people were injured.

East Jerusalem, the population of which is largely Arab, continued to be struck by snipers while at least 26 Palestinians and four Israeli soldiers were injured in demonstrations in Gaza.

The seven-day strike is likely to receive a boost after a call by King Khalid of Saudi Arabia for a one-day solidarity strike in all Moslem countries.

Bullet-holes

The Dome of the Rock, the main mosque on Temple Mount and scene of the shooting on Easter Sunday, is still closed, despite demands for its reopening by the local Moslem Supreme Council.

Guards round the mosque were unclear yesterday when it would be reopened for worship. The local Moslem leadership insisted yesterday that the position of the bullet holes showed that more than one gunman was involved in the attack.

A Jewish-American military reservist has been charged with murder and remanded in custody for 15 days following the shooting in which two people died and 30 were injured.

Meanwhile, the Israeli Army said yesterday that two guerrillas infiltrating from Jordan threw a grenade at a military truck early yesterday before retreating across the Jordan River. Over the weekend, two PLO guerrillas were captured by the Israelis in the same area.

Bank of England clamp on Argentine dealings

BY WILLIAM HALL, BANKING CORRESPONDENT

THE BANK of England has issued details of types of transactions which will be prohibited, and in some cases permitted, by the Government's decision to block Argentine assets in the UK.

It is clear that the Government intends that the statutory instrument Control of Gold, Securities, Payments and Credits (Argentine Republic) Directions 1982, which it issued on April 3, should interrupt a wide range of banking transactions in addition to freezing the \$1.4bn Argentine assets held in London.

The bank's notice (ELI) defines a resident of Argentina as any person, including any body corporate, resident in that country on April 3 or at any later time. A branch in the republic of any business is treated as if the branch were a body corporate resident in Argentina. Orders given by branches outside Argentina of any body corporate resident in the republic or by branches of any business whose head office is in Argentina are given on behalf of persons resident in Argentina, irrespective of the location of such branches.

The bank and the Treasury, which is responsible for policing the statutory order, have taken legal advice and found that it would be very hard to enforce the order on the overseas branches of UK banks.

As a result, branches outside the UK of companies incorporated in the UK and of businesses whose head offices are in the UK may continue to comply with orders from Argentine residents, but permission will not normally be given to enable

orders received by persons resident in the UK from persons resident in Argentina to be transferred to and executed by branches outside the UK.

The bank says payments ordered by, or on behalf of, residents of Argentina are prohibited except when permission has been granted. The bank is, however, prepared to allow Argentine accounts to be debited to cover living, medical and educational expenses.

The bank will also consider applications to reimburse UK banks who have made payments in respect of Argentine trade under irrevocable letters of credit opened before April 3.

The bank's notice lists a number of purposes for which permission will not be given for the debiting of Argentine accounts including: payment for goods shipped from the UK to Argentina on or after April 3; payments to other Argentine accounts; payment of interest, or repayment of capital on Argentine borrowings; payments in connection with operations of vessels and aircraft either owned by or chartered to Argentine residents; payment of insurance premiums.

In the area of the Euro-markets the notice covers a number of sensitive areas:

Credits, loans and overdrafts: For the time being, no permission will normally be given to enable existing or intended lenders to comply with any order given by or on behalf of a person resident in Argentina to make any payment. Without such permission, no further drawings may be made under existing facilities. No new arrangements should be entered

into, no bills of exchange drawn by an Argentine resident should be accepted, and no credits, discount or acceptance facilities of any sort should be issued, confirmed or advised for account of, or in favour of, or on behalf of, an Argentine resident.

Any necessary permission is given for irrevocable credits opened before April 3 in respect of transactions with Argentina to be honoured. Argentine accounts may not be debited in reimbursement except where otherwise permitted.

Maturing bills of exchange: All necessary permission is given for maturing bills of exchange drawn by Argentine residents and accepted before April 3 to be paid by the acceptor on maturity. Argentine accounts may not be debited in reimbursement without permission.

Servicing of syndicated loans: Any necessary permission will be given for recognised banks and licensed deposit-takers which are agents for syndicated loans and credits to Argentina to distribute capital repayments and interest payments to participants in the syndicates, provided that the necessary funds are received from outside the UK. Applications for such permission should be made to the Bank of England.

Roll-overs: Persons who have made loans to Argentine residents before April 3 and who wish to roll over such loans in accordance with the terms of the loan agreement should refer to the bank. Attention should be drawn to the reasons for any reduction in the interest rate or change in currency composition.

Misgivings grow in Tory ranks

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT is expected to gain the backing of the vast majority of its own backbenchers for its handling of the Falklands Islands negotiations in today's emergency debate at Westminster, despite increasing misgivings in the Tory side, as well as in the Labour ranks, about the prospect of war with the Argentines.

Labour's support could be much more heavily qualified than last week. Labour opponents of the Government's decision to send a task force are to hold a meeting this morning to co-ordinate their opposition to the Government's handling of the situation.

Though the great majority of

New Zealand yesterday banned all trade with Argentina worth about \$1.5m last year and Hong Kong halted its imports worth \$22m in 1981. West Germany renewed its call for Argentina to withdraw from Falkland Islands but a Soviet commentator attacked the U.S. for "feigning neutrality" in the dispute.

Labour MPs support the Shadow Cabinet's decision to have the dispatch of the force, today's meeting is a blow to the Government's hopes of presenting a united British front to Argentina.

Mr Tam Dalyell, one of the meeting's organisers, said yesterday that one of its aims was to demonstrate to the Argentines that "what Mrs Thatcher and our ambassador in Washington are saying about a united country and a united House of Commons is just not so." Britain, he maintained, was a "deeply divided country." The group might force a division in today's debate, which is on a technical motion for the adjournment of the House, as a means of making its protest felt, he said.

The Shadow Cabinet is to meet this morning before today's debate.

All quiet in navy exclusion zone

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN'S blockade of the Falkland Islands was enforced throughout yesterday without incident, the Ministry of Defence announced in London.

The Ministry spokesman noted that the 200-mile maritime exclusion zone which came into force at 0400 GMT on Monday "remains established." There were no reports of Argentine naval vessels or auxiliary ships within the zone, he said. The spokesman added that all military preparations continued according to plan.

The delicate political situation, with continued U.S. attempts to mediate in the crisis, was obviously a major reason for the Ministry's extra reticence.

What was not clear was whether the official blackout on military matters was designed to mask increased naval activity in the South Atlantic.

As for Argentine naval movements, the Ministry spokesman said he had "no report which

I can give you" on suggestions that the Argentine navy was preparing to leave or had already left port. On Sunday, the Defence Ministry said that all but two of Argentina's major warships were in mainland ports.

The Ministry has consistently refused to give details of the movement of the British task force which was announced in the Commons by Mr John Nott, the Defence Secretary, as comprising 15 warships and more than a dozen support and supply ships. The Ministry has never confirmed the reported presence of submarines in the South Atlantic, although up to four nuclear-powered 4,500-ton boats of the Swiftsure class are believed to be the main vessels enforcing the 200-mile blockade.

The task force is not thought likely to reach the Falklands area, if it continues at its estimated speed of some 15 knots,

for another two weeks. The force is in two main groups which are thought likely to join up within the next day or two.

The first group comprises some 12 ships which started from Gibraltar over the weekend of April 3-4.

The second group involves the aircraft carriers Invincible and Hermes, which left Portsmouth on April 5, and the assault ship Fearless, which left the following day. Hermes is to be the flagship for the force and Admiral John Woodward, currently with the first group of ships, was named a week ago as force commander. He is expected to transfer to Hermes when the two groups meet.

Some experts believe that neither group of the force is moving under full power. They estimate the likely current position as west-north-west of the Portuguese island of Madeira.

Peking's new international hotel marks leap forward in visitors' comfort

BY TONY WALKER IN PEKING

"GOOD GOD," exclaimed the longtime Peking resident as he stood in the hotel foyer watching in amazement as willing staff helped with baggage, smiled when noting a reservation and even went so far as to open the door of a taxi for a departing guest.

This scene took place recently at the new Jianguo Hotel in Peking, the first international standard joint venture hotel to open its doors for business in China.

In a city where hotel services range from the terrible to the mediocre, the Jianguo is already proving a runaway success with an almost 100 per cent occupancy rate and an overnight reputation as the best pub in town.

Clement Chen, architect, botanist and the man behind the Jianguo is very proud of his hotel. "In one leap we have a hotel in Peking equal to those in other parts of Asia," he said. "I think this hotel will give them (the Chinese) an inside view of the outside world."

Among the welcome features of the Jianguo Hotel, and something that singles it out from almost every other hotel in China, is the absence of ubiquitous room boys on every floor. The "room boy," whose main task appears to be to keep thermos flasks filled with water,

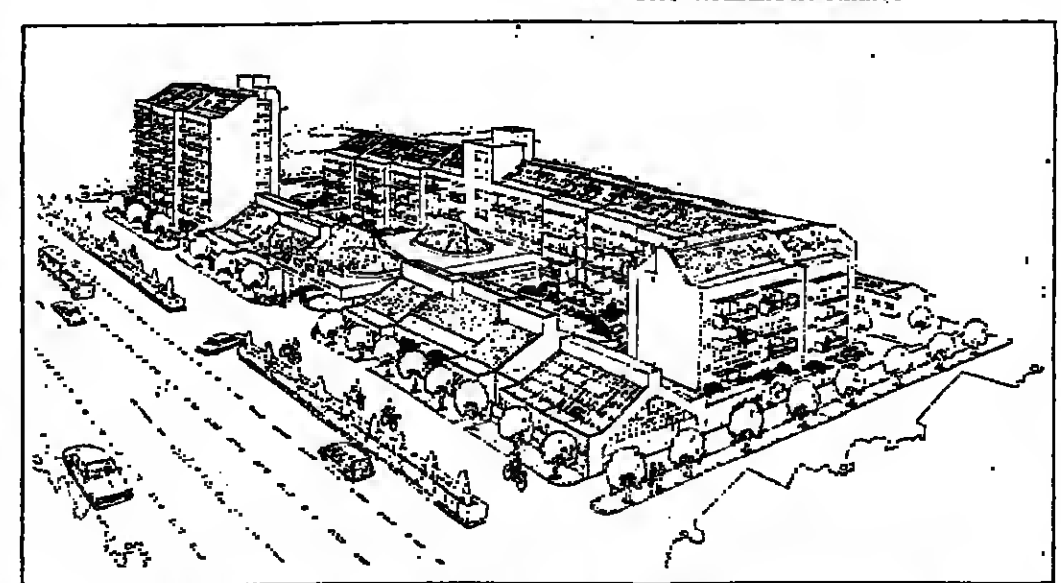
has a legendary reputation for walking in on guests unannounced at the most inopportune moments.

There is the now famous Peking hotel story of the female guest who was offended by the management because she was seen in the nude by an attendant who had walked into her room without knocking. The woman was told she must always get dressed in her bathroom - with the door closed.

Another distinctive Jianguo feature is the absence of chairs behind the reception counter. This, it was explained to me, is standard practice in hotels elsewhere in the world and is designed to keep staff on their toes. The sight of reception clerks lounging back in chairs and even asleep is common in Chinese hotels.

The good service and comfortable rooms at the Jianguo are having an immediate effect on patronage of the Peking Hotel, previously the only hotel in the capital with pretensions to being of international standard, which until now has enjoyed a near monopoly of first class tourist and business traffic through the city.

Businessmen who have maintained offices in the Peking Hotel for a number of years are clamouring to be allowed to shift to the Jianguo, but limits



An artist's impression of Peking's newest hotel which can accommodate 800 guests.

are being imposed on the numbers of people who will be allowed to take up permanent residence there.

Mr Chen is typical of many Chinese who fled the communist takeover in 1949 to make good elsewhere - he owns four large hotels in the U.S., as well as an "open door" policy, which guarantees he has from the Chinese authorities should

China to make some money and, out of a sense of patriotism, do their bit for the country's modernisation drive.

These talented entrepreneurs are likely to play an increasing role in China's business affairs. It contains its present "open door" policy, which guarantees he has from the Chinese authorities should

China go through another of its periodic political upheavals. Mr Chen cheerfully says: "None."

"I am prepared if that happens, I would not be unduly upset," he says. "The motivation in this project was to help them and not to make a lot of money, but I think it should, I would probably utilise a lot of

the money to make what I believe to be a big contribution to this society to develop young talent to help them catch up with the rest of the world in such fields as electronics.

The Jianguo, which resembles a large California-style condominium development with a handsome entrance foyer covered by dome-like skylights set in natural wood, cost \$21.6m, and was completed in less than two years.

When Mr Chen first submitted plans for the hotel, the Chinese were unenthusiastic because they wanted a modern high rise structure. In the end a classic Chinese compromise was struck. Mr Chen agreed to build a modest 10-storey section at one end of the property.

"I could probably have fought longer and prevailed," he said. "But I felt that being the first hotel project in China, I have to show that I'm willing to compromise. At the same time I think the end result illustrates very well to them that a low building comes out a superior building."

The Jianguo has 530 rooms and can accommodate more than 800 guests. It is likely to become the envy of owners of international standard hotels throughout the world as it is guaranteed a nearly 100 per

cent occupancy rate even at a time of world economic downturn. Mr Chen suggests he may get his money back in two to three years.

Under the joint venture contract, the hotel, down to the last knives and forks, will become a wholly owned Chinese enterprise in 10 years' time. Mr Chen will dispose of his 49 per cent share for one dollar. "This arrangement was symbolic of my faith in their fairness. They have total control," he said.

Rooms, by Chinese standards, are not cheap. They are almost double the cost of those at the Peking Hotel. The nightly tariff on a single room is around \$50 and on a double room about \$70. Suites on two levels (bedroom upstairs and sitting room downstairs) will cost about \$150 a night.

Most basic construction materials, such as steel and concrete, were supplied by the Chinese. Mr Chen provided what he describes as "softgoods." These include plumbing, fittings, carpets, furniture, televisions, fire control systems and telephones. He arranged the financing through the Hong-kong and Shanghai Bank at rates of interest which more than doubled over the past several years.

Mr Chen describes the telephone system as being of "unbreakable integrity" within the building, but he can't vouch for the privacy of the calls once they have left the Jianguo and passed through the central telephone exchange. Many foreign businessmen feel inhibited about discussing in calls to their head offices confidential negotiations in China because they assume their phones are bugged.

Mr Chen describes his projects as a "technological transfer of hotel management." To ensure that high standards of management are set, he negotiated an agreement with Peninsula Hotels of Hong Kong to supply foreign personnel, including a Swiss manager, to train local staff. Judging by the results achieved so far, the agreement with the Peninsula has been a wise investment.

Attempts to get hotel bookings in China, along with getting tickets, are the stuff of which nightmares are made. Reservations, confirmed months before, often become snarled in the Chinese "no-booking" system where patronage and petty corruption are commonplace.

The Jianguo will only have to live up to half of the expectations people have of it to be a whole lot better than anywhere else.

Japan likely to offer trade concessions during French visit

By CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN IS expected to offer France a "special consideration" on bilateral trade during the forthcoming State visit of President Mitterrand, officials said last night.

The special consideration seems likely to include a reduction in the import tariff on brandy for which France has been pressing since late last year.

It is hoped in Tokyo that the concession will do something to soothe French feelings about the \$1.6 (£550m) surplus in Japan's favour in bilateral trade. Japanese officials add, however, that they are not "optimistic" that trade problems between the two countries can be eliminated during the visit.

President Mitterrand, who arrives in Tokyo tonight, will be the first French leader to make a State visit to Japan. President Giscard d'Estaing came to Tokyo in 1979 as one of the seven Western Heads of Governments attending the Tokyo summit.

His visit follows a flurry of activity in relations between the two countries during the last few months. This has included two previous visits to Tokyo by French Ministers, the convening of a Franco-Japanese "Wisemens" Committee and the establishment of two official level committees for trade promotion and industrial co-operation.

Bilateral trade issues will not be taken up by President Mitterrand—who will hold only one two-hour session of talks with Prime Minister Suzuki during his four-day stay in Japan.

However the President will be accompanied by four Ministers who will hold talks with their Japanese opposite numbers today and tomorrow. The Ministers include M Claude Cheysson Minister of Foreign Affairs, who will meet his Japanese opposite number, Mr Yoshio Sakuruchi, today, as well as M Michael Jobert, Foreign Trade. The latter two will hold separate meetings with Mr Shintaro Abe the Minister of International Trade and Industry.

Japanese officials yesterday sidestepped questions about the probable outcome of the Mitterrand visit beyond expressing hopes of "concrete results" in the fields of technology and cultural co-operation.

It appears almost certain that



Francois Mitterrand: first state visit by President to Japan.

Japan has reversed its previous decision not to reduce its 45% yen per litre tariff on imported brandy.

The French request was turned down last December on the grounds that France already controls 40 per cent of the Japanese brandy market—against 10 per cent for the share of scotch in the Japanese whisky market.

However, the brandy issue is now apparently being dusted off as one of the few available means of placating what looks like serious French indignation about the bilateral trade imbalance.

After three days of mainly ceremonial engagements in Tokyo, President Mitterrand will visit Kyoto for sight seeing.

The President was said yesterday to have declined to travel by Japanese National Railways, which operates a super express rail service to Japan's former capital and to have opted instead to travel by air, via Osaka. Some observers linked this decision with the fact that France is the main competitor to JNR for international high-speed rail projects.

Leyland Bus assesses showing in U.S.

By John Griffiths

EL's Leyland Bus arm is assessing the results of its first appearance at a major U.S. passenger transport exhibition, the Los Angeles Mass Transit Show.

Leyland's double-deckers are already operating in small numbers in some parts of the U.S. such as San Francisco, although trials in New York ran into difficulties. The purpose of attendance at the show was "as a first step towards a deeper involvement in the American market."

While Mr Jay Hale, its export sales director, said there was "great potential" for double-deckers in the U.S., Leyland's aim at the show was to seek a wide spread of business.

It was also keen to make the U.S. passenger transit authorities aware of the Railbus, its joint development with British Rail.

Technicare International, the Newbury-based company, engaged in specialist engineering services, has renewed for the fifth consecutive year with the Arun Natural Gas Liquification—a consortium of Pertamina/Mobil—its contract with an annual value estimated to exceed £2m.

British boost for Hungary's baby foods

BY MAURICE SAMUELSON RECENTLY IN BUDAPEST

HUNGARY, already one of Europe's best-fed countries, has become self-sufficient in baby food thanks to a British-designed bottling line which has been installed at the country's oldest canning factory.

The factory, at Kecskemet, 60 miles south of Budapest, is expected to bottle 6,000 tons of baby food this year for youngsters aged three months to two years. Hungary has an annual birth rate of 160,000 in a population of 10.7m.

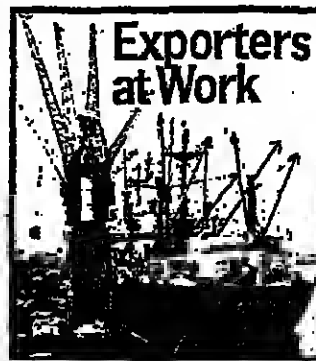
Until recently, it could supply only half its market for baby foods and spent valuable foreign currency on imports from Bulgaria, France and Switzerland.

For the first time this year, it expects to produce some 30m jars a year containing more than

30 different varieties of food and juices, on a £500,000 bottling line installed by Metal Box, Britain's largest packaging manufacturer, and Mather and Platt, which specialises in food processing equipment.

The bottling line was installed following years of complaints by mothers about having to use imported baby foods. About five years ago the authorities decided to place them, and in 1978 Hungary's canned food industry approached Mather and Platt.

The Manchester company asked MetalBox, Metal Box's package handling business, to provide a depalletiser, conveyor equipment and an automated line control system. Metal Box also installed a line to produce the metal tops for the jars on



Exporters at Work

through its overseas subsidiaries. Eastern Europe accounts for only about £2m of Metal Box's £70m of exports from the UK, although it is trying to expand them and has hopes this year of additional business.

Mr Jozsef Hantos, the Kecskemet factory's director, says that Hungarian mothers, previously used to imported products, were becoming more confident about locally bottled baby foods and there is particularly strong demand for the fruit juice.

The main complaints so far have been over the difficulty of obtaining the entire range of jars in the shops. He blamed this on the separate company in charge of distribution.

The second biggest food

packing plant in Hungary, Kecskemet processes about 100,000 tonnes of produce a year, mostly fruit and vegetables from the surrounding rural area. It already uses other Metal Box equipment for its ordinary bottling lines.

The plant is the biggest employer in Kecskemet which is known in Hungary for its potent apricot brandy and as the birthplace of Zoltan Kodaly, the composer.

The Hungarians rely on their own equipment to sterilise the filled jars. Called the Hunister, it heats the jars in a series of pressurised chambers to a temperature of 133 degrees Centigrade. The Hunister is used widely in Eastern Europe and has been praised warmly by British packaging experts.

Soviet Union agrees to help Poland finish textile plants

BY CHRISTOPHER BOBINSKI IN WARSAW

THE SOVIET Union has agreed to provide resources to enable Poland to finish two textile plants and a ball-bearing factory in Poznan, all halted by the freeze on investment spending.

In a separate bid to offset the results of Western credit restrictions, the Soviet Union has agreed to provide raw materials, equipment and hard currency to be used in the production of goods destined for sale.

But, according to Mr Nikolai Talyzin, the Soviet Deputy Premier, speaking after a fresh round of trade talks which ended in Warsaw at the weekend, there are to be no extra deliveries of oil to Poland over the 13m tonnes already agreed for this year.

There is also little sign that the Soviet Union is ready to countenance any increase in this year's trade agreed deficit which is planned to reach

Roubles 1.04bn (£366m), a fall from last year's deficit of around Roubles 1.5bn.

This means that, with the value of Soviet exports to Poland due to drop by 2 per cent this year, the volume will fall even further.

Last year, the volume of deliveries to Poland from the Comecon group of countries, the bulk of which came from the Soviet Union, fell by 8.9 per

cent. Following the latest round of talks, the Russians have agreed to provide Western-produced equipment for installation in ships being built in shipyards for Soviet companies.

Ninety per cent of the value of foreign-made equipment installed in Polish-built ships comes from the West. Similarly, the Russians will be providing hard currency, or the equipment, for installation in heavy construction machinery pro-

duced at the Stalowa Wola works for sale to the Russians.

The Russians have already agreed to provide raw materials for the textile industry for processing in Poland and for resale there. Other areas where co-operation on similar lines is being discussed are the car industry, which is suffering from a shortage of Western-made components, the production of TV sets, telephone exchanges and cables.

U.S. boycotts UN talks on flags of convenience

GENEVA — The U.S. boycotted yesterday's opening of UN talks on limiting the "flags of convenience" ships which critics say flout safety and labour laws.

The talks, aimed at producing guidelines to make these ships more accountable to maritime authorities, go against the U.S. view that ship registration is for national governments to decide, U.S. officials said.

They said the U.S. would not participate in the 17-day talks which, if successful, would set the stage for an international pact on minimum registration standards. This would tighten control over foreign ships sailing under the flags of Liberia, Panama and other Third World States.

Asked about U.S. opposition to the talks, Mr Robert Ramsay of the UN Conference on Trade and Development (Unctad) said: "We find this untenable because the United States believes in international standards of labour."

"The U.S. position means that governments have the right to frustrate international standards," said Mr Ramsay.

Delegates to the meeting said companies in the U.S.—the only major shipping nation absent—were among the most active of those which run 28 per cent of world shipping under foreign flags.

Flag of convenience ships account for almost half the accidents on the high seas, Unctad says, and three-quarters of them are owned by U.S., Greek, Japanese and Hong Kong companies.

Mr Adib Al-Jadir, head of the UNCTD shipping division, opened the meeting with a call for clear economic links between ships and their countries of registry to protect sailors' rights.

"Shipowners who register their ships under the flag of countries with loose registration conditions can compete unfairly by avoiding the expenditure needed to maintain safety and labour standards," he said.

Delegates said the proposal for economic links between ships and their home ports, backed by Third World and Communist states, might not be acceptable to industrialised countries.

It also went against draft resolutions at the UN Law of the Sea Conference in New York, where most delegations appeared ready to write into international law a clause saying safety and labour laws were universal but ship registration a national issue, they said.

Mr Ramsay said the Unctad list of countries clearly allowing flags of convenience had shrunk to five—Liberia, Panama, Cyprus, Bermuda and the Bahamas.

Singapore was phasing out its open registry operations, he said, and Cyprus indicated it would move down a similar path by voting against flags of convenience at an Unctad meeting last year.

In his opening speech, Mr Jadir also said the meeting should consider whether ship operators should also be subject to strict registration rules if they are not the shipowner.

Delegates said ship operators were often able to escape responsibility for accidents if they were not also the ship's legal owner.

Tightening control over ship operators would require changes in national legislation, and only the Netherlands has made this distinction in its laws so far, they said.

Reuter

Fresh offers sought for Sri Lankan oil terminal

BY MERVYN DE SILVA IN COLOMBO

THE CEYLON Petroleum Corporation, which last year negotiated an agreement with the U.S. Coastal Corporation of Bermuda to construct an oil terminal in Trincomalee, has now invited fresh offers.

The deal with the U.S. company came under fire from the Indian Parliament and Press, and from every opposition party in Sri Lanka.

Despite official denials, the opposition charged the Government with exceeding special facilities to the U.S. at the Indian Ocean port, thereby jeopardising Sri Lanka's non-alignment.

Foreign collaborators have now been invited to develop and operate an oil storage tank farm at China Bay, Trincomalee. This complex was built by the British Admiralty about 40 years ago and consists of 99 storage tanks, each of 12,000 tonnes capacity.

Oil tankers of 30,000 dwt rating use the jetty, while the state-owned CPC uses 15 of these tanks.

The CPC contemplates three types of arrangements—a joint venture, a fully-owned subsidiary of the offeror registered in Sri Lanka and a public company in Sri Lanka with the offeror holding majority shares.

COST

COMPANY A SENDS AN EXECUTIVE FROM LONDON TO LEEDS BY CAR

£22.80*

COMPANY B SENDS AN EXECUTIVE FROM LONDON TO LEEDS BY TRAIN

£36.50**

WHICH COMPANY IS GETTING BETTER VALUE FROM ITS EXECUTIVE?

*Round trip 378 miles, 25.7 mpg, 155p per gallon. **2nd Class Ordinary Inver-City Return. Price as at 1st January 1982.

On the face of it there's no contest. The executive in the car is saving the company £13.70. But wait a minute; the figures bear closer scrutiny.

The car journey to Leeds takes about 3 hours, assuming there are no diversions, hold-ups or delays (and anyone who's recently travelled on the M1 knows that's a big assumption).

What will the executive in the car be doing during those 3 hours? He can't work. He can't sleep. He can't relax. And with all his attention focused on the road ahead, he probably can't think.

And yet the company is paying him every second he's in that car.

Suppose he's costing the company £10 an hour (in salary and apportioned overheads).

His trip to Leeds will cost the company £30 each way in unproductive time. Add that to the cost of petrol and suddenly the comparison with the train isn't so clear-cut after all.

The train allows the executive to work throughout the journey, if he so wishes.

With ergonomically-designed seats, air conditioning on many trains, sound-proofing, ample desk space and a total lack of interruptions, it's often a better place to work than his 'real' office. And after his meeting the business rail traveller can relax, stretch his legs and generally unwind.

As a result, he will be refreshed, relaxed and ready to give the kind of executive performance you can't put a price on.

This is the age of the train ➡



UK NEWS

Small businesses emerge from the shadows at Corby

Alan Pike, Industrial Correspondent, looks at the activity on the former steelworks site

MR IAN MACGREGOR, chairman of the British Steel Corporation, will initiate the latest attempt to renew the industrial base of Corby, Northants, today, after extensive steelmaking closures.

But Mr MacGregor will see an impressive range of small business activity on the former steelworks site.

Occupants of the workshops include a sign writer, hair baker, industrial cleaner and printer, makers of security screens, custom motorcycles, mini excavators, musical instrument cases and beds for cats and dogs.

Mr Geoff Bent, the workshop manager, said: "Our aim is to provide reasonable back-up facilities and maximum flexibility so that people taking space in the workshops can devote all their energy to making and selling their products."

These grants and incentives —together with a favourable geographical location— have helped attract 2,000 new jobs to Corby since steelmaking ended in 1980, with far more in the pipeline.

In spite of these apparently promising signs, unemployment in the area is still around 20 per cent—but the rate shows signs of downward movement and the majority of unemployed men, certainly in Corby itself, are not now former steel workers.

Supascrew sales campaign could hold up an ailing market

GKN, Britain's largest engineering concern, which was founded to manufacture wood screws, is hoping to revitalise this now ailing sector of its activity with a product which it believes could eventually replace the conventional slotted screw.

Complaint against Daily Mail upheld

NEWSPAPERS SHOULD be careful not to publish misleading photographs composed to suit particular stories, the Press Council said yesterday.

BL tries to squeeze into diesel market with turbo-charged Rover on sale now on Continent and in Britain this summer

BL's FIRST venture to capture part of the fast-growing Continental market for diesel cars is launched today in the form of a Rover powered by a turbo-charged 2.4-litre engine made by VM of Italy.

market will have been expanded by a further 50 per cent by 1985, under pressure from rising fuel costs.

Rover Group, says he expects first-year incremental sales for Rover on the Continent of about 2,000 units.

market), by the end of last year. But it is believed that diesels will account for 4 per cent of the market by 1985 and 15 per cent by the end of the decade.

diesel engine makers under the umbrella of the Italian State-owned Finmeccanica group. It sold 25,000 diesels last year, 40 per cent of which were exported.

Rover VS engine to diesel The Rover diesel is the first of three "British" cars about to be launched in diesel versions.

Henlys appoints chief executive

MR TONY BALL, chairman and managing director of BL Europe and Overseas until his four-year contract expired on March 31, has been appointed chief executive at Henlys, the loss-making group which distributes BL cars.

Mr Ball, 47, started work as an apprentice with the former Austin motor company before it became part of BL.

He returned to BL in 1978 to head up the world sales organisation, but a series of structural changes within the group gradually saw the scope of his role diminish as BL cut its representation in major overseas markets, such as the U.S.

POPE'S VEHICLE: This specially adapted Leyland Construction T45 chassis will be used for the papal visit. Special security features include bullet-proof windows.



Lorne Barling looks at a new twist to wood screws from GKN

through retail outlets are "self-selected" in multiple stores, or DIY chains and a falling number are sold over the counter in hardware shops.

Work to start on hospital unit

WORK STARTS soon on a £5m hospital unit for mentally ill people in London's inner city.

Electric vehicle group's visit to Japan cancelled

A MISSION to Japan next month, to study developments in the Japanese electric vehicle industry has had to be cancelled by the UK's Electric Vehicle Development Group.

understood to have said that pressure of work makes the timing of the visit difficult.

Seddon Atkinson output deal follows £13m orders

FURTHER evidence of an upturn in the UK market for heavy trucks has come from Seddon Atkinson, the Oldham-based maker owned by International Harvester of the U.S.

Dunlop gains access to further retail tyre outlets

DUNLOP'S UK tyre division has gained access to a further 210 UK retail tyre outlets through a long-term marketing agreement with Kwikfit-Euro, the country's largest independent tyre retailing chain.

Breakthrough

Dunlop regard the deal as a breakthrough in terms of supplies to independents—it increases by about 40 per cent the market access currently provided by the 340 outlets of its own National Tyre Services

Moves to combat sea pollution

THE Trade Department is expected to announce soon a development in its campaign to combat oil spills at sea—bombarding them with detergents and other counter-pollution agents from the air.

Paper output falls to 25-year low

BRITISH paper and board output fell last year to its lowest level for 25 years, as more mills and machines closed down and another 2,600 jobs disappeared.

Production in the UK paper and board industry was about 11 per cent lower in 1981 than in the previous year, the BPBIF said, with eight more mills and 18 paper machines closing.

tonnes, capacity was estimated at around 3.5m. Consumption figures are unavailable owing to the civil servants' strike.

Planning decisions quicken

ENGLISH local authorities took decisions on 100,000 planning applications in the three months to the end of September 1981.

with quickest while those for major residential developments took considerably longer.

Significant improvement in decision time had been made, but a substantial number of authorities still recorded disappointing performances.

New Dutch parent gives troubled Ozalid a positive future

Mark Webster reports on five years of major surgery in the reprographic industry

IT HAS been a traumatic five years for Ozalid, the UK reprographic group. When Océ-Verder Grinten of Holland took control in 1977, it found that Ozalid has grown fat and lazy with years of lax managerial and financial control.

Ozalid at the centre. Worse was to come when the Department of Trade instituted an inquiry into the affairs of the company.

After the takeover, however, Océ found there had been a lack of direction in research and development and too broad a spread in manufacturing interests.

Dr Pennings said it became obvious in 1980 that further closures and redundancies were necessary. Yet by mid-1981, losses continued on a hefty scale and a "once-and-for-all" reorganisation plan was drawn up.

was reduced from 2,300 to around 1,000 and the wholly-owned subsidiary, J. B. Broadley, was sold. Work has been divided between the remaining two plants at Loughton, near London, and Colchester, with Loughton serving as the country's main storage depot.

regret the purchase but said Ozalid had been "more trouble than any other company" and had run up cumulative losses of nearly £20m since 1977.

POSTNOTES, which fold together in much the same way as overseas aerogrammes, will go on sale at post offices from April 21. The cream paper on which they are printed will be of better quality than that used for aerogrammes.

Postnotes to go on sale later this month

POSTNOTES, which fold together in much the same way as overseas aerogrammes, will go on sale at post offices from April 21. The cream paper on which they are printed will be of better quality than that used for aerogrammes.

UK NEWS

LABOUR

Hospital staff to ban admission of non-emergency cases

BY DAVID GOODHART, LABOUR STAFF

ONE OF the main health service unions yesterday announced a plan of industrial action... including a ban on all non-emergency admissions...

Dockers in talks to gain higher pay-offs

By Brian Groom, Labour Staff

PORT EMPLOYERS will meet dockers' leaders today in an attempt to agree on higher pay-offs for further voluntary redundancies...

John Lloyd looks at the moves to narrow the scope for industrial action Tebbit aims to cut union immunities

THOSE MEASURES in the Employment Bill which would make unions liable for unlawful acts committed by their officials...



The Employment Bill

Crucially, the clause would amend Section 29 of the Trade Union Act (1974), which defines a trade dispute as one which "is connected with the employment or non-employment, or the terms of employment, or with the conditions of labour, of any person."

servative Party were, it seems, reassured by two other judgments—BBC v Hearn (1977) and Express Newspapers v Keys and Others (1980)—which ruled that a threatened blacking of the transmission of television coverage of World Cup football to South Africa, and print union members' participation in the TUC's Day of Action, were wholly political, and not immune.

- Clause 12 of the Employment Bill brings legal immunities for unions into line with those for individuals, so that they can be held liable for officials' unlawful acts.
● Clause 13 lays down upper limits which may be awarded against unions, varying according to union membership (maximum £250,000).
● Clause 15 narrows the definition of trade dispute to one between workers and their employers, thus effectively excluding "political" strikes.

disputes to the central stem of the wages struggle. Where union officials attempt to mount "political" or other unlawful actions, unions could be liable. In theory, then, the TUC's Day of Action, which involved members from many unions, could have cost those unions millions.

Post Office wage talks to resume tomorrow

BY OUR LABOUR STAFF

PAY TALKS will resume tomorrow between the Post Office and the Union of Communication Workers after two days of negotiations ended in deadlock before Easter.

Chemical groups face industrial action over backing for Bill

BY OUR LABOUR STAFF

THE CHEMICAL Industries Association is the latest employers' organisation to be pressed by its unions to dissociate itself from the Employment Bill.

Chemical groups face industrial action over backing for Bill

perilous consequences for the maintenance of good industrial relations across all sectors of the chemical industry. "If the provisions of the Bill become law, this catalyst for enacting major sections of the Bill will be individual companies, thus absolving the Government from any subsequent action which could be taken by unions to protect both their members and their funds."

UK NEWS

Will the politicians take up Mr Prior's invitation?

THEY'RE talking tough these days in Stormont Castle, seat of the Northern Ireland Office in Belfast. Mr James Prior, the Northern Ireland Secretary, has more or less committed himself to electing this autumn for a Northern Ireland assembly...

Brendan Keenan in Dublin assesses the Ulster assembly

It is a bold strategy, treating the election as though they were some kind of political task force which, the closer they come, will force Ulster politicians into the near-forgotten role of takers of hard decisions.

Guernsey to tighten links with banks

GUERNSEY is taking steps to improve liaison between the authorities and the offshore finance industry. The move, designed to give the 44 banks operating in the island more say in policy-making, will correspond with a seminar to explain to local MPs the importance of the finance industry and how the Government can help it develop.

More salvaged from Hedderwick crash

THE liquidator of Hedderwick Stirling Grumbar, the failed stockbroker which crashed with a net deficit of £1m last year, is making further progress in recovering funds. A former manager of the Hedderwick gilt-edged department, Mr Terence Webster, last week made an out-of-court settlement of £100,000 to the liquidator, who is the Stock Exchange's official assignee, Mr Martin Fidler.

Fares anger may give Livingstone poll boost

ANGER at fare increases forced on the Labour-controlled GLC after its ill-fated cheap fares scheme, is likely to benefit them in next month's London borough elections, Mr Ken Livingstone said yesterday.

Honeywell to expand its Scottish base

HONEYWELL, the U.S.-owned high technology company, yesterday announced a £1.3m investment and job creation programme for its Scottish factories.

State aid cut threatens diving training school

THERE is a shortage of qualified deep-sea divers in the UK. AODC was convinced that it had reached agreement with the Government, but the association had no further effective role. The matter now passed to individual companies, said Mr Williams.

Powers

Mr Le Poidevin, a leading local politician, is responsible for fostering the island's offshore finance business. He said the new board would be as representative as possible of the banking community and would have powers to co-opt these specialists.

Expand

Last year pre-tax profits of the island's banks, excluding the UK clearing banks and the Trustee Savings Bank, totalled £17.5m. About £2.7m of deposits are held in the island. During 1981, when many local concerns were laying off workers, the banks took on 60 extra staff.

ENERGY REVIEW

Major projects get caught in the oil price trap

By Ray Dafer, Energy Editor

AFTER ALMOST a decade of uncertainty energy planners and fuel equipment manufacturers have again been sent back to the drawing board to reassess investment needs. Once more they have been caught in the oil pricing trap.

A number of major energy projects, funded by the West to relieve its future dependence on imported crude oil, are being re-evaluated because of falling oil prices. Exploration activity, particularly in the U.S., is slowing down as drilling companies contemplate the possibility of the present world oil surplus continuing for years. Drilling rigs and tubular goods which were in short supply during last year's exploration boom are now being stockpiled.

But it is the fuzzy long-term picture that is causing the biggest problems. Companies investing in costly fuel and power plants have to take a view about energy prices in five to 10 years time—perhaps even longer ahead—when the projects are due to be commissioned.

The trouble is they do not know how prices will settle this year, let alone what will happen from now on. Will economic growth, stimulated by the recent drop in oil prices, mop up the surplus supply of crude oil and rene the world energy balance? Or will continued conservation, low growth and extra oil exports from places like Iran, Iraq, Mexico and the North Sea maintain the present glut? To truth, no one knows.

One leading banker confesses that 18 months ago he and his company were working on the assumption that oil prices might rise to \$50 a barrel during 1982. The bank has had to alter its ideas radically given that the reference price for the Organisation of Petroleum Exporting Countries (Opec) is now \$34 a barrel, premium grade North Sea crude is being sold at a contract price of \$31, and plenty of spot market oil is available at a good deal less than \$30.

On the other hand Dr Terry Thoroeycroft, corporate planning manager of English Clays Lovring Fochin and Company—a major UK energy user—forecast about 18 months ago that prices would decline in 1981-82 and that between 1980 and the year 2000 there would be no overall rise in the real price of oil.

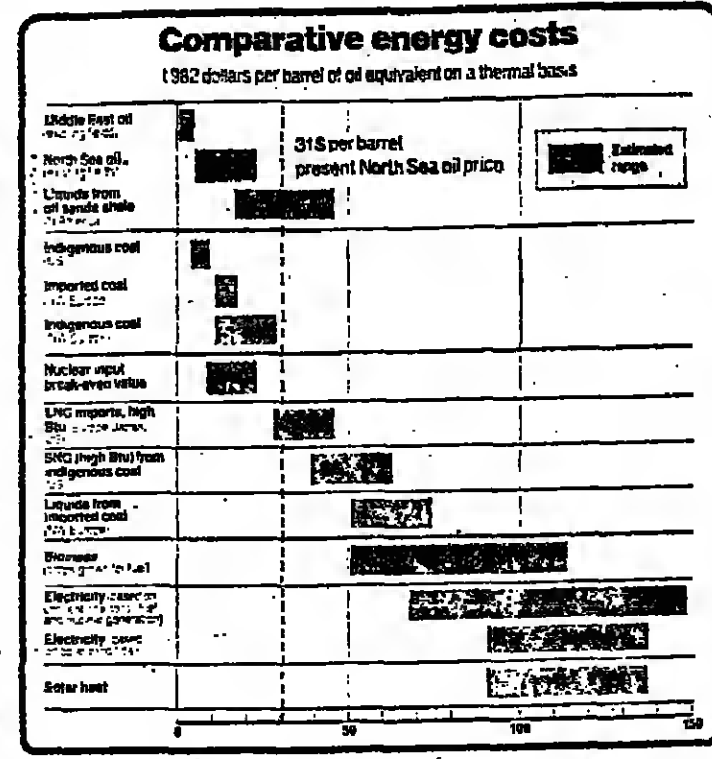
As Mr Howard Kaufmann, president of Exxon, recently remarked: "Trying to forecast oil demand, supply and price in today's market is like trying to point the wings of an airplane in flight. Even if one succeeds in covering the subject, it's unlikely to be a tidy job." Exxon has been among those taking a fresh look at its investment plans. Mr Kaufmann told U.S. security analysts in February that the corporation had reduced substantially its projection of future world oil supplies based on shale, tar sands, very heavy oil and liquefied coal. Last year Exxon was assuming that synthetic fuels would contribute 8m barrels a day—or 4 per cent of the world energy supplies—by the end of the century.

A case in point, concerning Exxon, could be the Colony project in Colorado, an ambitious scheme due to provide 47,000 barrels a day of upgraded shale oil to the latter part of the 1980s. Exxon has a 60 per cent interest in the project with Tosco Corporation, a U.S.-based energy company, holding the remaining stake.

Colony is the most advanced of the U.S. oil shale projects but its estimated construction costs have just been raised from an original \$3.13bn to \$3bn. This increase has prompted the U.S. Synthetic Fuels Corporation, the government agency responsible for synthetic fuel guarantee programmes, to warn that it may have to reconsider the terms of \$1.1bn loan guarantees granted to Tosco. The move has cast fresh doubts over the project.

And falling prices have not helped. Exxon has indicated that it could make the project pay with world oil prices at last year's level of about \$35 a barrel. But in the past few weeks U.S. crude oil prices have dropped to between \$30 and \$32.5 a barrel for high quality grades and \$28-\$31 a barrel for less-favoured sour grades.

Mr John D. Lyon, executive vice-president of Tosco and chief operating officer of the corporation's oil shale division, told a recent energy seminar in Southern California that Colony's economics were based on an oil price assumption of \$36.50 a barrel.



Merian Seliger

saying the company could not make the scheme pay at current energy prices. The scheme has been designed to turn East Texas lignite into intermediate BTU (British Thermal Units) product gas suitable for chemical feedstocks and industrial fuel. Alternatively the gas could have been converted to liquids—the fuel oil equivalent of about 60,000 barrels a day.

Mexico's \$1.65bn nuclear energy programme may be cancelled or postponed. Earlier this month a senior government official said it would be "suicide" for the country to go ahead with the programme to install 20,000 MW of nuclear capacity by the year 2000 when the country had "lots of cheap oil".

Prices would not need to drop that far. According to figures produced by the Royal Dutch/Shell Group and other oil companies, alternative energy schemes would fall by the wayside with an oil price of around \$30 a barrel (see chart). For instance, the extraction of liquids from oil sands and shale—the most attractive of the alternative energies in economic terms—is now estimated to cost between \$17 and \$45 barrel, and that is before any account is taken of taxes and refinery, storage and transmission costs.

There have already been some notable casualties of the glutted oil market. They include:

● A lignite gasification project near Troup, Texas, which was expected to cost more than \$4bn. Exxon, the operator, said "the time for the project is not right," which is another way of

proposals the Alsands Group would strip-mine and process oil-bearing rock over 42,000 acres in the Fort McMurray area of North Eastern Alberta in order to produce 137,000 barrels a day of synthetic oil.

However, the Alsands consortium has been disintegrating—with the withdrawal of Shell Explorer, Dome Petroleum, Hudson's Bay Oil and Gas, Amoco Canada Petroleum and Chevron Petroleum—as a result of Canadian tax and financing problems and the general state of the energy market.

In addition, Nigeria's plans for a \$14bn liquefied natural gas export scheme has been shelved partly as a result of the soft energy market, more specifically by the problems faced by the Nigerian Government in funding its share of the project.

It is not only the major non-oil schemes that have been affected by the drop in crude prices. Companies considering expensive oil field developments are also having second thoughts, especially in the North Sea where the industry continues to bemoan high taxation. Production costs in some UK fields—in terms of capital and operating expenditure—is now running at over \$20 a barrel.

But it is in the U.S. that the drop in oil industry activity has been most marked, largely because of the exceptionally high rate of drilling last year. From a peak of 4,530 rigs active at the end of December, the count had fallen to around 3,640 by the end of last month. After two years of equipment shortage, almost 800 drilling

rigs have been stacked, to stand idle. That number could well grow, Dresser Industries say that with 1,500 more rigs scheduled for delivery this year the number of serviceable rigs could average about 5,800 during 1982.

Hughes Tool, the drilling industry's record keeper for its working points out that bad weather and normal seasonal factors have accounted for some of the reduced activity. However, in an uncertain market, it is clear that many independent operators are being hurt by a shortage of funds. These independent companies drill about 85 per cent of the wells in the U.S.

The sharp turn-around has not only hit operators and rig owners. Manufacturers and suppliers of "tubulars"—the steel pipe which is lowered into oil and gas wells—are feeling the draught of the drop in drilling rates. Their problems have been aggravated by the tendency of drillers last year to order far more pipes and tubes than they needed.

"The tubular business stinks," commented Mr John Hayward, a vice president in the security research group of brokers Merrill Lynch, Fennel and Smith. "Stocks of some goods are 12 months long. Normally the industry would like to have five or six months of stocks."

Exporters of "tubulars" to the U.S.—such as British Steel—could be among those hardest hit. Imports of such oil industry goods fell from 482,000 tons in January to 277,000 tons in February.

U.S. manufacturers have also had to come to terms with the new conditions. For instance Arco Corporation has suspended its \$67m expansion of seamless tubular goods manufacturing capacity in various states "until we are confident that economic conditions warrant resumption."

Schlumberger, one of the world's biggest oil field service companies, said that it had been reducing and re-assigning a number of its operating staff in the light of the decline in activity in some parts of the world.

But like many other companies in the field, Schlumberger said it was impossible to tell how long the present conditions would last. World-wide drilling was still at a higher level than in many recent years. Although the uncertainty made planning difficult it was widely recognised that the oil glut could disappear as swiftly as it occurred.

"The world is still running out of oil, after all," said Schlumberger. "We have seen this all before. The answer is to hang in there."

A Statement by the Chairman of Refuge Assurance

MR. P.W.D. SMITH.

To be presented at the Annual General Meeting to be held on 6th May, 1982.

From the accompanying accounts it can be seen that despite the more difficult business climate due to the recession, premium income again showed an increase over the previous year in all three Refuge Branches, the increase, in total, amounting to just over 6%. Unfortunately this was insufficient to keep pace with inflation, which, as measured by the Retail Price Index averaged 11.9% year-on-year during 1981. The lower overall level compared with 1980 was, however, encouraging. More detailed comments on the year's results are made later in this Statement.

BOARD AND MANAGEMENT CHANGES

Towards the end of 1981 Mr R. Webster indicated his intention to retire from the Board at the end of March 1982, and his decision was accepted with regret. Our grateful thanks are due to him for his valuable service over a very long period, including 11 years as the Company's Acting Director from 1979, and his appointment to the Board in 1970.

In June 1981 Mr J. S. Gee, the Acting Director since 1970, retired and Mr N. Peterson was appointed to replace him. At the end of 1981 Mr W. N. Greenwood retired as General Manager. Both of them have contributed a great deal, not only to the Refuge, but to the Insurance industry as a whole during their careers, and we are pleased that they will be remaining on the Board in a non-executive capacity.

These executive retirements are the last, for the time being, in a long list of changes over recent years. The new management team for the 1980's has now taken over. On 1st January 1982 Mr A. T. Booth, who had been Managing Director from 1979, was appointed Deputy Chairman and Chief Executive and it is intended that he will devote part of his time to the development of the Refuge group, with a possible broadening of the spread of activities. In the years ahead, Mr V. G. Barnwood was appointed Managing Director and has responsibility for the whole of the insurance activities of the Company. He has three General Managers, Mr A. H. Wych, Mr S. W. Walters and Mr J. Swarbrick, each with joint responsibility for the progress of the Company but specialising in Administration, Marketing and the General Branch respectively.

COMPANIES ACT, 1980

You will have noticed that the name of the Company on the Annual Report and Accounts has changed. This is in accordance with the provisions of the Companies Act, 1980 wherein we were required to re-register as a "public limited company". From October 1981 the Company's name became "Refuge Assurance, public limited company", or, shortened, "Refuge Assurance PLC". A period of twelve months is allowed for the changing of all Company forms and stationery.

Another important change is made under Section 14 of the Act, as a result of which the Directors cease to be empowered, as they now are under the Articles of Association, to issue shares in the Company without the prior authority of shareholders. Your Board believes that it would be in the Company's best interests that they should continue to have the ability to issue new shares without the delay and expense caused by calling an Extraordinary General Meeting. Your approval is therefore sought for the passing of a Resolution at the Annual General Meeting whereby the Directors may, for a period of 5 years, allot the authorised but unissued shares of the Company without further reference to shareholders. Any such issue would, of course, remain subject to the requirements of the Stock Exchange.

In addition, Section 17(1) of the 1980 Act gives statutory rights of pre-emption, whereby any equity shares issued for cash must be offered to existing equity shareholders pro rata to their holdings. However, if the Directors are granted the above authority by the shareholders, they may then be given the additional authority to allot shares as if the statutory pre-emption rights did not apply. Your Directors consider it desirable that, in the case of exceptional circumstances, they should retain the ability to make small allotments of equity shares for cash to persons other than existing equity shareholders. Accordingly, your Board is seeking your approval of the Special Resolution granting them authority to issue shares up to a maximum nominal amount of £62,500 which is 5% of the present authorised ordinary share capital. This power will expire at the 1983 Annual General Meeting, but may then be renewed by a further Special Resolution.

UNIT-LINKED LIFE ASSURANCE

As foreshadowed in my Statement last year, the new subsidiary company, Refuge Investments Ltd., launched its first contract in 1981. This was a single premium bond linked to internally managed investment funds, with a choice of either the Property Fund or the Managed Fund, and introduced from 1st May 1981. I am happy to say that the launch was well received by the Company's staff and sales by the end of 1981 exceeded £2 million.

A contract geared to regular monthly investment has also been prepared. It is hoped to introduce this in the near future, once agreement has been reached with A.S.T.M.S. over commission terms.

LIFE ASSURANCE PREMIUM RELIEF

From 6th April 1981 the rate of tax relief allowed by deduction from life assurance premiums was reduced from 17.25% to 15%. It is once more equal to half the standard rate of income tax. As in the case of the introduction of the new system of giving tax relief in 1979, the change necessitated much advance planning and extensive work by staff at all levels. With this in mind I can only stress what I said last year, that it is important for several years to elapse between successive changes in the rate of relief.

In September 1981, the Inland Revenue wrote to all offices who were offering short term bonds, utilising loopholes in legislation originally intended to encourage long-term saving to obtain tax relief, informing them that qualifying status would be withdrawn. We applaud this move, since in common with other member offices of the Life Offices Association, we had been concerned at the

SUPERANNUATION FUND

Until recently, there was no provision in the rules of the Company's Pension Schemes to increase pensions after retirement, although it has been the practice during recent years to grant supplementary pensions on a scale dependent on the year of retirement, the scale being reviewed regularly. These arrangements, being only provisional, have not been entirely satisfactory and it was decided that post-retirement increases should in future be paid out of funds held in trust for that purpose.

Council's opinion was sought on the arrangements deemed necessary, and an interim Deed has been executed following Inland Revenue approval, enabling changes in the existing fund rules and the setting up of a Supplementary Fund to be made and effective on and after 1st January 1982. The fund was established by transferring lump sums, which had already been built up for this purpose, from the revenue accounts, at the end of 1981. The total invested funds of the Refuge Life Branches, as shown in the Balance Sheets, rose by £27 millions during the year, and the market value of all the Group's assets at the end of the year was £720 millions.

INVESTMENTS

The performance of our investments during 1981 was, overall, reasonably good. Ordinary share prices, having reached a peak in August, fell back sharply in September, but recovered to finish the year strongly. The stock market started well and then—reflecting disappointment with the progress of the Government's monetary policy as well as being influenced by high interest rates in the United States—slipped somewhat during the middle months, and ended a little lower than a year previously. Property valuations continued to be satisfactory, following a particularly buoyant 1980. The total invested funds of the Refuge Life Branches, as shown in the Balance Sheets, rose by £27 millions during the year, and the market value of all the Group's assets at the end of the year was £720 millions.

As I envisaged last year, the rise in investment income was restrained, with mortgages especially being affected by lower interest rates. In addition, a re-arrangement of the gilt portfolio in the Ordinary Branch had an unusually large effect, resulting in only a small increase in income at the gross level. This was offset, however, by a smaller than normal tax charge, so that there was an increase in the net yield on book values, which rose from 11.084% to 11.145%. In the Industrial Branch the net yield increased from 12.47% to 12.65%. In both branches some relief from tax arose through the lump sum payments made to the Supplementary Superannuation Fund.

During the course of the year it was decided that, under current conditions, a larger proportion of our investments should be held in ordinary shares and property. Initially this may mean a lower immediate income but it is believed that, in due course, both capital and revenue returns will improve, and compensate more adequately the ravages of inflation. The existing and successful policy of investing overseas up to one-tenth by value of our total equity holdings will continue.

ORDINARY BRANCH

During a very difficult year, the level of new business dropped when compared with that for 1980. Whilst total premium income increased by 7%, the number of new policies was 8% less than in 1980, new annual premiums showed a reduction of 9% but sums assured increased by 2%. The most pleasing aspect of our Ordinary Branch production was with regard to the level of sales of the Unit-Linked bond through Refuge Investments Limited, referred to earlier.

After excluding the special payment of £1,420,000 to the Superannuation Fund, expenses and commissions were £52,125,000. The total invested funds of the Branch amounted to £5,750,000, being 28.7% of the premium income, compared with 29.3% in 1980.

Increased rates of reversionary bonus have been declared, following the annual valuation of the Life Fund, and terminal bonuses have been provided for policies becoming claims during the next twelve months.

INDUSTRIAL BRANCH

Whilst the level of new business also dropped in this branch, more buoyancy was shown than in the Refuge Ordinary Branch. The number of new policies was 5% less than in 1980, but new annual premiums end new sums assured each showed increases of 5%. Total premium income increased from £48,752,000 to £52,125,000. Excluding life assurance premium received under the special arrangement agreed with the Industrial Assurance Commissioner applicable to policies issued before 6th April 1979, the corresponding figures were £42,289,000 and £47,157,000 respectively, an increase of 11.5%. After excluding the special payment of £4,724,000 to the Superannuation Fund, expenses and commissions were £21,647,000, amounting to 45.5% of the premium income of £47,157,000 compared with 47.0% in 1980.

As I mentioned last year, one of the most important matters for discussion during the year was the question of naming levels and establishing a new economic base for forward progress for both Company and Staff. These discussions, covering many aspects of the Company's operations, proved most constructive, and resulted in the preparation of a package for presentation to the Field Staff. I am satisfied that, when introduced, this will prove a major factor in the future prosperity of both the Company and all its employees.

To the staff at all levels, the Board extends thanks for the efforts made during a very difficult year and I am sure that shareholders will join me in expressing their appreciation.

It will be appreciated that the Company's gross premium income in this Branch was reduced by about 3% as from 6th April 1981, as a result of the reduction to 15% in the rate of life assurance premium relief.

An increased rate of reversionary bonus has been declared, based on the sum assured including any increase under the special arrangement for policies issued before 6th April 1979. Terminal bonuses for policies becoming claims during the next twelve months have also been improved.

FIRE AND ACCIDENT BRANCH

Total net premiums increased by almost 5% above the record figure of 1980. Motor premiums were down by over 12% but Property premiums were up by just over 23%.

The Motor account produced an underwriting loss of £923,000, following a loss of £284,000 in 1980. More than half the underwriting loss came from Motor Cycle insurance, and a substantial proportion arose from motor business in Northern Ireland. During the year, steps were taken to remedy the account, and premiums were raised in the 1st April 1981.

The growth in the Property account came from increased sums insured. The underwriting loss of £399,000 compares with an underwriting loss of £294,000 in 1980. The result was adversely affected by the harsh weather conditions of December 1981, and it is already clear that the 1982 result will be similarly adversely affected because of the severe weather in January. Claims arising from house thefts continue to cause us very real concern, and we are giving enthusiastic support to the country-wide campaign by the B.I.A. The total underwriting loss is £1,171,000, against £618,000 last year. Investment income has increased, and the net surplus for the year from Fire and Accident business is £36,000. The sum transferred to the Profit and Loss Account remains at £50,000.

GROUP PROFIT AND LOSS ACCOUNT

The total profits for the year, including investment income, amounted to £3,609,000, an increase of £534,000 over the previous year. The final net dividend of 10p per share makes a total for the year of 14.5p per share, an increase of 17.9%. The balance of profit carried forward has been increased by £581,000 to £1,485,000.

Following the commencement of operations by Refuge Investments Ltd. in 1981, it has become necessary for the first time to prepare Group accounts. The results from the subsidiary company have been consolidated into the Group Profit and Loss Account and Group Balance Sheet, although it will be appreciated that the additional figures are, at this early stage, very small in relation to the overall figures.

DIRECTORS' FEES

You will see from the notice convening the Annual General Meeting that there is a Resolution to increase the amount allocated for the payment of Directors' Fees. This was last increased in 1970 to a maximum of £15,000 in total for all the Directors. At the moment only the non-executive Directors draw a fee, and this is now at the level of £2,500 per annum each. There is no intention to increase this figure in the immediate future but since 1970 the size of the Company's premium income has gone up almost threefold and the Board feel that the present £15,000 allocation should be increased to £40,000 to reflect this change. It is hoped that such an increase will cover the situation for a number of years to come.

CONCLUSION

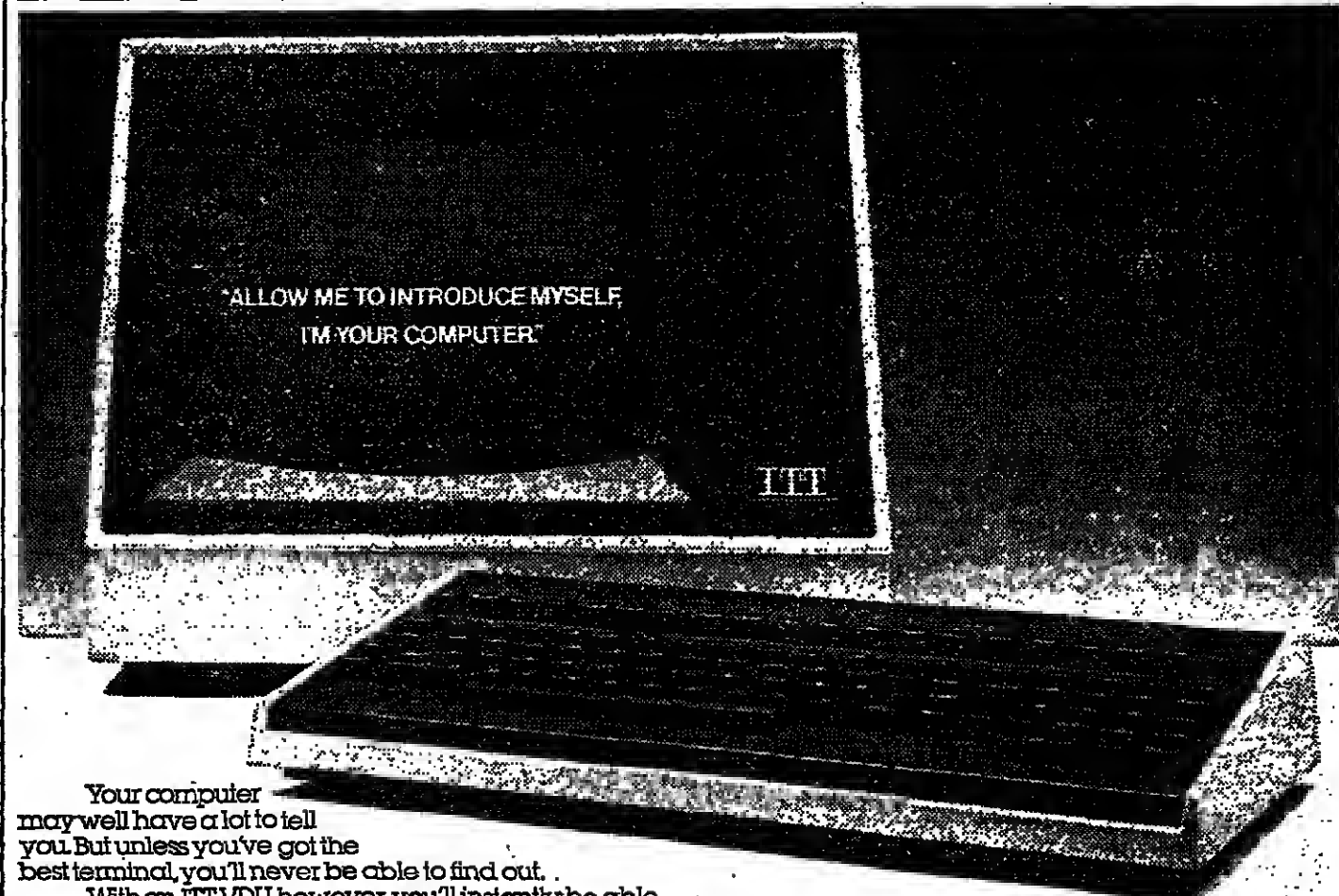
At a time of recession when all companies are doing their utmost to make progress, cut out inefficiency and improve service to customers, it is irritating to spend time and money on seemingly unnecessary diversions. For example new Accounts and Statements Regulations have had to be studied, understood and put into effect for 1981. We do not think this is the most constructive use of the clear intention to monitor more closely the "fringe" elements in the industry. It is inevitable, however, that all companies, irrespective of size, fall within the net, and have to divert manpower at this difficult time. It may be noted that further legislation will be necessary in 1982, following publication of the long heralded guidelines regulations, arising from the County's membership of the E.E.C.

In the early part of 1981 a small number of insurance companies established the Insurance Ombudsman Bureau, being an avenue for policyholders' complaints, not dealing primarily with general insurance. We, in common with many in the industry, felt this had been hastily set up, with insufficient consultation and that it had some undesirable features. Later in the year another group of companies set up an arbitration service known as the Personal Insurance Arbitration Service, under the aegis of the Chartered Institute of Arbitrators. Having given much consideration to the merits of the two schemes, Refuge has decided to join P.I.A.S.

Few companies feel the need to go beyond writing to the Company, at which stage a satisfactory outcome is almost invariably reached, but in today's consumerist age an independent final forum appears advisable. Such a forum has been available for Industrial Branch policyholders for nearly sixty years, and it is hoped that the availability of these new schemes will eventually prove at least as successful.

As I mentioned last year, one of the most important matters for discussion during the year was the question of naming levels and establishing a new economic base for forward progress for both Company and Staff. These discussions, covering many aspects of the Company's operations, proved most constructive, and resulted in the preparation of a package for presentation to the Field Staff. I am satisfied that, when introduced, this will prove a major factor in the future prosperity of both the Company and all its employees.

To the staff at all levels, the Board extends thanks for the efforts made during a very difficult year and I am sure that shareholders will join me in expressing their appreciation.



Your computer may well have a lot to tell you. But unless you've got the best terminal, you'll never be able to find out. With an ITT VDU however, you'll instantly be able to find out what your computer is thinking. The crisp, clear display gives you instant access to all the data you need. And because all ITT VDU for your computer it won't speak to you. For example, you get a line drawing character set so you can create bar charts, forms and graphs. You also get a status line which reminds you of how the terminal is operating. And of course, you also have the facility to make corrections, because we all make mistakes. And a choice of either character or block mode, so you can key directly into the computer, or prepare data on the screen to your satisfaction and send it as a block. Something else worth remembering is the fact that ITT VDUs can store up to 7 pages or 168 lines of data. Despite this sophistication however, they're all extremely easy to use. The ITT 3241, 3242 and 3244 are designed to work with almost any computer on the market. And the ITT 3243 has been expressly designed for use with ITT's 6100 switching system. All these models can be teamed up with ITT's compact advanced dotprinters. And they're all backed up by the nationwide sales and service support of ITT Business Systems, Europe's largest telecommunications company. So if you'd like to talk business with your computer, send off for more information.

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Vertical text on the left margin: I WOULD LIKE TO ATTEND THE DEMONSTRATION... ITT Business Systems

FT COMMERCIAL LAW REPORTS

GARDENS TODAY

Digest of cases reported in Hilary Term

FROM FEBRUARY 5 TO MARCH 5, 1982

Cooper v C and J. Clark Ltd. (FT, February 5) Mr Justice Nourse examined the "no-man's land" of fact and degree as to whether or not a given state of affairs amounted to a trade for corporation tax purposes...

When the Evia sailed to Basra in May 1980, no-one anticipated that hostilities would affect the port. But by the time the ship was ready to sail, it was trapped by the outbreak of the Gulf War...

Insurer of the 150,000 tons of oil aboard the Salem, the Court of Appeal narrowly defined the phrase "takings at sea" for insurance purposes. There was not a "taking at sea" when the oil was taken on in Kuwait with ulterior purpose...

also exercised its inventive research to discover a product with valuable properties in a field very different from that covered by ICI's patent. Balfour v Beaman and Others (FT, February 26) In construing a reinsurance slip policy, where the wording differed from an earlier policy, the document not only had to be looked at as a whole, but also had to be read in conjunction with the earlier policy...

LOOKING BACK over some past columns, I feel that I have been beating about the bushes. In spring, your interest in alpine and rock plants rises. Every year, I discuss a particular family of alpine and encourage you to plant more. No other group of plants is so bewildering to outsiders. The names are almost all Latin and their various preferences range from dry walls to wet ponds. It is time that I named a "top 10" in the hope that they would start you off.

could not omit my favourite viola, the white cornuta form. This qualifies as an alpine, although it would edge any border and flower superbly for four months in summer. I like to match it with a garden form of campanula called Campanula Blue Moonlight. This was developed from a true-alpine parent and its unique colour—a silvery milk-blue—the purists would forgive it anywhere. It is four inches high and makes a small mat of leaves from which the little stems bear wide cup-shaped flowers. It flowers with incredible freedom and in June, dominates its corner of the garden. The white violet mixes well with it and the pair are not too formal for a bed of alpine flowers. Bretingham Nurseries of Diss, Norfolk, developed it and now sells it.

grow anywhere and fills in conveniently for my other blue, the rarer Cedonopsis, or Himalayan Bell Flower. Any beginner could grow this easy plant whose pale lavender bells have inner markings of orange and black matched only in a passion flower. All the varieties are good, but Clematidea is the commonest, a trailing plant which shoots up to a foot in midsummer and then dies back below ground later in the year. So long as you do not dig it out while it is dormant, it will last for years. Buxton's Blue covers up for it in the closed season. It is time now for a strong yellow. None is stronger than the American forms of small Evening Primrose, or Oenothera. On a wet and well-drained soil, the form called Missouriensis is spectacular. Big cups for flower open off the creeping stems and are the boldest primrose flower. Wet soil or a wet winter upset its long tap root, but otherwise it grows with abandon. It needs a quiet companion and for sound value I would include one from the family called expidium. They are all grossly neglected although they flower for weeks and develop pretty clumps of finely cut leaves. My favourite is a spotted one called Gutierrez whose white flowers are marked with a central blotch of chocolate-brown. It multiplies from cuttings and flowers for weeks, a quiet and curious plant for a dry and sunny soil. It is a close cousin in the wild geraniums, so you can rely on it.

broom without either of the vices. It is not harshly coloured and it is not too upright or leggy. It will spill forwards over a low wall or the top of a bank set with alpine plants. In time, it reaches 2 ft. and a width of a yard or so, but your front garden's wall can still house it. A similar site would suit a South African shrub which used to be thought half-hardy. Europeans have survived the recent winter without dropping a leaf and its silver foliage is so handsome that I could not possibly omit it. It will not grow more than 9 in high or wide, and must stand on sharply drained soil. But it will last for years if you clip it in March or May and stop the horrible yellow daisy flowers from appearing. For its leaf alone it is the pick of silver shrubs in my garden. I will end with an old friend to reassure you. No "top 10" on a dry and sunny site could omit the family of sun roses. Catalogues sell them under Hellenicum and the many named varieties are the best value for money. I like those with flame colours, like Mollie May or with the word Wisteria in their titles. These shrubs love their namesake, the sun, and will only fail on wet or poorly drained soil. After three or four years their wide mass begin to go brown in their ageing centres and are best replaced from easily rooted cuttings. While they can sometimes be pruned in summer, but otherwise these are the great carpet-plants for a bed in June and the various shades of green or grey now bred into their leaves are a pleasure for the rest of the year.

RACING BY DOMINIC WIGAN THERE ARE no overseas runners again for the renewal today of the pretentiously titled Tote European Free Handicap. Nevertheless, the seven-furlong listed race, with £25,000 added prize money, has attracted some smart performers, including a Harry Wragg-trained classic prospect in Mirabeau.

Stopped by silence could apply to the facts of the present case when the consignees of contaminated cargo mistakenly believed that the charterers were in the position of owners to be sued under the bills of lading. By their silence to letters and queries over a period of two years, the charterers had represented that they were the proper party to be sued. Otherwise, the consignees had irrevocably altered their position to their detriment as an action against the owners was now time-barred. Mr Justice Wehster held. Shell International Petroleum Company Ltd v Gibbs (FT, February 16). In allowing an appeal by the

ment: "If he wins the Free Handicap, we might think about the Guinness and go on from there." Mirabeau's full brother, Jarobum, finished second in the 1979 Free Handicap. He probably has most to fear from Piggott's mount, Match Winner, and the once-raced Farloffa. Another race on the Free Handicap card, always contested by high-class performers, is the Earl of Sefton Stakes, won a year ago by Hard Fought. This time Bel Bolide should get the better of Noalto and Kalaglow. Although it did not oblige in five attempts in 1981, the 1980 Gimcrack winner put up creditable displays on a number of occasions, notably when fourth in the Free Handicap, less than two lengths adrift of Motovato. Bel Bolide is thought to be back to that form, which was followed by third place in the 2,000 Guineas.

NEWMARKET 2.30—Bel Bolide*** 3.00—Match Winner 3.30—Columist** 4.05—Top Lady* O'May and Others v City of London Real Property Co Ltd (FT, February 23) The House of Lords dismissed a landlords' appeal against a decision of the Court of Appeal which had granted a new lease to the tenants on the tenants' terms. The landlords had offered a fixed reduction in rent provided the tenants took on the financial risk involved in maintaining the office block. While this might have been a legitimate negotiating aim, the Law Lords held these terms could not be imposed upon the tenants against their will. E. I. Du Pont de Nemours and Co v Alko NV (FT, February 24) The Law Lords had to decide whether a prior invention amounted to a publication of a later one. The earlier invention must not merely point the way leading to a later invention, their Lordships reaffirmed, but must "plant the flag" at the precise destination at which the later invention emerged. On this test ICI failed; though Du Pont had used ICI's basic finding on copolymers, published in 1952, it had

By Aviva Golden

An Alpine 'top 10'

BY ROBIN LANE FOX

BBC 1 9.50 am The Wombles. 9.55 Johnny and the Hot Air Balloons. 10.10 Don't You...? 10.30 pm News After Noon. 1.00 Pebble Mill At One. 1.45 Over the Moon. 2.00 "Ja, Ja, Mein General But Which Way to the Front?" starring Jerry Lewis. 7.45 Leon Leon "The Fixed Man" 2.30 Regional News for England (except London). 3.55 Play School. 4.30 Scooby Doo Where Are You? 4.40 Take Hart with Tony Hart. 5.00 Newsworld with Paul McDowell. 5.10 The Little Silver Trumpet. 5.40 News. 6.00 Regional News Magazines. 6.25 Nationwide. 6.55 Bellamy Up a Gum Tree (London and South East only). 7.25 The Wednesday Film: "Where the Wild Fern Grows" starring James Whitmore, and Beverly Garland. 9.00 News. 9.25 Rough Justice: The second programme, looks at the case of Michael McDonagh, sentenced to life in 1973 for the murder of his brother. 9.55 Sportsnight. 10.45 A Question of Guilt: final part of the reconstruction of the strange case surrounding Constance Kent. 11.40-11.45 News Headlines.

TELEVISION Chris Dunkley: Tonight's Choice Tonight sees the start of two considerable drama serials. I remember Nelson is an ITV biography written in four parts by Hugh Whitmore, each looking at the naval hero from the stand point of someone who knew him well. In tonight's episode, "Love," Nelson—played by Kenneth Colley in the biggest television role he has ever landed—is seen through the eyes of his wife, Fanny. The drama opens with Nelson's triumphant return to England after the Battle of the Nile, and a period of recuperation with Lord and Lady Hamilton in Naples. There Nelson's wife learns Emma Hamilton is pregnant and realises the rumours about her husband's passionate affair are true. BBC 2's new offering is a five-part version of Wilkie Collins' seminal thriller The Woman in White, dramatised by Ray Jenkins. Written in 1900 it gave rise to a whole school of "substitution" stories, Diana Quick (so successful as Julia Flete in "Frida") stars as Marion Halcombe, and Daniel Gerrall plays Walter Hartright, the drawing master whose meeting with a mysterious stranger on Hampstead Heath gives rise to the tale. The villainous Count Fosco, made a fat man by Collins to put Victorian readers off the scent, fed men being jolly in those days, is played by the late Alan Badel in one of his last television performances. He does not appear until episode two however.

LONDON 9.30 am Barney Google and Snuffy Smith. 9.40 The World We Live In. 10.05 The History Makers. 10.30 Memories of Eden. 11.25 Paint Along with Nancy. 11.55 The Rubbles. 12.05 The Munch Bunch. 12.10 pm Rainbow. 12.30 Play It Again. 1.00 News. 1.30 FT Index. 1.35 Thames News with Robin Houston. 1.30 Crown Court. 2.00 I am a Muslim. 2.35 Racing from Newmarket covering the 2.30, 3.00 and 3.30 races. 4.45 Deaths. 4.45 Royal 100. 4.50 Animals in Action. 4.45 Murphy's Mob. 5.15 Mr Merlin. 5.45 News. 6.00 Thames News with Andrew Gardner and Rita Barberis. 6.30 Crossroads. 7.00 Where There's Life... 7.30 Coronation Street. 8.00 The Eric Sykes 1980 Show starring Tommy Cooper with John Williams, Dandy Nichols, Chic May, Roy Hattersley, Leslie Mitchell and The Band of Her Majesty's Marines. 9.00 I Remember Nelson. 10.00 News. 10.30 "The Valachi Papers" starring Charles Bronson, Lino Ventura and Walter Chiari. 12.40 am Close Sit Up and Listen with Tim Rice. † Indicates programme in black and white.

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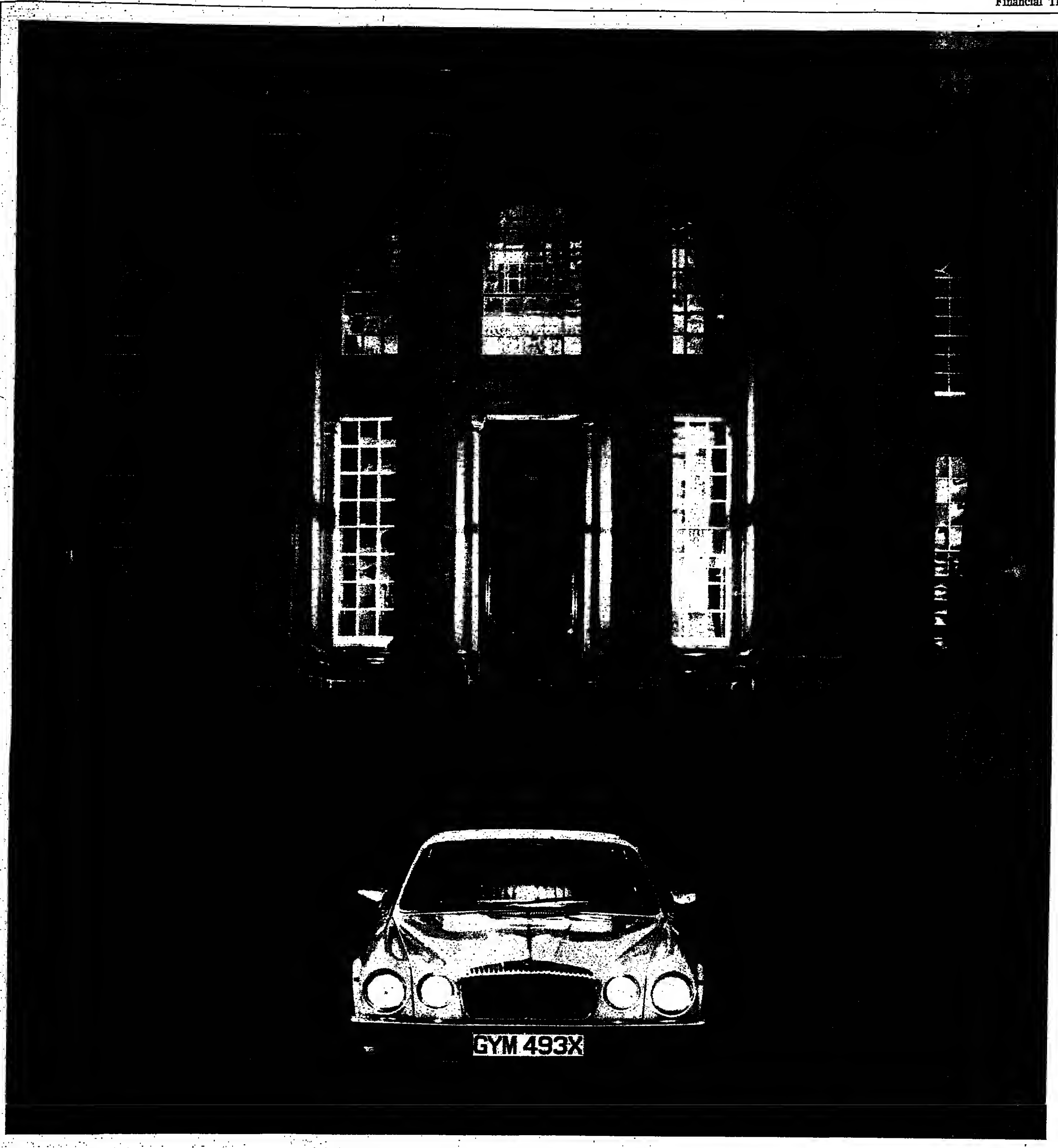
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How Woolworth is trying to revolutionise its customer service

BY ARNOLD KRANSDORFF

F. W. WOOLWORTH is still in trouble in Britain, as last week's annual report demonstrated only too clearly.

For several years now the embattled High Street retailer has been desperately searching for a marketing strategy to break a downwards spiral which has taken annual trading profits from £74.2m to £47.1m over the past three years.

First there was the attempt to upgrade many items of merchandise in line with many of its competitors. More recently there was the expensive move into D-I-Y through the acquisitions of B and Q (Retail) and Dodge City, and Operation Crackdown, the price-cutting exercise which imitated Tesco's Operation Checkout.

So far all these strategies have failed to reverse the company's profitability, and Woolworth continues to look for the magic cure. It now appears to have abandoned Operation Crackdown, and the latest idea is to dispose of certain key High Street sites.

But behind this apparent sea-sawing bluster one policy, at least, is showing an element of consistency: a plan to change the poor public image of Woolworth's sales staff.

Woolworth is one of the most evident examples of a steady and general decline in the quality of retail service in Britain over the past 30 years.

Many shops seem to have forgotten the precept that the customer is always right—the company's policy, at least, is showing an element of consistency: a plan to change the poor public image of Woolworth's sales staff.

Woolworth's parent company is based in the United States. In other parts of Europe, parts of Asia and the U.S., where Woolworth's parent company is based.

While most retail managers would admit that the service element of British industry leaves much to be desired, they invariably dismiss the problem as being endemic to society as a whole and therefore too difficult to change.

As a result the causes of the problem are not generally addressed; rather the size of the complaints department is increased, for example.

Woolworth used to fit into the category of those companies which treat the problem with complacent acceptance—until a private survey of staff attitudes in 1976 disclosed the true extent of the problem.

For senior management, the survey results came as a shock, in spite of the fact that they were always aware that



Pat Downs: "Service in the UK appears to be a dirty word"—he is trying to do something about it

management eyes—that customer service could take a relatively lowly position on the list of priorities. Indirectly, this was also reflected in poor staff selection and low wages.

Such was the position facing Pat Downs in 1977. She had joined the company in 1974 as personnel director, having held senior executive posts in manufacturing industry, retailing and, most recently, had set up a regional personnel department within the National Health Service.

In 1976 she decided to ask Market and Opinion Research International (MORI) to research employee attitudes. When the shock results landed on her desk, she decided to use MORI again to see whether customer reaction confirmed the original findings.

It did—making it imperative that something drastic be done. But what?

The solution, she concluded, lay in three main directions. Pay had to be increased to attract a better-quality counter-hand, selection processes had to be upgraded and the attitudes of staff had to be changed.

Downs managed very soon thereafter to push through a £6 a week average pay rise but this was, inevitably, swallowed up by inflation; there were also pressures from too high to restrain costs, not deliberately inflate them.

Unfortunately, too, the recruitment of higher calibre staff was largely obliterated by the recession; Woolworth began to prune its workforce, not expand it.

Almost unbelievably Woolworth decided to crosscheck this damning evidence with another survey—this time of customer opinion of staff.

The results were equally disturbing. Around a quarter of all Woolworth customers thought the company's employees to be of low quality. An equal number said they thought counter staff did not know enough about stocks and that they always waited too long to be served.

To make matters worse, the figures showed that the company's image was much worse than that of competitors like Boots and British Home Stores, which suggested that Woolworth's problems were being compounded by special factors.

Although change is now under way, part of the problem probably resulted from the special nature of Woolworth's trading profile: its traditional role as a downmarket store meant—in

management eyes—that customer service could take a relatively lowly position on the list of priorities. Indirectly, this was also reflected in poor staff selection and low wages.

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Treasurer Humphries

WHAT CUSTOMERS SAID ABOUT WOOLWORTH

	1977	1978	1979	1980	1981
Staff don't know about goods	27	29	25	25	28
Customers wait too long to be served	26	27	24	22	19
Low quality staff	21	24	14	18	11

Source: MORI

The company also had a large number of small outlets, so training schedules would not be easy to co-ordinate. Equally, she knew that positive results would be a long time in coming, if for no other reason than that ingrained attitudes are difficult to change.

"Service in the UK appears to be a dirty word," says Downs. "I say that in sorrow rather than anger because many other industrialised countries don't have this handicap. It probably has something to do with the social and economic upheavals we have been going through."

"People don't want to be served. It seems to be rooted in our class-based society. We are obviously very disturbed by this because in retailing service is very important to us."

To try to change this, Downs decided to adopt a two-pronged training strategy, the first of which was to concentrate on all senior personnel. This included the managers of all major stores, district managers, all senior executives and even the main board—400 people in all.

"We decided it was right to lead by example," says Downs. She recalls that the first phase—called the Organisational Effectiveness Programme—took nearly three years to complete. Courses lasted for about five days. The board took part in a special three-day session.

The objectives of the course were to examine major aspects of organisational effectiveness and human management and to develop such managerial skills as delegation, team building and communication.

"The course enabled managers to look at themselves in a group context, and to examine their own motivations, morale and different management styles as well as human relations problems," says Downs.

"Finally, they were given the opportunity of relating their skills to practical Woolworth examples."

"While all this was going on, the second and more difficult

phase was being prepared—the apply-named Customer Care Training Programme for counter-hands.

Based on a scheme that was originally developed for training airline personnel, it is still going on, on a rolling basis. So far just over half the staff—mainly from the larger stores—have gone through the programme.

On average an individual spends about an hour a day for two or three days a week over a period of about five weeks. Training aids include the use of films and leaflets supplemented by discussion and instruction on such subjects as giving advice and dealing with complaints, foreign and elderly customers.

Downs explains: "The purpose is to help staff recognise and understand the roles being played by the customer, and to adjust their own role accordingly. The training scheme stresses that the customer's behaviour is, in part, dependent upon their own and their approach and attitude, either calm down or further inflame a difficult customer."

"Staff are encouraged to recognise that customers have their own problems and worries, and that it is the responsibility of the sales assistant to take account of these."

So, is it working? Not unexpectedly there has been no dramatic reversal in customer attitudes—as Downs admits—but there is some evidence which suggests there has been some improvement, albeit slow, in both employee service and customer attitudes.

Woolworth has continued to ask MORI to survey customer attitudes on an annual basis. The results show that when training started in 1978, employee dissatisfaction was at a peak. Since then there has been a perceptible improvement (see chart), although Downs admits that it may take another five years for changing attitudes to start making an impact on the bottom line.

BOARDROOM BALLADS

ENDANGERED SPECIES

The entrepreneur
Is increasingly rare,
Yet undoubtedly worthy of mention;
For the young of today
Understandably pray
For a regular job with a pension.

But a man with ideas
Now encounters a fierce
Irresistible pressure to scramble,
For a regular role
In some corporate hole
With a lesser temptation to gamble.

So the young and the bright
Who work on through the night
On the vision for which they may hanker,
Are unlikely to gain
Much reward for their pain
From the present day sort of a banker.

For the latter's inclined
To be more of a mind
To suspect innovations and think 'em
Less worthy to back
Than some doubtful hack
With a mortgage and regular income.

It's like slipping a disc
To be taking a risk,
If you don't care a jot or a tittle
For the maverick who,
With a favour or two,
Is a latter-day Morris or Whittle.

So the money accrues
To the gentleman whose
Consistent reaction is clear—
Thor assets are such
As they count on they touch,
And you don't really touch an idea!

So the interest rate
Is enough to inflate
The rewards for the ones with the money;
And safely constrains
Any signs of a brain
With pretensions to dip in the honey.

But I don't have a doubt
That their talent will out,
Though the ludicrous system deters;
And I cannot conceive
That, in spite of it, we're
Having the loss of the entrepreneurs.

Bertie Ramsbottom

Next week: The Common Market

BUSINESS PROBLEMS

Companies Act

In the case of Re Stewart's Brixton Ltd, Chancery Division, Mr Justice Vinelott November 27 1981, reported in the Financial Times of December 11 1981, leave was given for proceedings to be initiated under Section 210 of the Companies Act 1948. I understood that Section 210 CA 1948 was repealed in its entirety by the CA 1980 and substituted by Section 75 of that Act. Can you please tell me under what circumstances the proceedings may be instituted and under which section of which Act?

Section 210 of the Companies Act 1948 no longer applies: the case to which you refer must have been commenced before Section 75 of the Companies Act 1980 came into force. The

latter is now in force. Proceedings may be instituted at the assessment's (and) but you would be wise to consult a solicitor first in order to consider what the prospects of success may be.

Bank interest

A small company receives a fairly large payment of bank interest paid gross, and corporation tax is assessed on this and is payable on January 1 1982 on the preceding year basis. As the accounting period ends on October 31 each year, the assessment is based on the interest received during the period ending October 31 1980. In order to cancel this assessment (and) to prevent future ones arising) during which accountancy period should the directors vote

themselves free to absorb this bank interest and of course trading profits? I can find no guidance from Simon on this matter.

Corporation tax is fortunately always assessed on the current-year basis (see Simon, D2.108). The corporation tax on the profits of a year ended October 31 1980, did not fall due until New Year's Day 1982, by virtue of section 244 of the Taxes Act (see Simon, D2.112).

It is not as easy to avoid corporation tax as you seem to think, so you should talk things-over with the company's accountants.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Notice of Redemption

International Standard Electric Corporation

6% Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 15, 1967, under which the above described Debentures were issued, \$175,000 principal amount of the said Debentures of the following distinctive numbers has been drawn by lot for redemption on May 15, 1982 (the "sinking fund redemption date") through the operation of the Mandatory Sinking Fund provisions at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date:

47 1801 2393 6007 7442 8224 11818 12416 15282 17583 20486 22098 24151 28216 28612 28821 32077
48 1901 2287 6961 7441 8267 11871 12466 15241 17693 20960 22147 24163 28230 28644 30011 32106
49 1901 2294 6961 7441 8267 11871 12466 15241 17693 20960 22147 24163 28230 28644 30011 32106
51 2405 2625 6189 7529 8268 11882 12484 15215 17692 20027 22148 24173 28234 28904 30424 32123
52 2822 4009 6164 7227 8232 11853 12484 15239 18047 20155 22181 24287 28268 28972 30851 32124
106 2110 4929 6170 8126 8401 11910 12482 15410 18101 20104 22181 24287 28268 28972 30851 32124
109 2115 4927 6202 8127 8404 11911 12484 15414 18109 20118 22195 24291 28272 28978 30852 32125
115 2119 4107 6205 8130 8402 11914 12487 15417 18112 20121 22198 24294 28275 28981 30855 32126
144 2194 4245 6241 8239 8410 11982 12473 15273 18106 20119 22194 24287 28268 28978 30852 32126
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1013 2294 4810 6588 8559 10229 12231 12459 18891 18246 21173 23907 25124 27306 29213 31814 32047
1040 2022 4815 7234 8235 10230 12189 14901 17021 19038 21122 23141 25270 27316 28338 32280 34169
1189 2044 4826 7267 8700 10241 12282 14902 17030 19041 21123 23142 25271 27317 28339 32281 34170
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1251 2238 5144 7441 9297 11702 13240 15417 17581 19485 21305 23216 25278 27327 29250 32871 34899

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Coupons due May 15, 1982 should be detached and presented for payment in the usual manner.

International Standard Electric Corporation
By: CITIBANK, N.A.
as Trustee

April 14, 1982

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FINANCIAL TIMES SURVEY

Wednesday April 14, 1982

Australia BANKING, FINANCE AND INVESTMENT

The pressures of a dwindling boom are showing in high wage increases and liquidity shortages, with interest rates at high levels. The Campbell report's call for a free market system has put the Government in disarray

Focus on profound questions

BY ADRIAN DICKS

AUSTRALIANS ARE coming to agree that they have outgrown their financial system in its present form. They are far from sure yet what they want in its place, however.

Should the country abandon altogether, for example, the "flexible peg" managed external parity for the Australian dollar, which has given some shelter from the volatile foreign exchange markets of the outside world? Should Australians be expected to forgo the officially-controlled cheap mortgage loans which have helped to make 70 per cent of all households owner-occupiers—the highest percentage in the world?

Ought Australia to let foreign financial institutions enter its banking market? Would the freeing of the financial system from a wide range of controls make for steadier economic growth and for a more efficient channelling of financial resources into Australia's huge development needs?

The country's attention was focused on these—and many other—profound questions last autumn when the committee of inquiry into the Australian financial system, under the chairmanship of Mr. Keith Campbell, produced its authoritative final report calling for the introduction of a free market system.

The immediate response from Mr Malcolm Fraser's coalition government was one of embarrassed disharmony. Only Mr John Howard, the Treasurer, who had set up the inquiry, seemed to welcome its findings. But the Cabinet agreed to set up a working party of civil servants to think through the consequences of the Campbell Report's many detailed recommendations. Their findings should be ready by about the middle of this year.

It seems unlikely that ministers will by then have much appetite left for mulling over such a long-term, strategic document in any detail. Even by the latter half of March, more pressing political questions had thrust their way to the fore.

First, the Liberals lost to the Labour Party the seat held for many years by Sir William McMahon, a former Prime Minister, in the Sydney suburb of Lowe. The rebuff delivered to the party was widely interpreted as a blow to the personal standing of Mr Fraser, and within a few days the Prime Minister began to look like a man under siege.

The opposition parties, holding a narrow majority between them in the Senate, threatened to block money bills. Within the Liberals' own ranks, supporters of Mr Andrew Peacock, a

former member of the Fraser Cabinet, began to mount a serious challenge to the Prime Minister's leadership.

In a bid to avert further electoral disaster in the state elections in Victoria, the Government put together a hurried and confusing package of measures in agreement with the banks that sought both to raise interest rates yet compensate some house buyers, and also removed some of the existing controls on the banks while introducing new ones.

Exhausting

The package may well be the high water mark of financial reform during the present parliament. Both ministers and their advisers seem to have found it an exhausting and nerve-wracking business.

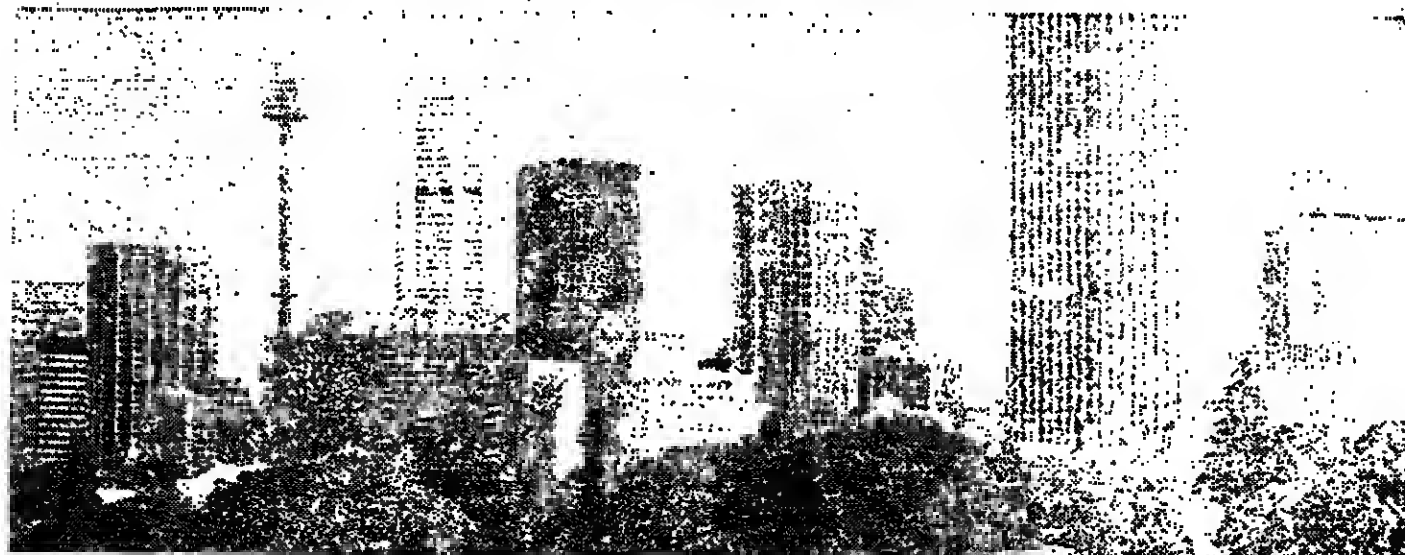
It has not helped matters for the Government that three months of the year, has begun to show symptoms of the same ills that have been affecting Europe and North America for a year or more. Senior officials in Canberra say there has been a sharp slowdown in the growth rate to perhaps 2.5 per cent this year from around 3.5 per cent, which has not yet shown up in statistics.

The rate of real investment appears to have dropped to about 10 per cent, less than half of last year's figure. Employment growth has slowed to 1.5 per cent from about 2.5 per cent, while unemployment has begun to increase.

At the same time the pressures of the dwindling boom are still being felt in the form of wage increases well into double figures—an overall rise of 14.15 per cent is widely thought likely during the current year—and in a high rate of industrial disputes. Despite some success in reducing the federal government's borrowing requirements, severe liquidity shortages are being felt in the money markets and will not be eased by the normal seasonal increase in demand for funds between now and the end of the budget year in June.

Interest rates have been at very high levels, with the Treasury obliged to pay around 12.5 per cent on its notes in March. The Government appears resigned to seeing borrowers forced to turn to foreign sources of funds; indeed, it is relying on these to close a balance of payments gap now expected to be about A\$8bn for the financial year 1981-82.

Within that total, however, the share of long-term credits



Skyline in the business district of Sydney

earmarked for development projects appears likely to be well down from last year's estimated A\$1.5-2bn.

These have not been the conditions in which politicians could be expected to see much attraction in sticking to the cause of free market competition. In the financial system as in the area of trade protection, too many Australian sectoral interests feel they have too much to lose immediately from liberalisation to make it easy for a weakened government to argue the merits of longer-term adjustments.

Inevitable

Advocates of the reforms proposed by the Campbell Committee point to a series of changes in the economic and business climate that, in the words of one senior official in Canberra, appear inevitable and irreversible. For example, there have been a series of remarkable shifts in the outlook of major institutions channelling the country's savings from household depositors to industrial and commercial borrowers. The big private sector banks

have contracted from five to three with last year's mergers, and now see themselves better equipped to withstand better competition at home and abroad.

More recently, an equally significant merger has been proposed between the second largest and third largest mutual life insurance societies, the National Mutual and the T/G. This would create a group with assets approaching A\$5bn, and would begin to rival the huge Australian mutual provident society with its portfolio of nearly A\$7bn.

Already Australia's biggest and most influential institutional investors, the mutual societies, are spreading the funds they hold in trust for pensions and life policies into an increasing number of new fields—in addition to equities, bonds and property they are getting involved directly in resources projects, industrial joint ventures and financial services.

For the Australian saver, the rapid changes in the financial industry are welcome. Like people in other countries, Australians have become less

inclined to leave their money in savings accounts at very low interest rates, and have become keenly sensitive to yields on their investments.

If the Australian stock market still holds little appeal to most small investors, there are plenty of alternatives. Most striking has been the rapid growth of cash management trusts, along the lines of U.S. money market funds, which place depositors' funds directly into the money market and which have been a wildfire success since their introduction by Hill Samuel at the end of 1980.

Critics of the Fraser Government's hesitancy in embracing the Campbell report's conclusions point to all these developments as moving in the opposite direction to the sort of traditional quick-fix political package that was produced to perpetuate apparently cheap housing loans. The reformers' main hope for the future is that a greater number of ordinary Australians may also come to appreciate that one cannot in the long run go on borrowing at interest rates 5 per cent lower than one expects to receive as an investor.

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AUSTRALIAN BANKING II

The balance of trade has slipped into deficit and inflation is at 10-11 per cent

World recession straining the economy

LESS THAN a year ago, Australia's political masters were exhibiting the pride that comes before a fall, for they seemed to have convinced themselves that Australia and her economy were somehow invulnerable to world economic trends.

Their pride was perhaps understandable, for Australia is set to become one of the world's great energy exporters. But it was also painfully misplaced, the international recession having now caught up with Australia, producing strains in the economy and political instability, as witnessed in the recent state elections in Victoria, and in the current challenge to the authority and leadership of the Liberal Party Premier, Mr Malcolm Fraser, by a former Cabinet colleague, Mr Andrew Peacock.

In its latest survey of the economy, the Australia and New Zealand Bank said that on top of the recession in world trade and the widening of the current account deficit on Australia's balance of payments, there was a prospect that Australia would not readily attain a level of growth in the early 1980s that was superior to the OECD average.

In addition, said the bank, it could be seen that the rate of increase in domestic inflation had been accelerating at a time when most OECD rates were slowing.

As recently as January, Australian business confidence was still relatively unaffected, even by the high interest rates already then prevailing. But the economic and investment climate has now deteriorated.

The fall from grace was relatively swift, for 1980-81 was a year of strong growth in domestic activity that contrasted favourably with generally sluggish international indicators.

Surge

Australia's non-farm gross product in 1980-81 grew by 4 per cent in real terms, though a 12.3 per cent real decline in farming activity limited the real increase in total GDP to 2.9 per cent.

The main growth factor was a surge in the level of private fixed capital investment, while consumer expenditure displayed

a relatively buoyant 3.2 per cent real growth.

In the budget last August, the growth in real gross non-farm products was forecast to fall to 3-3.5 per cent, though real growth in GDP was forecast to increase to a rate of at least 3.5 per cent on the back of a projected recovery in farm output.

Further, tight monetary policy and a reduction in the budget deficit were expected to encourage inflows of foreign capital of a magnitude necessary to offset the large current account deficit on the balance of payments.

However, it would appear that non-farm activity peaked in the March quarter last year, and that non-farm growth in the current year may be limited to around 2.5 per cent.

There is an ebbing in consumer confidence, higher unemployment (7 per cent of the workforce was unemployed in February, a post-war record), as well as historically high real interest rates. And there are definite signs that the recent exceptional burst in private business fixed investment has levelled off.

The turnaround in the balance of trade has been significant. Following a run of surpluses, culminating in a peak level of A\$2,749bn in 1979-80, the balance of trade moved sharply into deficit in the following two years; the transformation reflecting an upsurge in imports related to strong growth in consumption and investment spending in 1981, compounded by weak export growth stemming from low wheat sales, poor meat and sugar prices, and the downturn in world trade.

The ANZ Bank said recently that the current account deficit for 1981-82 was likely to be at least A\$82bn, compared with A\$5,19bn in 1980-81.

"This was not a problem while private capital inflow for resource development was strong," said the bank. "However, to the extent that government borrowing is necessary to cover a balance of payments deficit — rather than risk an excessively inflationary devaluation of the exchange rate — there is an added burden on the future balance of payments."

Australia's exports for the eight months to February 1982 totalled A\$12,247bn, a 2 per cent fall on the same period a year ago. Imports rose by 16 per cent, to A\$14,403bn, large increases occurring in imports of machinery and transport equipment, chemicals and manufactured goods.

The deficit on current account, affected by a 14.9 per cent rise in net invisibles, was A\$5,649bn for the eight months to February 1982, compared with A\$2,929bn for the eight months to February last year.

It is difficult to forecast marked short-term improvement in the fundamental weakness in Australia's balance of trade, unless or until there is a distinct recovery in international trade.

In which context, it is foreseen that the recent creeping depreciation of the Australian dollar will be allowed to continue, the government being prepared to exhaust all other options — including overseas borrowing before resorting to one-off devaluation, an over-valued dollar being a principal tool in its deflationary policies.

In the view of some, there may be scope for a cautiously expansionary federal budget in August, so as to encourage slightly firmer economic growth in 1982-83.

But with the likelihood of inflation remaining at around 10 to 11 per cent, the government will wish to maintain a firm grip on monetary policy, and to limit fiscal expansion so as to prevent reactivation of the wage-price spiral.

There seems little doubt that the growth in direct foreign investment in Australian resource development has tapered off, at any rate for now, given slackening world energy demand, high domestic costs, and currency uncertainties. Figures from the Bureau of Statistics, released in late February, showed that less than half the foreign investment in Australia in 1980-81 was in mining and manufacturing.

According to the ANZ: "The Campbell report recommendations include the abolition of all controls on interest rates; the dismantling of foreign exchange controls; admission into Australia of foreign banks; a managed float of the Australian dollar; tougher provisions against insider trading; the end of a whole host of restrictions on pension funds and life assurance companies; the end of double taxation on company dividends; tougher company reporting standards; changes in the way gilt-edged securities are marketed; and a whole host more, all of which can be summed up in one word, deregulation."

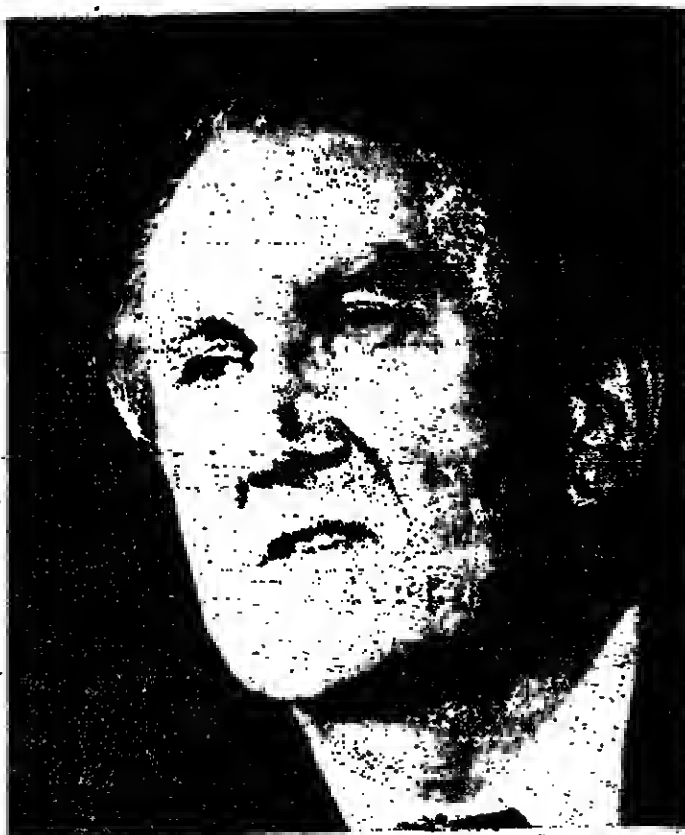
received A\$1,033bn. The entire net inflow into mining was accounted for by portfolio investment and institutional loans. Direct investment in mining showed a small outflow of A\$32m.

On Bureau of Statistics estimates, A\$227m will be spent on Australian minerals exploration in the six months to June this year, against actual expenditure of A\$247m in the half-year to last December, while expenditure on petroleum exploration in the June half-year is expected to total A\$393m, against recorded expenditure of A\$323m in the six months to December.

The federal budget of last August was intended to be approximately in balance in the current year; however, the likely deficit over-run is expected to total A\$1bn. Outlays are expected to be around 1.5 per cent (A\$600m)

and the wage determination system are "among the most important". The report was hailed by the Finance Minister, Dame Margaret Guilfoyle, as "providing powerful and independent support for the overall direction of the Government's economic policies," though she referred back to the OECD's economic outlook of late last year, whose forecasts for earnings in 1982 implied a significant deterioration in Australia's competitiveness compared with almost all its trading partners.

The Government presumably is hoping it can ride out the current downturn in its fortunes, as well as those of the economy, so as to be able to confront its rivals, at the next general election, with more than kind words from the OECD. Michael Thompson-Noel



Malcolm Fraser, the Prime Minister. His government is facing the pressures of a slowing economy. Canberra officials say the growth rate has dipped to perhaps 2.5 per cent this year.

Government cautious about implementing its far-reaching recommendations

Campbell report is the bankers' bible

THE BANKERS' bible in Australia is a 539-page book with a dark blue cover known simply as Campbell, after its author, Keith Campbell, judged ahead of Dennis Lillee as Australian of the Year and the chairman of a committee of inquiry whose 510,000-word report made no fewer than 300 recommendations to revolutionise the nation's creaky financial system.

Bankers, money market stockbrokers, economists and financial journalists quote from it as evangelists preaching a cause. Socialists, for the most part, curse it with aesthetic contempt. And politicians, especially cabinet ministers, fear its zealot's flavour, and tend to close the door when missionaries from the market come to discuss it.

The Campbell report recommendations include: the abolition of all controls on interest rates; the dismantling of foreign exchange controls; admission into Australia of foreign banks; a managed float of the Australian dollar; tougher provisions against insider trading; the end of a whole host of restrictions on pension funds and life assurance companies; the end of double taxation on company dividends; tougher company reporting standards; changes in the way gilt-edged securities are marketed; and a whole host more, all of which can be summed up in one word, deregulation.

To be fair the federal Treasurer, Mr Howard, has yet to give his full, considered reaction to the Campbell report. He has appointed a special task force consisting of Treasury and reserve bank officials to advise him on a timetable for implementation, and their report will be with him in the next few days.

Reserve Bank, who quoted St Augustine: "God make me pure but not yet."

Typical

Sir Harry would be typical of many in believing that the recommendations should be implemented in "an evolutionary rather than a revolutionary way," but one of the perils of this is that the electoral tide is currently moving against the Liberal government. If swings to Labor in recent by-elections and in the Victorian state election, where the Liberals were removed after 27 years' rule, continue, then the opposition leader, Mr Bill Hayden, will be in the lodge in Canberra in 18 months or less and the Campbell report consigned to the filing vaults.

It is possible that the Fraser government may act to implement the report before then, but with many of the recommendations, at least at superficial level, seem to be electorally unpopular or favouring the financial community at the expense of domestic home loans. Major changes seem improbable. Certainly the integrated package that the committee hoped for is now out of the question.

Some changes are taking place without government intervention, of course. There have been major mergers in banking, with the formation of the

Westpac Banking Corporation from the Bank of New South Wales and the Commercial Bank of Australia, and the National and Commercial Bank of Australia, from a marriage of the National Bank and the CBA. There has also been a spate of building society mergers.

Most observers believe that by giving Australian banks substantial concessions, the Federal Government will soon licence a limited number of foreign banks to operate in Australia, and presidents, vice presidents, chairmen and general managers have recently been beating a path to Mr Howard's door.

But Mr Howard is one of the few genuine enthusiasts for deregulation within the cabinet. Mr Fraser, despite his enthusiasm for the market economy, has been much more circumspect, and indeed has given some hints that the major thrust of the report may not be fully accepted.

Even so, there has been some movement. The requirement that 40 per cent of savings bank deposits should go to government or semi-government securities has been removed, and these major home loans institutions can now operate on a 15 per cent liquidity ratio. The removal of the one month's notice on trading bank investment accounts has been removed, and by lessening from 30 days to 14 days the shortest time a bank can borrow more than A\$ 50,000, the government has removed a major advantage enjoyed by the burgeoning cash management trusts.

The banks can now charge more for overdrafts and home loans, but in return for these concessions have had to guarantee more money available for housing finance. The government has in parallel introduced tax concessions for first home

It has been argued that this is a step-by-step implementation of deregulation, and that by freeing the banks to some degree the states, which control building societies and other institutions like credit unions, will be forced to follow suit. But with the two populous states in the hands of Labor governments, and the Queensland national government opposed to deregulation, there is no certainty that this will happen.

Some changes are taking place without government intervention, of course. There have been major mergers in banking, with the formation of the

unique timezone position, which would make it the first market to open each day. Despite the attractions, the Treasury has reservations, and serious misgivings about relaxing its controls, and no early move in this area seems probable.

One change that is possible is the role of the Loans Council, the body of federal and state premiers that monitors and manages the flow of capital into Australia for government and semi-government projects. Campbell recommended the abolition in its present form. Again the Treasury is nervous about allowing the states freedom to raise money overseas as and when they want.

But only last week both federal and state representatives signed the world's biggest project loan, the U.S.\$1,250m 15-year Eurocurrency syndicated finance to build the Eraring power station complex in New South Wales. The deal sidestepped loan council requirements since, while the beneficiary of the new power complex will be a government utility, the complex itself is to be owned by a private consortium of major companies, who will obtain substantial tax benefits through leverage leasing.

The Government was annoyed that NSW state by-passed the loan council, and has threatened to introduce legislation barring this kind of scheme in future. It remains to be seen whether they do, it might be better just to abolish the council.

But these few steps apart, it could be said that government enthusiasm for Campbell is waning. But Keith Campbell, the report's author, is not, and he and his supporters are likely to carry on the crusade until at least a majority of the recommendations are carried out.

Colin Chapman

PROFILE: KEITH CAMPBELL

Quietly confident of results

IT IS ALMOST impossible to carry on a conversation in Australia about the financial system for more than five minutes without mentioning the name of Keith Campbell. As chairman of the committee of inquiry into the financial system, whose weighty yet highly-readable report came out last autumn, Mr Campbell and his colleagues have established an intellectual framework for debate that will endure for the next couple of generations.

A tall, friendly and highly articulate man, Mr Campbell has had a hectic three years that have left him little time for his job as chairman and chief executive of Hooper Corporation, Australia's biggest real estate group with diversified industrial interests. He has had even less time to leave his luxurious penthouse office for an occasional mid-week game of golf.

He says of the report's free market philosophy: "We set out to make a blueprint of the way a financial system ought to look. Any compromises are up to the Government, but we have tried to point out that the more you deviate from the blueprint, the less efficient the system will be."

"For example, Australian banking would benefit from unfettered competition from foreign banks. Any requirement that new entrants should seek participation from existing local institutions would be a very poor second best."

Mr Campbell is optimistic about the slow process of understanding that will be needed for acceptance of his team's conclusions. He thinks a period of painfully high interest rates may help bring home to people the distortions of the present regulated system. Regulated institutions have been losing deposits and



Keith Campbell, hectic three years

have to ration their lending to home buyers. Those intended to benefit from loans at interest rates below market levels are therefore not getting them. The end effect is perverse. If interest rates were freed a significant number of people would end up paying less."

Mr Campbell is also quietly confident that the Australian Labour Party, which took no part in his committee's work, would be less hostile once in office towards reform than his blistering public statements have suggested.

"I think it is very widely recognised now that a country like Australia cannot insulate itself internationally. The whole community as well as the financial system would benefit from being more opened up."

Adrian Dicks

The International National Bank

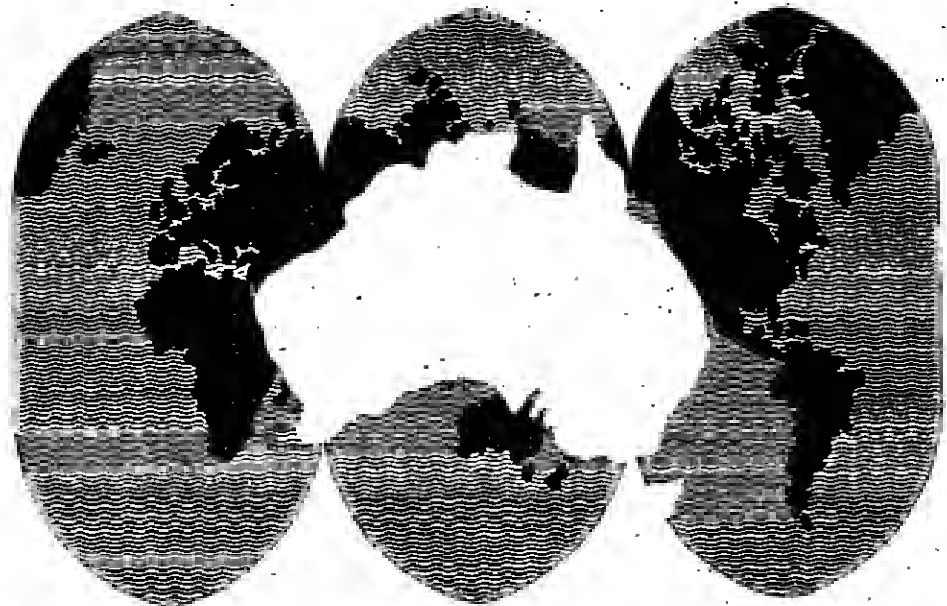
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AUSTRALIAN BANKING III

Investment demand remains buoyant though the residential market is flat

Pause in the property boom

market in a relatively big way. In Sydney, says J.L.W., property values rose sharply last year in the face of rapidly diminishing supply, with office rentals rising by 35 per cent to 45 per cent. The only major property coming on to the Sydney market soon is 30,000 sq m of prime office space in the new Qantas building, which should command rents of at least A\$300 per sq m.

Good commercial space is also in short supply in north Sydney—a flourishing business centre to its own right—and in Brisbane. In the view of J.L.W., the Brisbane market should readily absorb 250,000 sq m of new office space over the next four to five years. Further, because of Queensland's current tourist and mining boom, rents could move sharply higher.

Melbourne is expected to have upwards of 240,000 sq m of new office space available at the end of 1982. Richard Ellis says that with Melbourne housing the headquarters of more than two-thirds of the biggest companies involved in the country's resources boom, the market is unlikely to be anything but buoyant.

Perth, by contrast, has an office space glut, triggered by recent heavy increases in rentals achieved. Unless demand recovers fast, rents in the Western Australian capital could be in danger of stagnating, much as they did throughout Australia in the mid-1970s.

In the late 1950s and 1960s, says Mr Alan Coates of AMP, the Australian property market seemed like "God's gift to the investor." Even now the boom has hardly run its course.

Michael Thompson-Noel

Air-conditioned

A marked feature of the Australian property scene is the way in which values, rentals and investment returns vary markedly from city to city—as shown in Jones Laog Wootton's latest estimates of office rentals.

The figures were compiled late last year, and relate to whole floors in the type of building likely to attract top international companies. They are for air-conditioned space, usually carpeted, including all normal services, cleaning and rates, and put central Sydney 20th in J.L.W.'s international table, at a cost of A\$250 per sq metre per annum.

This compares with A\$160 per sq m for Melbourne and Perth, A\$130 per sq m for Brisbane, A\$140 per sq m for Canberra, and A\$106 per sq m for Adelaide. On these figures (late-1981), City of London rentals for prime office space were reported as the world's highest, at A\$689 per sq m, ahead of central Hong Kong, A\$670 per sq m, the west end of London, A\$580 per sq m, midtown Manhattan, A\$568m per sq m, and Singapore, A\$481 per sq m.

INFLOW OF FOREIGN INVESTMENT

(excluding undistributed income, A\$m)

Year	EEC						Total
	UK	Other	USA	Canada	Japan	Other	
1975-79	311	88	554	-6	267	95	1,239
1979-80	374	444	359	81	308	327	1,892
1980-81	1,251	414	685	40	716	1,327	4,403

Identified where possible by country of origin.
Source: Australian Bureau of Statistics.

Investment money still rolling in

EARLIER this year Australia tightened its foreign investment guidelines covering minerals processing and the purchase of rural land. The move, which Mr John Howard, the Treasurer, described as "fine tuning" was essentially aimed at mollifying critics of foreign investment in general.

In spite of a certain amount of controversy about foreign ownership within Australia, money from abroad continues to roll in. In the first eight months of the Australian fiscal year, which begins on July 1, foreign investment was running at a slightly higher rate than last year's record annual rate of A\$6.0bn.

For Australia's financial planners this vote of confidence is heartening in the face of attractive interest rates prevailing elsewhere, gloom around the bourses and a less optimistic outlook in the short term for Australian energy and mineral resources. The flow of money to the capital account of the balance of payments has also been helping to offset a worrying trade deficit which has developed recently because of the fall in export commodity prices.

Mr Howard has been carefully treading the line between encouraging outside investment while ensuring that large-scale foreign involvement in Australian industry remains politically acceptable to the Australian electorate.

Australians tend to grudgingly accept foreign investment as necessary for the development of the country's vast mineral and energy resources, but at the same time they are fearful that Australia is selling its birthright to foreign interests and multinational corporations. Hence the recent changes relating to rural land purchases and minerals processing.

New mining ventures were already covered by guidelines which call for at least 50 per cent Australian ownership and control and in the case of new uranium developments, 75 per cent Australian equity.

Rural land has lately become the new focus for critics of foreign ownership of Australian resources. Farming communities have become alarmed at the increasing amount of prime agricultural land being bought by foreign interests.

Since 1976 when the Foreign Investment Review Board (FIRB) was established as the Government's watchdog advisory body on foreign investment, about 11.5m hectares of rural land have been the subject of approved foreign investment proposals. This represents about 2.2 per cent of rural land in use in Australia and it is estimated that probably about 5 per cent of rural land in Australia is in foreign hands. This could be considered a

large or small amount according to your point of view. For Australian rural communities it was an unacceptably high level especially as the rate of foreign purchases has increased substantially in the past 18 months. It was argued that absentee landlords were allowing Australian farms to run down and that some purchases were made not for farming but for speculative capital gain likely to arise from rezoning of rural land for urban use.

Guidelines

The new guidelines state that foreign investment proposals for rural land purchases valued at more than A\$350,000 will not be approved unless they can be proved to be in the national interest. The national interest includes the introduction to Australia of new technology or farming practices.

Recently, for example, the FIRB approved the purchase of a cattle property in northern Australia by a company wholly owned by the Malaysian Government saying the national interest would be served by a substantial injection of funds to develop the property and by the likely increase in beef exports to Malaysia.

In the minerals processing areas, the Government has said it wants "maximum opportunities for Australian equity."

No rigid Australian equity figure has been specified, but Mr John Howard has implicitly warned minerals processing companies, most of which are primarily mining companies, that they cannot expect approval for mining projects if they flout the government's wishes over Australian involvement in minerals processing.

This flexibility, with an eye on the reaction of the Australian public, remains the key to Australia's foreign investment policy.

Very few foreign investment proposals are in fact rejected.

For example, of the 1,733 proposals received in the financial year 1980-81, only 49 or around 3 per cent were rejected.

The FIRB says the low figure reflects the fact that some proposals were withdrawn when it became apparent they were likely to be rejected and that proposals which would otherwise have been rejected were approved after modification to make them consistent with Government policy. The board also points out that 38 per cent of proposals approved were subject to conditions, usually relating to Australian equity.

As could be expected, a large amount of foreign investment is going into mining and minerals processing. In the 1980-81 financial year minerals exploration and development including both acquisitions of existing companies by foreigners and new ventures accounted for A\$2.6bn from a total value of foreign investment proposals of A\$6.6bn.

The figure for foreign investment in manufacturing at A\$1.8bn in 1980-81 was boosted by minerals processing. For example, two new aluminium smelters—the Alcoa project at Portland in Victoria and the Tomago project in the Hunter Valley of New South Wales led by the French Pechiney group—were approved by the FIRB last year.

While recognising the importance of resources, most commentators believe that foreign investment is broadly based. Last financial year foreign investment represented nearly 33 per cent of all private investment expenditure.

The UK and the U.S. remain the biggest investors and between them account for about two-thirds of all foreign investment. But in the past two or three years there has been increased interest from South-east Asia, Japan, Canada and other EEC countries, especially West Germany.

Patricia Newby

FOREIGN INVESTMENT PROPOSALS BY INDUSTRY SECTOR

July 1, 1980 to June 30, 1981

	No.	Total expected investment (A\$m)
Agriculture, forestry and fishing	134	126.7
Mineral exploration and development	206	2,695.4
Manufacturing (including minerals processing)	205	1,817.1
Finance and insurance	61	221.6
Services	276	1,291.5
Real estate	125	555.9
Total	1,007	6,618.2

Note: Figures do not include proposals which were rejected or which did not require Foreign Investment Review Board approval or proposals for restructuring companies.

Source: Foreign Investment Review Board, Canberra.

PROFILE: BOB WHITE

Bank on the move

THIS PANORAMIC view from the chief general manager's 27th floor office in Wales House, at the heart of Sydney's financial district, is spectacular enough to give any occupant the feeling of being master of all he surveys. Mr Bob White, although he appears too modest a man to claim any such thing, is perhaps closer to fulfilling that description than any other chief executive of an Australian banking group.

The Bank of New South Wales had by 1980 grown to be the largest of the private sector trading and savings bank groups, with just under 18 per cent of the market for all deposits in Australia—some three points ahead of its closest rival, the ANZ Group. It is, however, still well behind the 28 per cent share held by the Government-owned giant of the Australian banking industry, the Commonwealth Banking Corporation. Yet for Mr White the Wales was not enough. Entering 1981 with assets of A\$16.1bn for the group he felt the bank was too small to face the competition of the American, European or Japanese banks either outside Australia or on its home ground, should the Canberra Government let some of them have banking licences. In addition, if the Wales was too small, most of the remaining trading banks were considerably smaller and more vulnerable.

It was Mr White who started off last summer's amazing game of musical chairs, among the trading banks, when in the space of a few weeks merger proposals



Bob White: planning strategy

sew back and forth. He says now: "It made sense to be first into the merger arena."

The Wales is now in the process of meshing its activities with those of the Commercial Bank of Australia into the Westpac Banking Corporation (a name, incidentally, that still seems to baffle many Australians and is not yet a household word).

Mr White and senior executives of the two banks are spending many of their weekends huddled in secluded hotels, planning corporate strategy for the new bank, while a large number of committees of line managers are working in detail on how best to integrate two staffs, two data processing systems and two networks of retail

premises across Australia.

Big savings should follow in due course, although Mr White stands firmly by the pledge to bank unions that there will be no redundancies.

As if all this were not enough to be getting on with, Bob White is also widely credited with having steered last month's completed and politically charged negotiations between the major banks and the Federal Government. These led to the relaxation by Mr John Howard, the Treasurer, of some of the regulations which the bank claims have been handicapping them in the marketplace, in return for the banks' pledging to make a further A\$400m available for low-interest rate housing loans.

The notion of reinforcing further the supply of subsidised mortgage finance is not one that Mr White relishes. He believes there can be no progress towards reform of the sort proposed by the Campbell committee until Australians accept that they cannot expect simultaneously mortgages at rates well below the real cost of money and returns on their investments close to those of the wholesale money market.

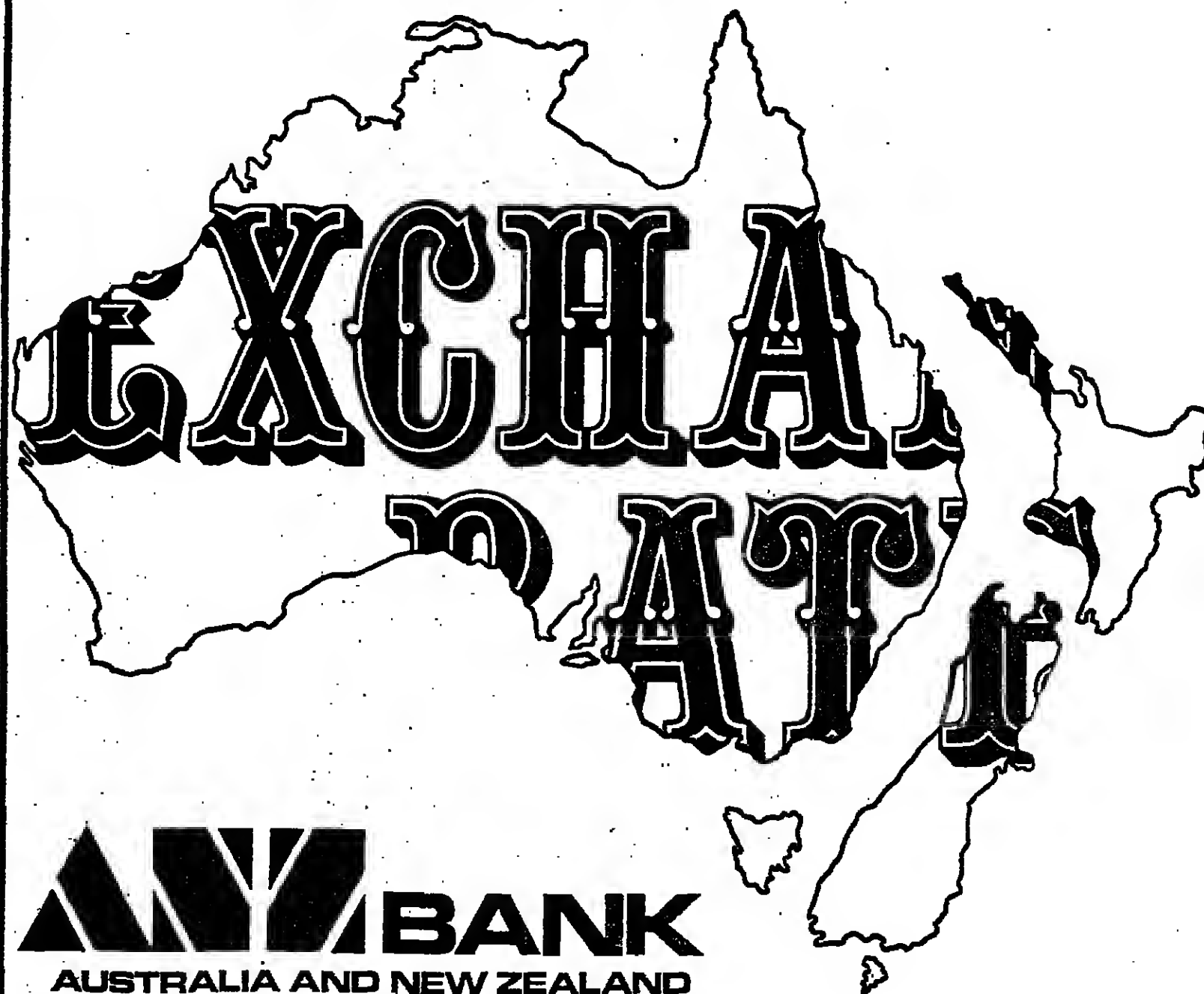
Yet banks are no more in Australia than in many other countries. Over the past two years their profits have risen by an average of 56 per cent. The politicians were hunting at an extra tax on the British model. Mr White and his colleagues settled for what they could get—and realise it could have been worse.

Adrian Dicks

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AUSTRALIAN BANKING IV

High interest rates have eaten into profits and dividends so that companies' retained profits have fallen, with returns on mining halved

Stock markets slip badly as interest rates bite

THE FORTUNES of the Federal Government in Canberra, wrote one commentator recently, had followed the course of the Australian economy—from boom to bust. While such a verdict is a transparent exaggeration of the state of play, it captures something of the mood of despair that has gripped Australian stock markets in their giddy descent of the last ten months.

The strength of the markets in the months to June last year was initially based on the recovery in international commodity prices after 1978, together with the onset of the second phase of the oil price shock.

These factors, between them, provided a tremendous boost to prospects for the development of Australia's energy reserves; coal, both directly and

in the form of smelted aluminium, uranium, natural gas and oil shale created a euphoric investment atmosphere.

It was too good to last. The Australian Stock Market Minerals and Metals index peaked and turned down in November 1980, largely because of incipient falls in world prices for non-ferrous metals.

Industrial stocks, however, continued their upswing in the June half last year, buoyed by strong domestic activity, positive growth expectations, outstanding profits results, and a sudden hum of takeover activity.

Since June last year, however, the markets have slipped badly. A measure of what brokers Hattersley and Maxwell calls the "catastrophe" that has befallen the resource base of the stockmarket shows in the performance of the various ASE indices.

They also illustrate the relatively painless descent of some of the less exciting sectors, such as insurance, textiles and clothing, food and household goods, and property trusts.

At the start of last month the ASE all industrials index was showing a fall from its all-time high of 19.2 per cent, while the All Ordinaries index was displaying a fall of 39 per cent, and the All Resources index one of 60.7 per cent.

Telescoped

The rot set in last year, or even earlier in the case of resource stocks, although further sharp deterioration was telescoped into the first ten

weeks of the current year. The ASE metals index, for example, showed a fall of 20.9 per cent between its 1982 opening and March 10, while the Solid Fuels index fell by 36.4 per cent, and the Oil and Gas index by 48.7 per cent, over the same time span.

Hattersley Maxwell says that these falls bear out the high volatility not only of the resource sector, but of the resource-sensitive areas of the industrials sector, such as heavy transport, building materials, and developers and contractors.

"When the market turns around," it says, "these are clearly the areas where the best bounce will be recorded."

High interest rates have played a prominent role in corporate disruption, for the manner in which they have eaten into profits and dividends shows clearly in a newly-published survey by PA management.

The survey covered 809 companies and showed that between 1979-80 and 1980-81, the proportion of total pre-tax profit accounted for by corporate interest payments rose from 43.9 per cent to 49.5 per cent.

As a result, there has been a definite squeeze on dividends, whose share of the pre-tax total fell to 13.1 per cent in 1980-81, as well as on corporate tax payable to the Federal Government (21.5 per cent), and on profits retained (15.8 per cent).

As the survey covers only the period to the end of the 1980-81 financial year, its results fail to convey the accelerated rate of deterioration that has occurred since then.

Overall, the retained profits of the companies surveyed fell from 21.2 per cent in 1975-76 to 15.8 per cent in 1980-81, as interest payments soared from 30.2 per cent of the total to 49.5 per cent.

The median return on shareholders' funds fell from 11.3 per cent in 1979-80 to 10.8 per cent in 1980-81.

The report says that the mining industry was hardest hit by falling returns on total assets last year. Its median return was almost exactly halved to 4 per cent and the return on shareholders' funds fell from 7.2 per cent to 3.3 per cent.

The fall in the proportion of the pre-tax profits total accounted for by dividends, said PA Management, was undoubtedly one of the major factors behind the collapse in share values.

In terms of profits by industry group, the report says that in the period surveyed, virtually half the total was accounted for by manufacturing, followed by finance (21.1 per cent) and mining (14.3 per cent).

"The overwhelming conclu-

sion to be drawn," says the report, "is the degree to which manufacturing dominates the profits scene in Australia."

"In discussions about the future of Australia, doubt is sometimes expressed about the role of the manufacturing sector, but it is hard to envisage the disappearance of a sector which contributes such a high percentage of total profitability."

Impact

In a report on the climate for Australian equities, prepared for its clients earlier this year, stockbrokers Potter Partners said that no real buoyancy could be foreseen before the end of the June half.

It said that the resource sector seemed to have reached a nadir, although additional marking-back seemed likely in industrials, as the impact of slower economic growth and

surging labour costs on recorded net profits made itself felt.

Factors that could help stabilise the industrial sector in the second half of this year, the broker said, included the prospect for some decline in domestic medium-term interest rates; the likelihood that wage inflation would peak at the start of the new financial year, and the introduction of a "cautiously expansionary" federal budget in August.

Factors like these should also have some positive impact on the resource sector, it said, although any pronounced upturn in resources depended essentially upon improvement in commodity prices, which in turn hinged on the recovery of the U.S. economy and of international trade.

Michael Thompson-Noel



OBJECTIVE: Maximise return/Minimise risk on \$A transactions

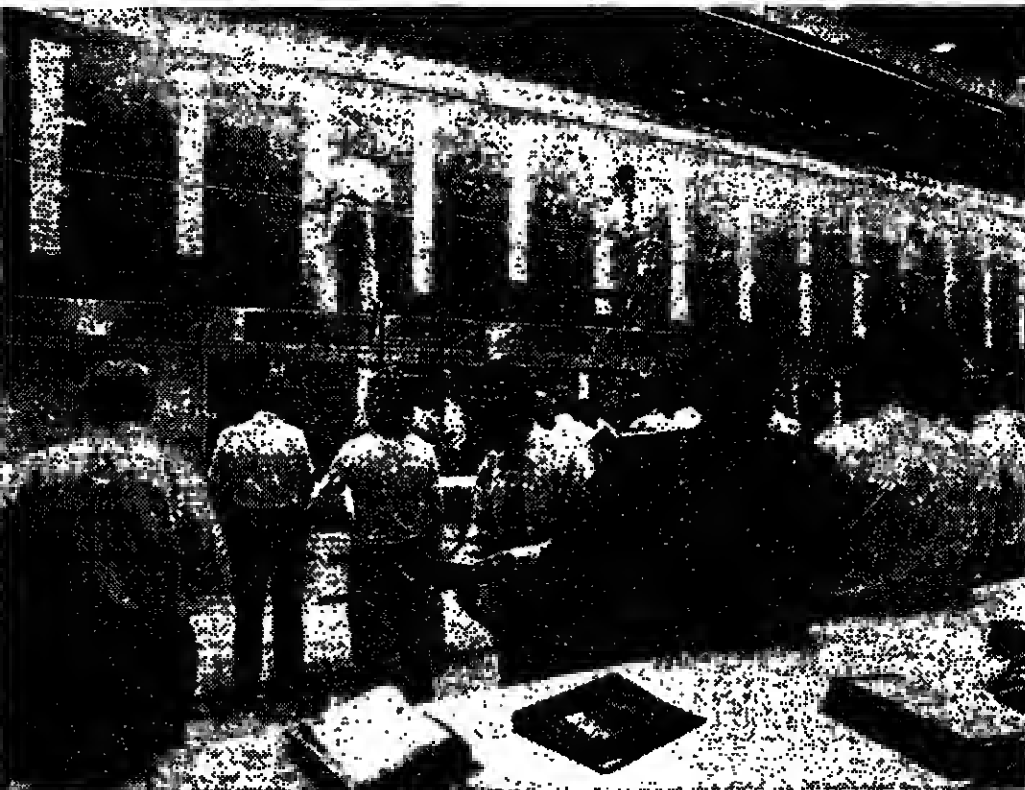
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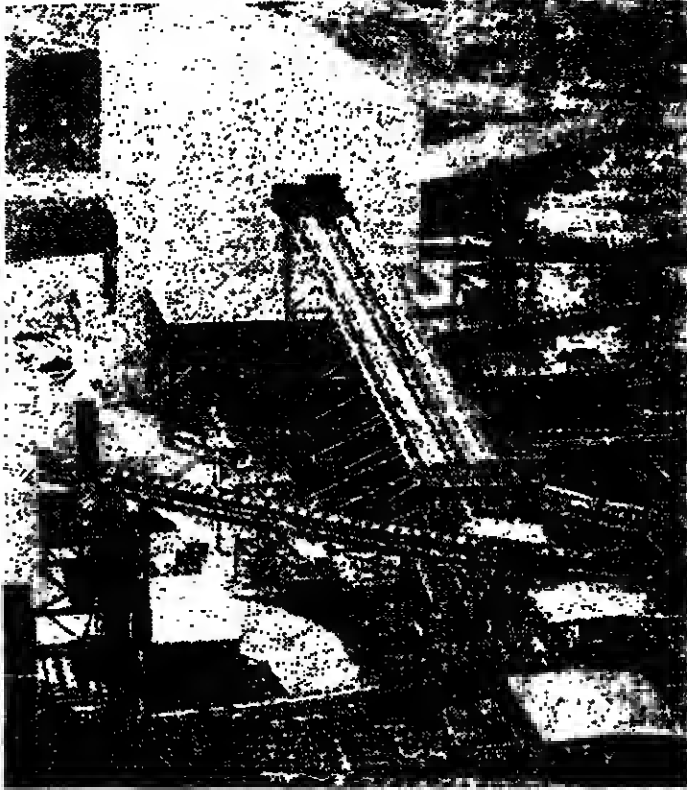
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Left: Sydney stock exchange, and (right) an iron ore concentration plant at Mount Tom Price, Western Australia. The mining industry was hardest hit by falling returns on total assets last year



The country's vast natural reserves make Australia a good risk in the long run

Pace eases on foreign borrowing

AUSTRALIA IS among the fortunate group of countries regarded by the international capital markets as underborrowed. As depressed as Australian financial officials and corporate treasurers may feel about recession, high wage costs and a sluggish world commodity prices, representatives of the world's big banks still come knocking on the door with offers of funds on some of the finest terms to be had.

Compared to the alternatives open to the bankers in a year of rapidly contracting syndicated lending, Australia looks like a good risk.

In the longer term the bankers are almost certainly right. Australia's reserves of coal, natural gas, uranium, base metals and peaches all remain enormous. In the shorter term, however, the pace of development is easing from what looked like a headlong sprint only a year ago into a steady jog. The change of pace seems to have taken no one more by surprise than the Federal Government.

Ministers are blamed privately, even by some of their own officials, for having raised the wage expectations of ordinary Australians to unrealistic levels by incautious talk of a "resources boom" in 1980-1981. The current year's budget appears now to have placed undue reliance on net inflows of capital, which reached some \$8.6bn in 1980-81, to meet a balance of payments deficit now widening towards a \$8-8.5bn mark for the 1981-82 budget year.

Net foreign borrowings by the Commonwealth itself are forecast in Canberra to reach no more than \$3500-600m this year, compared with a recent peak of around \$1bn in 1977-78. Recent fund-raising has been concentrated in the Swiss franc market.

Although the Treasury is likely to remain flexible on its funding, bankers in Sydney believe that the Commonwealth could expect to pay no more than 1 per cent above London Inter Bank Offered Rate (Libor) on new borrowings, while the state governments, whose direct new foreign borrowings needs are expected in Canberra to be relatively modest this year, would probably find funds at between 1/2 per cent and 1 per cent over Libor.

What may well turn out to be the single biggest Australian project financing of 1982 was completed last month—the U.S.\$1.5bn credit for the Eraring power station project in New South Wales, arranged by Salomon Brothers and Westpac. The deal is seen as something of a coming-of-age for the Australian banking community by giving an Australian bank a leading role for the first time

in arranging a big syndicated credit. The need for the expertise to co-ordinate large credits, and the financial muscle to take up significant portions of them are two of the compelling reasons put forward for the bank mergers last year.

According to a calendar of possible forthcoming financings drawn up last month by the magazine Australian Business, infrastructural investments by state government-owned utilities appear to be the biggest category, although not all can yet be regarded as firm projects. These projects include the Loy Yang power station in Victoria, the Dumbury power station in Western Australia, coal loaders at Dalrymple Bay and Kooragang Island and other coal facilities.

In addition, the Federal Government has retained Hill Samuel Australia to award a mandate for its proposed Ausnet system, involving two telecommunications and air navigation satellites.

In the private sector, too, energy projects make up the great majority of current or planned activity. The largest by far is the North West Shelf natural gas project's second phase, involving the construction of a large liquefaction plant and other facilities designed to export a peak of 6m tonnes of liquefied natural gas (LNG) to Japan.

Platform

Construction of the first phase, financed largely by Woodside Petroleum's U.S. \$1.4bn Euro-market borrowing early last year, is well under way, involving installation of the production platform 135 km offshore, laying of the submarine pipeline and onshore terminal plant.

The purchaser of the "first phase" gas is the state electricity commission of Western Australia, for which Orion Park is raising about \$1bn to build a 1,500 km pipeline to Perth.

Cash flow from this deal is intended by the North West Shelf partners to help finance the second phase as soon as firm sales contracts are signed with the Japanese utilities—hot it is not clear when this may happen. Morgan Grenfell, as advisers to Woodside, can then be expected to start looking for up to \$850m worth of finance.

The second biggest project financing in the office appears to be the Cooper Basin natural gas liquids scheme, where bankers expect CSR-Debi to be in the market for as much as \$1.5bn. The mainstay of international lending in Australia in the next year or so, however, is likely to remain the coal industry.

A number of big new mines in Queensland and New South

Wales are already funded and under construction, and mining companies will not be rushing into new developments except where they can secure long-term contractual commitments by overseas consumers to substantial tonnages.

Against a background of tough price negotiations with Japanese steel mills this spring, a number of Australian mining groups feel they have collectively been victims of a strategy on the part of their major customers to encourage over-production of coal (or for that matter, iron ore) in order to be able to beat down prices.

Yet bankers and miners agree that good projects are still likely to go ahead and that they will attract funding without diffi-

culty. If there has been a shake-out it has been among the more exotic alternative energy projects put forward in recent years.

Ambitious

Few bankers can be found who believe the ambitious Rundle shale oil project will now go ahead, for example, while coal liquefaction and coal-to-oil schemes also seem likely to be put on the back burner.

Among the coal projects for which loan finance is understood by Sydney bankers to be needed relatively soon are Glendell and Mount Arthur South, in the Hunter valley of New South Wales, and Blair Athol and Newlands in the

Bowen basin in Queensland. Opinions are divided in Australia, as elsewhere, about the impact of recent declines in the oil price on the viability of coal and other energy sources. Some economists are concerned that high development costs associated with remote areas, followed by the high operational costs brought about by wage levels, will work to Australia's competitive disadvantage.

The contrary view is that the richness of many of its coal deposits, and the economies of scale available in transportation and shipping of its energy resources, still give the country an investment potential unrivalled in the world.

Adrian Dicks

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AUSTRALIAN BANKING V

Substantial cost savings expected in longer term

Merger policy by banks



PROFILE

John Howard

At the age of 42, Mr John Howard, the Australian Treasurer, is a man who attracts labels as a magnet does nails. He has been described at various times by allies and by foes, as bland, affable, arrogant, ambitious, aggressive, honest, pragmatic, conscientious, diligent, manipulative and intolerant.

Such is the style of Australian politics, he has also been called Mr Squensky Clean and Mr Malcolm Fraser's Wind-up Doll—as well as the Australian Liberal Party's greatest asset.

A man, in short, who generates fiercely differing views, perhaps because he is at one and the same time a treasurer presiding over an economy that has turned unexpectedly sour, and the man who is regarded as a prime candidate to succeed to the party leadership when Mr Fraser goes.

Should he succeed, it has been said, he would be triumphing on behalf of the entrepreneurial, middle-class, nonconformist, Edna Everage stream of the Liberal Party as opposed to the Melbourne-oriented, finance-and-business establishment mainstream that has dominated the party since its inception.

Mr Howard joined the Sydney University Liberal Club, worked for the Sydney law firm of Stephen, James and Stephen, entered parliament in 1973, was almost at once made Minister for Business and Consumer Affairs and then Special Minister assisting the Prime Minister. In 1977, four years after entering parliament he became Treasurer. Last Thursday, he was voted deputy leader of the Liberal Party.

The general view in Canberra is that he has proved a relatively good treasurer. He says he is a "radical conservative" who believes in traditional attitudes and values, wishes passionately to de-regulate the private sector, to stamp down on tax avoidance and who says of his championing of the Campbell Report that "I don't suppose anybody has attempted to bring about as large a reform in the Australian financial system as I have."

He is thought to have performed well in the government's fight against inflation, but to have lost out to the protectionist lobby on tariffs, and to have demurred, so far at any rate, on some of the tougher, longer-term actions demanded by the Treasury on de-regulation and public sector spending.

In the view of Craig McGregor of the National Times, what Mr Howard represents, uniquely, is the enormous grass-roots consistency of the Liberal Party; that great grey mass of middle-class small businessmen, shopkeepers, garage proprietors, real estate agents, blue-rose ladies, widows, entrepreneurs, self-made men and women who join the Liberal Party, hold tea parties and loved Mince pies.

It is a constituency that is broad enough and powerful enough to install Mr Howard as leader of his party.

Michael Thompson-Noel

DURING THE past year the Australian banking community has had to do a lot of catching up. The process has involved the banks both in pressing publicly for profound changes in the financial system of which they form a part and in preparing themselves as fast as they can to survive these changes.

Many years of virtual insulation from the outside world had left Australia with banks that while powerful in their home market were small by comparison with the international giants. Yet at the same time, within the Australian market, the banks had also come to feel discriminated against by being subjected to a series of close regulations while obliged to watch the explosive growth of building societies, merchant banks, finance companies and other institutions—many of them foreign-owned.

Towards the middle of last year the big Australian trading banks seem to have come to the collective conclusion that while they could not influence the timing of reform of the financial system itself they might as well get on with setting their own house in order. There followed an extraordinary few weeks of merger proposals, bids and counter-bids during which most of the possible combinations among the five biggest private sector trading banks were at least mooted. When the dust had settled the Bank of New South Wales and the Commercial Bank of Australia had agreed to merge and will in future be known as Westpac Banking Corporation, while the Commercial Banking Company of Sydney had paired off with the National Bank of Australasia in a group to be called the National Commercial Banking Corporation (NCBC) of Australasia.

Left on its own was the Australia and New Zealand Banking group—as well as of course the federal Government-owned Commonwealth Banking Corporation group, which competes with the private sector

institutions across the full spectrum, and the banks owned by several of the state governments. A newcomer—the first new private sector trading bank in half a century—also made its entry into this somewhat turbulent scene last year in the shape of the Australian Bank founded by Mr Carrick Agnew, the Western Australian entrepreneur.

The mergers, according to their architects at both groups, will offer substantial cost savings over the longer term as staffs and premises are gradually dovetailed. Australian bankers do not agree that the country is over-banked, as some critics of the financial system have argued, yet a rough international comparison of 14 OECD member countries cited in the Campbell Committee's report shows Australia to have (with just under 3,000 people for each bank branch) the third largest number of banking offices per head of population. Measures of the productivity of Australian bank staff appear to be lacking, though Mr Victor Martin, managing director of the Commercial Banking Company of Sydney, believes it to

be comparable with that of bank employees elsewhere in the developed world.

In both merged groups assurances have been given that there will be no redundancies, so that rationalisation of staffs will have to proceed at a pace dictated by normal retirement and turnover. Similarly, outstanding leases and the delays in finding new premises in many country towns and suburban shopping centres are likely to mean that in many places the NCBC and Westpac will continue to be represented for some years by two offices each.

Working parties

As well as examining all these issues working parties in each of the two groups are trying to plan exactly how they will serve their markets. "Over a period of time," says Mr Bob White, chief general manager of the Bank of New South Wales, "we hope we can cease to be all things to all people in every branch." Fulfilling that ambition will require Australian banks to press on with computerisation of their clerical work, in itself one of the major opportunities for cost savings

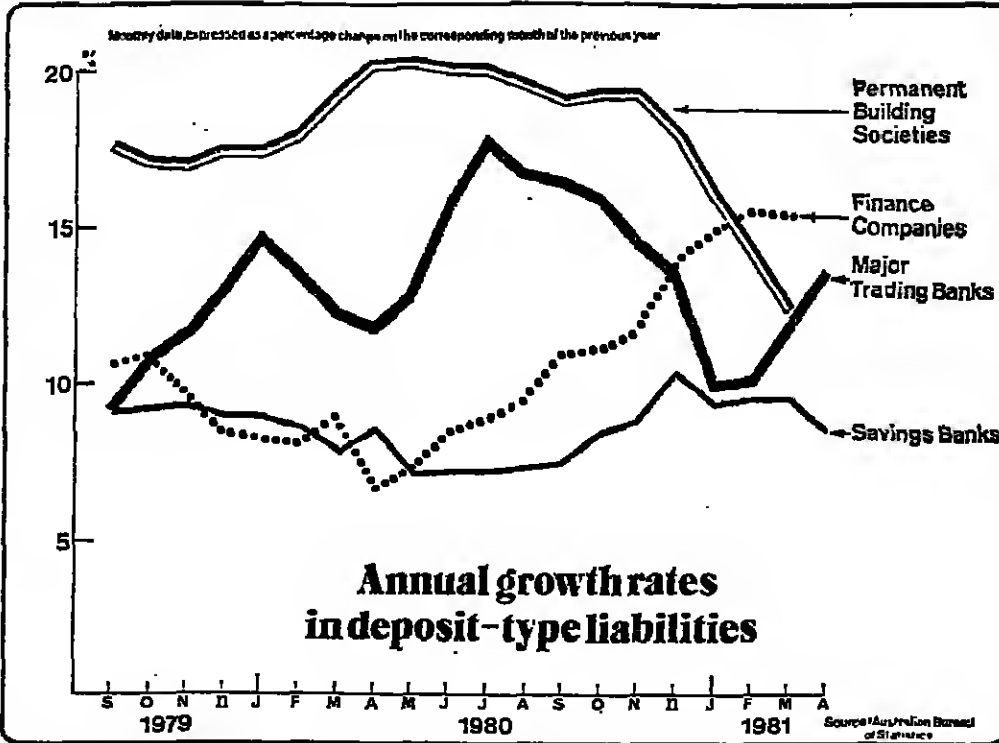
through rationalisation in the merged groups, and in providing more automatic teller machines and electronic banking services.

Will all this be enough to protect the banks' share of the markets in retail borrowing and savings deposits if substantial deregulation does come about?

The banks are well aware that beside the entry into Australian banking of big foreign banking groups it is distinctly possible that other big financial institutions in Australia will seek banking licences. Among these might well be several of the big building societies, some of the retail finance companies not already controlled by the Australian banks themselves, one or more of the big mutual life insurance societies and not least, Elders-DCL, biggest and most aggressive of the pastoral groups which have traditionally provided a wide range of financial and commercial services to farmers and graziers.

It seems unlikely that any of these will show their hand definitely until the federal Cabinet has had the time—and the respite from day-to-day political pressures—to decide whether it broadly accepts the need for broader competition among categories of institution that have been used to working in separate compartments of financial life.

Yet for the banks the reality for some years has been a battle for the non-banks for household deposits. Unlike the other participants in what has become a free-for-all fuelled by very high interest rates the banks complain that they have been at a serious disadvantage. Their lending to private customers both in the form of mortgages and in overdraft facilities below the \$100,000 level has been subject to officially imposed interest rate ceilings, which have recently been well below the money market cost of funds. Until the measures announced last month to improve the flow of funds into mortgage lending interest charges on home loans by savings banks were held down to 12.5 per cent and on overdrafts to 13.5 per cent. The government has allowed an increase of 1 per cent in each case—still far below what banks can charge on larger loans. Savings bank investment accounts were subject to a requirement of one month's notice of withdrawal, now relaxed, while other rules (not entirely relaxed) made banks' term deposit rates and conditions less attractive than those available to customers at building societies, credit unions and cash management trusts.



drawal, now relaxed, while other rules (not entirely relaxed) made banks' term deposit rates and conditions less attractive than those available to customers at building societies, credit unions and cash management trusts.

Most irksome of all to the banks perhaps has been their subjection, alone among financial institutions, to statutory reserve deposits of 7 per cent imposed by the Reserve Bank of Australia, which until the March 18 statement had been obliged to pay only 2½ per cent on them (now doubled to 5 per cent). In addition they had to keep 40 per cent of their assets in long-term government securities—a requirement which in the interests of freeing \$400m in bank funds for mortgage lending has now been replaced with a 15 per cent liquidity ratio under which banks will hold 5 per cent of their assets in Treasury notes and 10 per cent in cash or government bonds. It is still a matter of dispute in Australia whether the

March 18 measures represent a genuine step towards relaxation of controls on the banking system or merely a modification of rules that still oblige the banks to put money into housing finance at interest rates lower than they are having to pay for their funds. Publicly the big banks have welcomed the measures as the former, in private bankers are more inclined towards the second interpretation.

Adrian Dicks

TRADING AND SAVINGS BANKS				
Market share and compound annual rate of growth (%)	1980	1980	1970	1980
ANZ/Adelaide	16.2	14.9	15.3	14.7
NSW	15.6	16.7	18.1	17.6
CBA	5.4	5.6	5.3	6.3
CBC	7.5	6.7	6.1	6.1
National	8.3	8.0	8.7	8.4
Commonwealth Trading Savings Banks	29.8	32.3	30.4	27.7
Rural Bank of NSW	1.0	1.5	2.3	3.8
R & I Bank of WA	0.2	0.4	1.0	1.5
State Bank of SA	0.2	0.3	0.3	0.4
Savings Bank of SA	3.8	3.7	2.9	2.3
State Bank of Victoria	10.5	8.9	8.2	8.3
Other	1.5	1.1	1.0	1.9
Total	100.0	100.0	100.0	100.0

Foreign banks waiting to win licences

A GLANCE around the night-time Sydney skyline shows, as you might expect in a sophisticated financial centre, the names of several of the world's best-known banking groups on illuminated signs on the tops of gleaming office blocks. Yet there is a difference: in Australia the international giants may not do banking business.

With the two exceptions of Banque Nationale de Paris and the Bank of New Zealand, they do not have banking licences. Instead, their presence in Australia takes the form of ownership of finance companies, merchant banks, a wide range of investment services activities, and representative offices which channel business to their overseas parent banks.

When the Campbell Committee's report on the financial system appeared last autumn, recommending among many other reforms the granting of a limited number of full banking licences to foreign banks without delay overseas bankers understandably felt a rush of excitement.

Ever since the report appeared, Mr John Howard, the Federal Treasurer, has been receiving a steady stream of visitors representing the world's banking establishment, each with a special claim on one of the handful of licences that might be handed out.

It is, however, doubtful whether the Australian Government feels the same sense of urgency as do the foreign bankers towards implementing this aspect of the Campbell report more rapidly than the rest. The widespread assumption outside Australia, that letting in a few foreign banks would somehow be a quick and

relatively painless response to the report's powerful endorsement of reform, turns out to have been an over-simplification. The issue of foreign banks' entry, argues Mr Keith Campbell, chairman of the committee of inquiry, is not separate from the broader changes his report recommends, but an integral part of them.

It is for this reason that the Government is most unlikely to turn its attention to the foreign bank issue any sooner than it considers the Campbell report as a whole. Foreign bankers, like the entire Australian financial community, may well have to wait until after the next federal election is over before any action is taken. In the meantime they are marshalling their forces.

Pioneer

It has been generally assumed that a minimum of three licences would be granted initially, with one each going to banks in the three main regions of the world with which Australia trades: Japan, Europe and North America. So far as the Japanese are concerned, the Bank of Tokyo is assumed to be the front-runner both because of its special role within the Japanese banking system in pioneering overseas business and because a predecessor institution, Yokohama Specie Bank, actually held an Australian bank licence until the 1939-45 World War. The Bank of Tokyo has been trying hard to get it restored since the 1950s.

In Europe, the choice may bewilder the Australian authorities. It might be invidious and would certainly cause fierce resentment, to hand a licence to one of the big British clearing banks to the disadvantage of the others. All of them already have considerable involvement in Australia, to say nothing of the rest of the city's traditionally close links with the country.

Besides the four big clearers, Standard Chartered has been actively lobbying while Australian interests of several London merchant banks also have strong claims. Yet the British are not the only bankers in Europe who hope for a licence in Australia. Amsterdam-Rotterdam Bank is arguing its case hard in Canberra. Among the darker horses is Deutsche Bank, which has acted as the Commonwealth Government's agent in raising over US\$2bn on the German and Swiss capital markets in the past couple of years.

Among the North Americans, the competition is no less fierce. Chase, Citibank and Bank of America are all keenly interested—the last two, unlike most of the hopeful foreign banks, with an eye to the retail and the wholesale market in

Australia. Among the Canadians there are also several candidates which can plead for recognition of their expertise in such fields as financing of big resources projects.

Ought the Australian authorities to be influenced in awarding licences by whether or not reciprocity is granted to Australian banks in a foreign bank's home country? On that basis, the British could all hope to get in. Should the Australians, alternatively, let everyone in but place limits, at least initially, on the foreigners' total share of banking business—the so-called Canadian model?

Would an acceptable middle course be to follow the foreign investment guidelines and make each incoming foreign bank accept a 50:50 joint venture with local partners? If so, who in Australia ought to be allowed to put up this equity?

As if these questions were not complex enough, the Australian banks have argued powerfully that if and when foreign banks are let in, they should be put on the same footing as local banks. The major Australian groups all view the Campbell committee's view that entry of foreign banks would be a necessary part of the liberalisation of the financial system which they broadly support.

Competition

They also recognise that if the newly-strengthened Australian groups are to fill adequately the role to which they aspire in the wider world, they must first accept foreign competition at home.

Mr Victor Martin, managing director of Commercial Banking Company and current chairman of the Australian Bankers' Association, admits there is a body of opinion which "doesn't want to sell the family farm" to foreigners, but he also maintains that "Australian bankers are fairly relaxed about the prospect" of foreign entry.

He sees timing as the critical question, as well as the principle that the foreign banks should have to submit to the same reserve requirements, official interest rate limitations on mortgages and smaller loans, investments in government securities and other regulations which apply to Australian banks. Many Australian bankers feel that the foreign banks' finance companies, free like other non-bank institutions from all these burdensome requirements, are already at an unfair disadvantage in raising deposits; they also believe the foreign banks might be less enthusiastic to enter Australian banking if the regulatory climate were not changed first.

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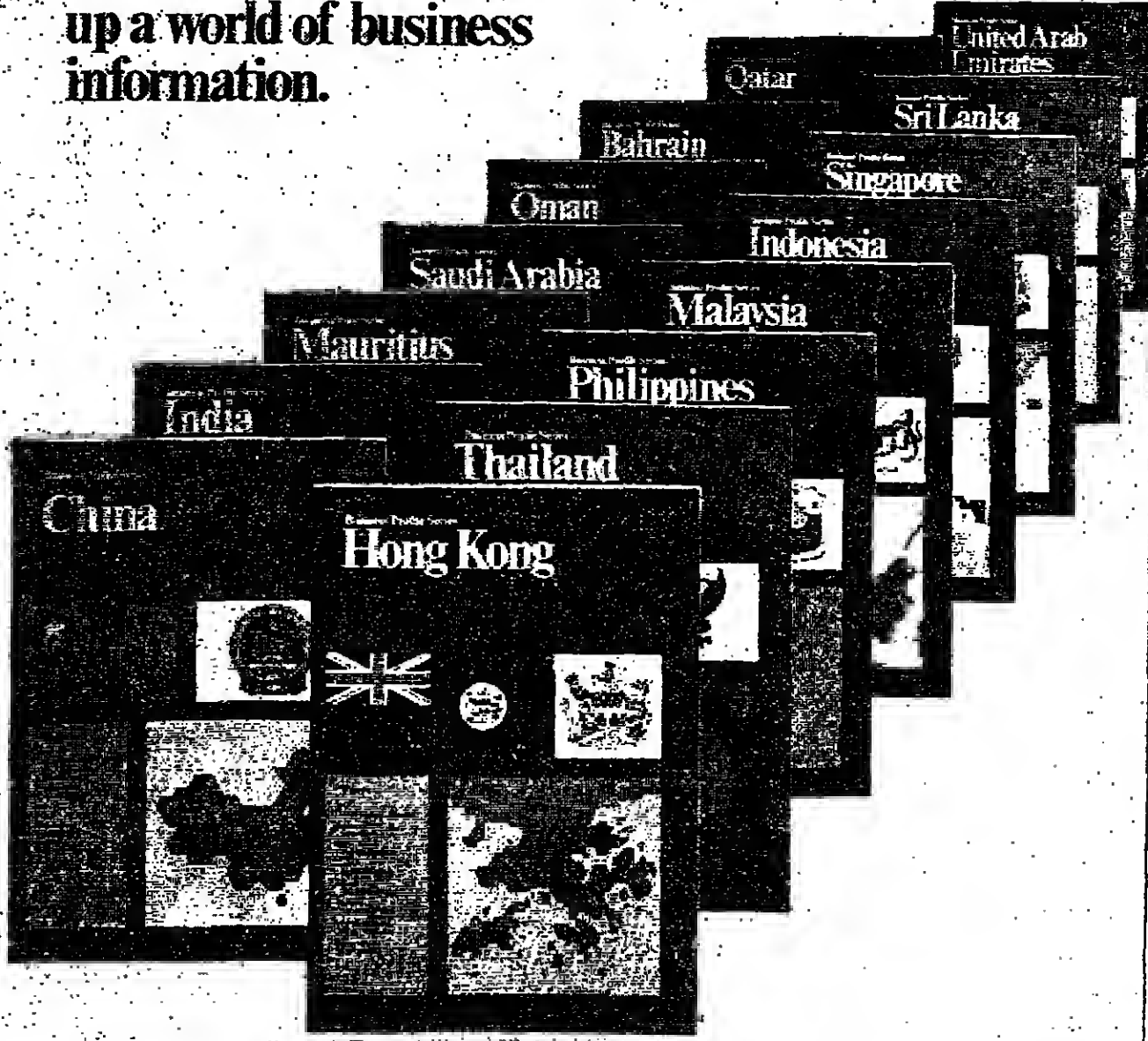
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SURVIVAL IN RECESSION: A CASE HISTORY

A cost reduction 'miracle'

By Christopher Lorenz, Management Editor

The structure of the TUC

THE TUC has now achieved virtual unity in opposition to the Employment Bill—a unity which will last, it is safe to assume, at least until the hard pounding begins.

Its affiliated unions can thus return to matters which divide them—chief among which is the structure of the TUC's General Council. This debate, which has often been both esoteric and bitter, is of considerable importance to the union movement, and thus to the country. It was stimulated by a decision at last year's Congress, taken against the wishes of the General Council itself, to replace the present system of electing General Council members from 18 trade groups. Under the proposed scheme, all unions with more than 100,000 members would automatically have at least one seat on the Council—the so-called automatic principle.

Inadequate
The decision was immediately seen as a victory for the right, largely because it would bring on to the Council representatives from medium-sized unions—like the telecommunications engineers, the craft printers and the bank staffs—which are righted. The left-wing unions, with the transport workers in the van, have solidly opposed it, twisting the arms of left-wingers who voted for it last year because their unions would benefit from it.

The view which sees the struggle in right left terms, as a battle by the transport workers to retain their considerable powers of patronage, is not wholly wrong. It is simply inadequate. The transport workers and their allies have a case. More profoundly, the replacement of the trade group by the automatic principle, or a messy merger of the two, is not the root of the problem.

First, it must be said that automaticity would be more formally democratic and might enhance the representative character of the General Council. Mr Douglas Grieve of the tobacco workers, whatever his personal abilities, cannot claim a greater right, either numerically or industrially, to represent his 20,000 members on the Council than Mr Brian Stanley can to represent his 130,000 telecommunications engineers, or Mr Roy Grantham his 150,000 clerical workers.

Secondly, some small unions do have massive industrial power. Mr Ray Buckton's power. Mr Ray Buckton's power.

The Australian switchback

MARKETS often overshoot because changes of mood and of business confidence are often overdone. The resource industries of the world and the economies largely dependent upon them are among those most vulnerable to such sharp changes of perceptions.

One of the most prominent victims is present-day Australia. A year ago it seemed to be on the verge of a resource boom stretching to the turn of the century. Suddenly the mood has changed. Gas from the North West Shelf is proving hard to sell to the Japanese; an explosive expansion of the aluminium smelting industry is beginning to look doubtful. Most important of all, perhaps, the oil glut is making the immediate outlook for other forms of energy appear less bright.

Such is the background to the political tremors that have shaken Mr Malcolm Fraser, the Liberal Prime Minister and victor of three consecutive general elections. A by-election in a Sydney constituency, long regarded as a Liberal seat, went against his party. It was thrown out of office in the manufacturing State of Victoria.

Endorsement
Mr Fraser's leadership was challenged strongly enough for him to demand and receive an endorsement from Liberal Members of the Commonwealth Parliament. Skilled operator though he is, Mr Fraser has not helped his cause by a style of government often denounced as arrogant in Australia. A succession of ministerial resignations and dismissals support that allegation.

Opposition to Mr Fraser crystallised around one of the victims, Mr Andrew Peacock. His challenge was voted down by MPs last week but he received sufficient votes against Mr Fraser to survive to fight again another day. Stripped of an element of personal rancour, it was a confrontation not unlike that between the Tory wets and purists in Britain. Mr Peacock is the wet. Mr Fraser the man of expenditure cuts, even if they are deeply into the welfare system.

Not long ago the Prime Minister was able to draw up a balance sheet very much in his favour. In the three years

LORD WEINSTOCK owes a considerable debt of gratitude to two of his young Turks, John Nosworthy and Jim Nichols.

Without them, it is more than a fair bet that one of the factories within his sprawling GEC empire would by now have joined the long list of plants in the British engineering industry that have been closed over the last few years. Along with the closure would have gone the jobs of another 350 workers.

The drama in which Mr Nosworthy and Mr Nichols, both in their thirties, played the starring role was set in Stafford, inside one of the factory units that together form the striking row of tall assembly shops that can be seen to the right of the main railway line on the depressing journey northwards towards some of Britain's industrial wastelands.

The action took place within the apparently humdrum confines of GEC High Voltage Switchgear, and centred upon its bread-and-butter product, a circuit-breaker designed for use on electricity transmission lines in all corners of the globe. For technology buffs, it is a 145kV "breaker," it uses a gas called SF6 as an insulator, and it is called the FGI.

It all began two years ago. To put the problem in a nutshell, the breaker had become hopelessly uneconomic. As its cost and competitiveness was hit by inflation and the soaring value of sterling, prices on the world switchgear market slumped to almost 40 per cent below the level at which GEC could make a profit on the product, and nearly 20 per cent below its manufactured cost.

To almost everyone but Nosworthy and Nichols, the situation appeared hopeless. The FGI had already been redesigned twice, and the normal procedures of value analysis and engineering had been exhausted.

Yet as a result of the remarkable cost reduction exercise they instigated two years ago last month—which cut the FGI's ex-works cost by a third—the company has been able to win £3m of orders for it over the last 12 months, two-thirds of them from abroad.

Assisted by last year's fall in the pound, and with unit costs also falling as the workflow picks up further, the Stafford operation has just crept back into the black, and looks set for a respectable profit over the coming financial year.

Apart from courage and determination, the key factor behind this extraordinary turnaround is the way Nosworthy and Nichols managed to mount an attack on the problem that not only broke through the barriers between different managerial departments, but also involved shop floor operatives and trade union representatives in a very real way.

"There's no doubt about it, there's a lot of talent to be tapped in any company if people can only be more involved," says Mr Nosworthy.

It is significant that both men



An exercise which "has changed the whole industrial relations climate" according to Mr John Nosworthy (centre), flanked by Mr Jim Nichols (left) and AUEW convenor Mr George Mills (right).

HOW A GEC TEAM PRODUCED THE ANSWERS

The project was managed as follows: A steering team, headed by John Nichols, was set up to coordinate three working teams, each focusing on different aspects of the problem: one on the breaker's switch mechanism itself; one on its cabinet, wiring and assembly; and one on the all-important testing procedures.

Each team consisted of seven or eight hand-picked members, including someone from design, a production engineer, someone from the accounts department, a clerk from purchasing (half the product's cost was in bought-in components), an operator, a trade union representative, and a team leader. Together with employees who were consulted on specific issues, the number closely involved

with the project totalled about 45.

True to GEC's scepticism about outside consultants, only one was engaged: Ron Burn, from the West Midlands Engineering Employers Association. After giving all the 45 some initial training in cost reduction techniques, his role was to come to Stafford for about one day a week, and act "not only as an outside mentor but also as a driving force," in Nosworthy's words.

The teams set about their task outside normal working hours, sometimes coming in over the weekend. To reinforce an appeal for the entire workforce to put forward suggestions for ways in which the product's cost

might be cut, a display was mounted in one of the empty assembly halls, with the breaker disassembled into its 503 constituent components. Each part was labelled, with a chart of the total cost breakdown.

The company's long-standing suggestion scheme had long since ground to a halt, for the reason common to many companies that enthusiasm had died when the management failed to take up suggestions. But the urgency and focus of the new exercise generated 243 suggestions in the space of just a few weeks.

Some of them were downright embarrassing to the management, in that the working teams found they

could not assess them properly with the company's existing data, especially on costing. "We thought we had good information, but soon discovered we hadn't," says Nichols.

The need to gather more data was one of the reasons why the project took a month longer than the expected three. But it was well worth the extra effort, because shop floor suggestions accounted for about half the eventual cost savings.

Most of the rest emanated from the design engineers—the same people who had previously said they had done all they could. "No-one had asked 'why can't we reduce the amount of wiring, or cut the thickness of the paneling,'" says Nichols.

the world market over the last 15 years.

But GEC's first design of the FGI was expensive to make, reflecting the "belt and braces" approach traditionally demanded by the CEBG: like almost every other British nationalised industry and public sector purchasing authority—with the honourable exception of the National Coal Board—the CEBG has been repeatedly accused over the years of harming the export performance of its suppliers by specifying idiosyncratic designs. To be fair to the board, it has recently been making attempts to broaden its outlook and take account of the need for "exportability."

Three years ago, GEC's manufacturing cost for the name market version of the FGI was £14,000. A two-stage value analysis and engineering exercise reduced this by over £2,000, making the product eminently saleable on export markets. "We were almost shouting 'Eureka, we've made it,'" says

Mr Nosworthy. But then the

roof fell in. By the end of 1979 the world market price had slumped from £13,000 to £13,000 as the Swedes, Germans and French allged it out for market share, and as sterling soared towards its 1980 peak of almost £2.50. And that was not the end of it. Prices then started to fall by a further £500 a month, until by May 1981 they were down to £9,500, barely half the level of 18 months before and alarmingly below GEC's factory cost.

"I realised there was no point asking the engineers to have another look," says Mr Nosworthy. The company either had to sell at a very highly subsidised rate, which is against GEC's philosophy, or abort the product range and with it 350 jobs. This would itself have endangered the jobs of the unit's other 150 employees, since the rest of the product line would have barely covered the factory's overheads.

Diversification was a pretty unlikely source of salvation,

since almost every other part of GEC was already on the same tack, along with the rest of British industry. So the factory would have had to be closed, and its remaining work transferred to High Voltage Switchgear's other site, at Trafford Park in Manchester.

The only alternative was to attempt the impossible. But when Nosworthy set a new manufacturing cost target of less than two-thirds the current level, some of his senior colleagues "laughed their socks off," as he puts it. It took him a couple of weeks to win them round to the idea of having this one last-ditch try.

He and Nichols decided to adopt what he calls "an automatic participative" way of attacking the problem, by laying down strict ground rules and then involving as many people as possible in the project. "Everyone knew the situation was traumatic," he says.

The project was initiated in late March; the accompanying section describes how it was headed. By August, Nos-

Men & Matters

Big apple cause

A sign of hard times afflicting the United States, David Rockefeller, banker and brother of the late vice-president Nelson Rockefeller, and John Lindsay, former mayor of New York, will lead an unusual mission to Britain next month. Staged and paid for by the City of New York, its task will be to drum up new industry for the Big Apple.

New York has been almost bust for so long that an empty city treasury has become a way of life for citizens and politicians alike. But this will be the first time that New York has actually admitted that it is dependent upon support from the world at large to the extent of looking outside the U.S. for new investment.

The sales pitch will be impressive. At conferences in London and Chester prospective punters will be told that within a day's drive of New York by delivery van there is waiting to be tapped the combined purchasing power of Britain and West Germany.

As if that is not enough to pull them in, the consultants Arthur D. Little have written a report on the city's special qualities as an industrial base. The company claims New York has special advantages for manufacturers of pharmaceuticals, medical equipment, plastics products, and sporting goods.

Rockefeller, aged 67, retired two years ago after 11 years as chairman of the Chase Manhattan. Since then he has become the energetic chairman of a board of 100 leading New Yorkers.

They call themselves the New York City Partnership and are a interesting mix of city bosses and businessmen working together to improve social



"I don't know which is worse — my post-Easter holiday depression or my post-war fever euphoria depression!"

and economic conditions in what must be the most complicated machiole for living in and working in yet created by man.

Huckleberry in

The principal of the Mark Twain Intermediate School in Virginia's Fairfax County has been berated by a group of parents for recommending that the great American classic *Huckleberry Finn* be removed from the school curriculum.

Opponents of Huck are denouncing the work as a "grotesque example of racist trash" and complaining about the "flagrant use of the word 'digger' and the demeaning way in which black people are portrayed in the book."

Huck's supporters say this falls to understand the literal nature of the 100-year-old book. Nor should it be judged by

today's standards of racial behaviour.

The casting vote in this particular debate has gone to the area school supervisor who says Huck stays where he is. Another Virginia official, however, has taken the law into his own hands to stamp out racially offensive literature. The target is none other than the state's song, "Carry Me Back to Old Virginia," and it has been ordered to be removed from a state travel brochure.

In fact the song was written by James Bland, a black minstrel, the son of a South Carolina slave. He never lived in Virginia and wrote the song in 1875 while living in England.

In 1806

Showing some smart footwork Liverpool University will set out to prove next Saturday that its Centre for Latin American Studies is more than an Ivory tower.

For just £1 anyone can attend a special conference on Britain, Argentina, and the Falkland Islands.

But will there be anything new to say after saturation coverage of the subject? Dr John Fisher, the organiser, thinks there will be a lot of ground to cover. For instance, he suggests, there are the events of 1806-10 to be mulled over anew.

Then it was that a British fleet took Buenos Aires with just 1,000 marines and the Spanish colonists fled into the countryside.

Trade quickly followed the flag in those days and a jubilant reinforcing fleet left Britain for the River Plate together with 100 merchant ships looking for new markets.

Ironically, says Dr Fisher, there were no discernible Argentine attitudes towards the Falklands at that time. The Argentines were too busy fending off indigenous hostile

Indians who often surrounded Buenos Aires.

Nudge nudge

Some Treasury officials, anxious about comments in the Press linking the Falklands crisis and Britain's Suez adventure of 25 years ago, are gently putting out the word that such comparisons are "unhelpful."

Somewhat sensitive after last week's fall of the pound the mandarins are trying to remind journalists that, whatever happens in the South Atlantic, Britain is running a world-beating trade surplus.

Additionally, and in sharp contrast to 1986 at least, the centre of operations is a long way from the path of international oil tankers and Britain has the North Sea to fall back on this time round. Anyway, that is what they are saying.

With "Pengwins"

Meanwhile, in case it counts for anything in international law, it appears to have been an English naval officer, T. Edmonstone, who drew the earliest known maps of the Falkland Islands.

The shortage of modern maps of the islands, which I reported last week, has prompted Phillips, the fine art auctioneer, to dig into their records. They have sent me reproductions of Bontflower's maps drawn while he was serving in a task force which claimed the islands for Britain and evicted a French colony.

Phillips sold the maps for £20 in 1970 and have no idea who owns them now. Bontflower did an imaginative job with sketches of human invaders armed with pikes and guns attacking "albitrose, pengwins and sealions."

Sergeant J'n*k'n was hit on the head

he lost his reason

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Observer

FOREIGN AFFAIRS

Nato and nuclear dependence

By Ian Davidson

ON AND OFF for 30 years and more, the Atlantic alliance has been debating two interrelated, and apparently insoluble problems: how can Europe provide more adequately for its own defence, and how can the U.S. enhance, or even just sustain the credibility of its military guarantees?

Political moves to tackle the first problem have failed miserably, as when the European Defence Community project crashed in the French National Assembly in 1954, and more decisively when General de Gaulle took France out of Nato over a decade later, and subsequent innovations like the Eurogroup inside Nato, have looked like weak admissions that nothing fundamental can be done to promote the idea of European defence integration. Attempts to tackle the second problem, like the doomed project for a Multilateral Nuclear Force in the 1960s and the current scheme to modernise theatre nuclear weapons in Europe, only seem to make the problem worse.

On the face of it, it would seem as if nothing can be done about either aspect of this double problem: that we must make the best of an alliance structure which, like democracy, is in some ways deeply unsatisfactory, but which, like democracy, is less unsatisfactory than any alternatives on the horizon.

In a paper delivered to a recent conference organised by the Journal of Common Market Studies, for example, Professor Hedley Bull, a prominent international affairs specialist, argued that the countries of western Europe are now perfectly capable of providing for their own defence, and that they must do so because of the underlying divergence of interests between them and the United States. In particular, Professor Bull highlighted the conflict between America's pursuit of a global strategy for supremacy over the Soviet Union, and Europe's desire to maintain something of détente.

Accordingly, the European countries should improve the size and quality of their conventional forces, and should provide themselves with nuclear deterrent forces over which all of them, including West Germany, should have a much larger measure of control than they do now.

The trouble with the Bull plan is that it is not accompanied by any suggestion as to how the final result is to be brought about.



The Pershing II (left) should be a last resort, while conventional forces, like these German soldiers using anti-tank weapons, should be strengthened, it is argued.

There are only two factors which are capable of forcing a fundamental European rethink of the traditional alliance structures.

The first is the rapid escalation, far in excess of inflation, in the cost of high-technology conventional weapons. Mr John Nott, for the time being Britain's Defence Secretary, has warned that this cost-escalation could lead to bankruptcy, and the UK is not alone; the Tornado multi-role aircraft is a major success on the German budget, and French parliamentary committees have long been vocal in protest at the impoverishment of their conventional forces. Sooner or later, the inflation of hi-tech costs will force European governments to pursue either low-tech weapons or much more serious efforts at cost-cutting through specialisation or collaboration.

In the UK, the most dramatic example of high-technology weaponry is the plan to buy the Trident D-5 submarine missile system from the U.S.; if the Falkland crisis forces the Government to back-track on the slimming of the Royal Navy, it may also force a re-think of the central plank in its nuclear strategy.

The second factor driving a rethink of alliance relationships is the current debate.

There are two central propositions in this doctrine. The first is that the U.S. can and does

give a nuclear guarantee for the protection of its European allies ("extended deterrence"); the second is that this guarantee is provided by a wide range of nuclear options, from short-range battlefield weapons based in Europe right up to the strategic systems based in the U.S., which enable the U.S. to meet any threat at any level ("flexible response").

Over the years, Americans have tried to strengthen the plausibility of both propositions by steadily adding refinements to their targeting options and by multiplying the number of steps in the ladder of escalation. Unfortunately, this has not merely failed to solve the political question of confidence within the alliance, it has actually made things worse.

On the one hand, at the popular level, there are those in Europe who accuse the Americans of trying to acquire the capability for fighting and "winning" a controlled nuclear war limited to Europe. On the other, there are strategic experts, on both sides of the Atlantic, who increasingly question whether any nuclear exchange can be controlled in the deliberate way implied by the doctrine of flexible response.

One reason for questioning the controllability of nuclear exchanges is that it assumes perfect intelligence, communication and command between the President of the U.S. and whoever has to press the button, whether it is an army commander in Germany or a pair of officers in a Minuteman silo.

But as Desmond Ball so persuasively pointed out in a recent Adelphi paper, communications systems are inherently fragile and liable to be vulnerable in any nuclear exchange. Others have argued that Nato is excessively and dangerously dependent on nuclear weapons. For many years the alliance has tried to compensate for its inferiority in conventional forces on the central European front by the deployment of short- and medium-range nuclear weapons. But over time the Soviet Union has itself deployed equivalent or even superior theatre nuclear forces (for example, the notorious SS 20s), while Nato's conventional inferiority remains.

Lawrence Freedman, the new Professor of War Studies at King's College, London, has argued that Nato should reduce its nuclear dependence by unilaterally banning the deployment of battlefield weapons in forward areas. But the most radical proposal which came last week from four very authoritative Americans—very authoritative Americans—George Kennan, Robert McNamara and Gerard Smith—is that Nato should adopt a declaratory policy of no-first-use.

Hitherto the U.S. has repeatedly rejected Soviet offers to join in such a declaratory policy, because of Nato's conventional inferiority. Only last week, Mr Alexander Haig warned that it would require the re-introduction of the draft in the U.S., and the tripling of America's armed forces. But

while the four authors of the article in Foreign Affairs agree that conventional forces, including those from the U.S. would have to be strengthened, they clearly do not believe that the strengthening would have to be all that dramatic.

One could not, of course, be certain that a no-first-use policy would necessarily prevent the use of nuclear weapons if war did break out. But a posture designed to reduce dependence on nuclear weapons, and to build the largest possible fire-break between conventional and nuclear war, could bring major benefits: it could enhance stability on the central front, and it could help rebuild political cohesion between the two halves of the alliance.

Above all, perhaps, it would force American nuclear planners to come down to earth. "Once we escape from the need to plan for a first use that is credible, we can escape also from many of the complex arguments that have led to assertions that all sorts of new nuclear capabilities are necessary to create or restore a capability for something called escalation dominance—a capability to fight and win a nuclear war at any level. . . . We shall find that our requirements are much less massive than is now widely supposed," say the authors.

By themselves, neither the arguments nor the authors are likely to influence the Reagan Administration, were it not for the fact that they may tend to reinforce the growing chorus of popular anxiety in America. If the U.S. carries on along its present tack, it risks alienating public opinion in Europe to the point where a lot more people will start talking about the kind of scenario advocated by Professor Bull, whereas if it were to de-emphasise the role of nuclear weapons in Europe, it would restore public confidence on both sides of the Atlantic, and at the same time make it both possible and necessary for European countries to examine less dramatic experiments in defence cooperation in the conventional field.

Can Nuclear War Be Controlled? by Desmond Ball, Adelphi Paper 369, International Institute for Strategic Studies. *Arm Control in Europe* by Lawrence Freedman, Royal Institute of International Affairs. *Nuclear Weapons and the Atlantic Alliance*, by George Kennan, Robert S. McNamara, Gerard Smith, in Foreign Affairs, spring 1982.

Social Affairs

The demographic advance of the Grey Panthers

By Ian Hargreaves

IF ONLY the future could be as simple as Eyvind Hytten says the past might have been.

Mr Hytten is one of those heat-resistant Scandinavians whose very manner breeds confidence in the brisk management tools of research and long-range planning. He is, in short, a demographer; a social weatherman deeply convinced that storm fronts can be predicted and evasive action taken before they arrive. Specifically, Mr Hytten, who works for the UN, was in London the other day arguing that Europe's disaffected youth, from Bologna Red Brigades to Brixton rioters, would never have happened had politicians 30 years ago recognised the certain consequences of the post-war baby boom and created enough jobs or other creative outlets for a rising generation.

His more urgent point, however, was to sound a warning about the future demographic consequences of this same population bulge which aided by medical advances will, by the end of this century, be manifesting itself in the greying of society, not just in Europe and North America, but to some extent in every area of the world. The product in Mr Hytten's attached case, by the way, is a UN world assembly on ageing, planned for July.

The statistics, which will fill the Vienna air like bats in a rally tunnel, are indeed pretty dramatic. By the year 2025, one in seven humans will be over 60, compared with one in 12 in 1950.

Absolute growth, amounting to a four-fold multiplication of old people to over 1bn in that period, will obviously be greatest in developing countries with large, rapidly growing overall populations. But the sharpest structural changes will be in Europe.

In Europe, present trends suggest that a quarter of the population will be over 60 by 2025, compared with 17.4 per cent in 1975. In Africa the change will be from 4.9 to 6.6 per cent.

The numbers carry an implication of chaos. After all, is not the civilisation of advanced health and social service structures already wobbling on the precipice of insolvency? Can

the industrialised world really sustain the transition from 19 old-age pensioners per 100 employed people in 1950 to 38 per 100 in 2020?

One certainty is that old people themselves will increasingly be in a position to determine the answers to these questions. By the turn of the century the over-60s will account for a third of the electorate in industrial countries. In Sweden pensioners already bargain collectively for their annual increments, and Americans have long since learned to recognise the drumbeat of the Grey Panthers, which has outlasted that of the Black Panthers, in its campaign for a better deal for the old, as well as its involvement in other issues, such as disarmament.

6 The over-60s are not so much a special group as foot-soldiers in the growing army of long-term unemployed.

in Britain, which is probably fairly typical, four out of five old people live in their own homes or with families.

In order to prevent a greater degree of institutionalisation—which is more expensive but often happens by accident when pressures are increased in what you might call the private sector—basic benefits (pensions and supplementary benefits), along with housing subsidies, need to be large enough to make living conditions satisfactory. Apart from a couple of minor deterrents, the British old age pension has kept up with price inflation in recent years, although there have been serious cuts in the home-delivered social services, such as home helps, which are also vital in keeping old people out of institutions.

These rearguard defences, however, do not begin to address the more ambitious objectives of the age debate, summarised in the "add life to years" slogan of the UN assembly.

The message here, a paradox with the notion of the old as an intolerable burden, is that medical science has indeed added years (the average span in the developed world is 76 for the female, 68 for the male), and will continue to do so, subject only to hospital waiting lists. The adding-life element, say the campaigners, depends upon image-breaking: pains in your legs are not "part of getting old," as general practitioners are inclined to say, nor even always "a touch of arthritis." Even more significant, mental atrophy or senility, research has shown, is part of life for only one in 20 over-65s.

Viewed in this way, the over-60s are not so much a special, homogeneous group but more foot-soldiers in the growing army of the long-term unemployed. Society has yet to make even a beginning in understanding what it expects the vigorous, *compos mentis* individual, with no job and no small children to care for, to do with his time.

If a response is not found, who knows what will happen? Riots in Bognor Regis? Flames along Florida's condominium coast? Perhaps not; but the old, like the years themselves, are advancing.

Letters to the Editor

Falklands: sovereignty, peacekeeping and the UN

From Mr J. Penhaligon

Sir,—May I remind Lord Noel-Baker (April 8) of a number of points. He states that "if we fired the first shot the whole world would be against us." The first shots have been fired. They were fired when the Argentine marines landed on the Falklands and South Georgia. The British marines fired the second shots. He has either forgotten how to count or else has over the years gained a master's degree in what George Orwell called "newspeak," also known as "double-think."

Verbal condemnation in international organisations has never succeeded in reversing acts of aggression by nations which committed them. The League of Nations failed to rectify aggression by Japan in Manchuria, by Italy in Ethiopia, and Albania by Germany in Czechoslovakia or by Russia in Finland. Force alone has been capable of reversing aggression or minimising its effect. UN military action reversed aggression in Korea in 1953 and Finnish military resistance minimised the effect of Russian aggression in 1939.

As for sanctions, I cannot recall that they had the slightest effect against Mussolini in 1935 or at any time since. Sanctions are either defeated by self-interest or opportunism. If Lord Noel-Baker or the Financial Times are going to discount the ultimate real sanction of armed force I suggest they keep in mind a picture of Neville Chamberlain — he thought a piece of paper could buy peace.

J. H. Penhaligon, 51, Heron Court Road, Winton, Bournemouth

From the Political Officer, Association of World Federalists

Sir,—By international law the Falkland Islands are British and the vote of the UN Security Council that declares the Argentinian seizure to be illegal is highly significant. Under the relevant Article of the UN Charter, the British Government is entitled and justified in taking military and other action to defend its impugned rights until the Security Council does something to protect them. Legally speaking this is justification for whatever action is deemed necessary to recover the over-run territory.

If international law is flouted, the UN should do more than protest. The organisation ought to be equipped with forces

capable of keeping the peace or, where needed, to police the troubled areas. Until now, however, and like most other governments, the British, instead of proposing permanent, individually recruited UN peace-keeping forces to provide the necessary policing, have been content to continue with the routine and outdated methods of using national force to uphold sovereignty. That is why we have no other recourse than to military means.

Both Argentina and Britain claim "sovereignty" over the Falklands. They are claiming incompatible things, since sovereignty means supremacy. In this claim, Britain happens to have international law on its side, but the claim to sovereignty does not essentially depend upon legality.

It is urgent to find a way of getting out of the impasse. Argentine pride and the continuance of its government is at stake and, on the other hand, repudiation of aggression and probably the survival of the British Government. Military force will ultimately have to be followed by peaceful means of settling the dispute.

The International Court should be asked to adjudicate. During the interim, a UN governor, appointed with the agreement of the two governments, might be asked to act, carrying on the administration in the way this has customarily been done, with a force of 100 peace-keeping troops drawn from several countries, e.g., Canada, Ireland, Sweden.

The question of sovereignty could be eased by a joint declaration that, as in all other cases in the modern world, national sovereignty is subordinate to the UN and must conform to the rule of law and to the canons of international law.

John Roberts, Association of World Federalists, 40, Shaftesbury Avenue, W1

From the Managing Director, Azic Division, Eaton

Sir,—I read the article by Ian Davidson (April 7) and would like to say that I am more frightened by the damage that might be done to the economy by people like Ian Davidson and his ilk in the media, than I am of the potential damage that might occur as a consequence of a military action in the Falklands.

There is prevalent a suggestion that following a successful re-occupation of the Islands, a South Atlantic force would have

to be maintained on a continuing basis in order to maintain sovereignty. I would think this is highly unlikely.

In a situation where a re-occupation of the Islands was successfully achieved by Britain, it is unlikely that Argentina would try again to impose its sovereignty on the islands knowing that it carries the certainty of the type of action which is currently under way.

The greatest danger that the country faces at the moment, in my view, is that the competence level of foreign affairs reporting, in the major newspapers, is such as to give the Argentines the mistaken belief that we are not prepared to carry out the policy of the Government.

I would suggest that Ian Davidson takes a holiday some place until after the exercise is completed and I think by so doing he will make a significant contribution to the success of the project.

T. M. Finnegan, Eaton, Aycliffe Industrial Estate, Darlington, Co. Durham.

From Mr H. Cundall

Sir,—In your leader of April 6, "After Carrington," you say: "The central view which the invasion raises . . . is simply that of aggression. If such bare-faced attacks were allowed to achieve their ends, then the consequences would be grave."

The simple truth is that such bare-faced attacks do achieve their ends, almost without exception — Hungary, stealing the Suez Canal, Czechoslovakia, Tibet, Afghanistan, Vietnam, Cambodia, Cyprus — have I forgotten any?

No, Sir, it is not the conditional tense you should use, it is the past and present tense. The consequences have been and still are grave—for the Hungarians and the Czechs and Tibetans and the Afghans and Vietnamese and the Cambodians and Greek Cypriots.

The actual question, and a very simple one, is: Are the once-mighty British strong enough in strategy, in fact, and in will-power to reverse the trend?

Our Government needs all our moral support and all our strength to do this, not only for our own sake but, as you so rightly say, for the peace and preservation from suffering of many other threatened peoples.

H. Cundall, Tudor House, Long Wharf, Loughborough.

Blacks in business

From the Senior Research Officer, Institute of Small Business

Sir,—The response of government and the private sector to the belated realisation that few black business leaders are to be found in Britain's business community (March 22) is welcome, although arguably inadequate. It is indeed a sanguine comment on race relations that the major banks cannot find some 11,200 branches, and one black manager to advise them on lending policies to black businesses.

What is needed is a concerted effort to correct the imbalance by recruiting and training ethnic minorities for management positions, even if this means positive discrimination for a short time by accelerating the advancement of black managers to an acceptable level of responsibility. In the case of businesses operating in predominantly black areas, for instance, the appointment of black managers to local branches may make sound commercial sense.

Black advancement in large organisations must be hand-in-hand with assistance to independent black businesses since the greatest gains are likely to be made at the small business level, given that a solid foundation of black business activity already exists. That black businesses are still few on the ground is clearly shown by available statistics, although their share of total population is about 2 per cent, blacks do not account for much more than 0.1 per cent of all businesses.

In the London Borough of Brent, for instance, there is one black business for every 300 black residents—the national ratio is about 1:45.

The extent of economic disparity is considerable but we must not allow it to grow even larger. Although the business experience of black Americans extends back to the 19th century (a Freedman's Bank was established in 1865), it is only over the past two decades that black business development has really accelerated, coincidental with government assistance and the efforts of the black community.

Supportive developments will require resources from government and the private sector; above all, they will require ingenuity and resourcefulness by the black business community itself. Peter Wilson, Sussex Place, Regent's Park, NW1.



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I cannot attend but would like more information □

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Bank of Scotland up 9% for year NEI profits expand 26% to £33m

TAXABLE PROFITS of Bank of Scotland have risen by £9.5m, or 9pc, to £47.2m for the year ended February 28, 1982, but second-half figures were marginally lower at £21.4m, against a restated £22.4m last time.

The year's dividend is being raised by 20 per cent from 17.5p to 21p net per £1 capital stock, with a final of 11p (9.5p). State earnings per capital stock were down slightly from 12.5p to 12.9p.

As might be expected in the present recessionary conditions, the level of provision for bad and doubtful debts increased. The charge to revenue, including augmentation to general provision amounted to £14.6m (£11m), in addition to which, £1.5m has been reallocated from general to specific provision.

The parent bank continues to maintain a general provision of around 1 per cent of advances, excluding those considered to be without risk, while the major subsidiaries maintain provisions at a level appropriate to their type of business.

Total group provisions, as at the year end, were £50.4m, against £41m previously. Of these, £29.1m (£22.2m) related to specific provision with the

balance of £21.3m (£18.8m) for general provision.

Total advances amounted to £3.16bn at February 28, 1982. Group operating profits increased by 12.2 per cent from £44.4m to £49.8m for the year. Share of associates' profits rose marginally from £0.7m to £0.8m, but there was loan interest of £1.4m this time. An amount of £2m (£1.8m) was payable to staff under the profit sharing scheme. The parent bank's results fell back by £2.2m to £34.2m. Interest earnings improved because of a higher volume of business—both in sterling and in foreign currency—but the benefit was modified by the effect of lower interest rates.

Income from service charges and commissions increased by 25 per cent, while expenses grew by less than 15 per cent—a more modest increase than in recent years. In money terms, however, the increase in expenses is considerably greater than that in service income and this, together with the heavier bad debt provision, resulted in the net reduction in the parent bank's profits.

There was a small decrease in the share of profit of International Energy Bank, the associate of the parent bank. The contribution of North

HIGHLIGHTS

After briefly reviewing the latest moves in the financial markets Lex goes on to discuss British Petroleum's decision to sell its stake in the Beatrice Field in the North Sea. The column then moves on to the two major results of the day. Northern Engineering has clawed its way back to 1978 profit levels with a pre-tax rise of 26 per cent to £33m. There was a particularly strong performance in South Africa, while in the UK the troubled transmission business has been pulled back to break-even. Bank of Scotland's 1981 results disappointed the market yesterday. Pre-tax profits for the year rose from £43.3m to £47.2m, but analysts had been predicting over £50m ahead of the results.

West Securities, the finance house subsidiary, and its associates, more than doubled from £0.8m to £1.6m. Turnover rose by some 6 per cent and there was substantial benefit from the lower funding cost of business done at fixed rates in earlier years, as well as from cost reduction initiated last year. The merchant bank subsidiary, British Linen Bank and its associate increased their contribution by £0.8m to £4.1m, in a year which saw active development of business throughout the UK. Tax charge for the year increased from £2.7m to £5.8m.

Extraordinary items showed a turnaround from credits of £0.8m to £1.6m debits. The special tax on banking deposits accounted for £7.4m of these items, offset by credits of £6m which included the gain on the sale of the interest in Banque Worms, following nationalisation by the French Government. Attributable profits decreased by £2.4m to £39m. Dividends absorbed £6.9m (£5.7m). In current cost terms, pre-tax profit were £32.8m (£26.4m) and attributable profits £21.4m (£24.6m). See Lex

SECOND-HALF pre-tax profits of Northern Engineering Industries, electrical and mechanical equipment manufacturer, moved ahead by £4.6m to £17.9m and led the figure for the whole of 1981 some 26 per cent higher at £33.0m, compared with £26.06m. Turnover expanded by £111m to £721m, a rise of 20 per cent.

Mr D. McDonald, chairman, says the group sees strength in its current businesses, and with sound financial, technical and managerial resources, the potential exists for further development internally as well as for expansion by acquisition.

"Our task is to respond competitively to market forces and to do so I am confident that NEI will continue to progress." On capital increased by last year's rights issue, and acquisitions, stated earnings per 25p share are lower at 10.24p (10.51p) on a net basis, and 12.25p (12.3p) on a full distribution basis. The dividend, however, is lifted to 4.125p (3.75p) net with a final payment of 2.75p. The value of net orders in hand is currently over £1bn, and order intake for the year exceeds £1.2bn, the chairman states. International trade continues to make an important con-

tribution to group performance, he adds; direct exports from the UK, including sales to group companies overseas, amounted to £145m. Turnover of the overseas companies totalled £255m.

The group has continued its capital expenditure programme on the improvement and extension of manufacturing facilities in the UK and overseas, investment for the year totalling £38m. And it is investing substantially in product development and research to forecast Acquisitions during 1981 cost £27m.

"These investments in new plant and improved technology are already contributing to cost reductions and improvements in productivity, which must continue to be made to secure our trading position in increasingly competitive world markets," Mr McDonald states. He adds that despite the capital expenditure and acquisition programme, group liquidity is very satisfactory. The AGR orders and ancillary work related to the new home power stations provided a strong feature in an otherwise depressed home market, Mr McDonald states. And if the PWR system is adopted for the UK following the public inquiry

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corre. dir.	Total for year	Total last year
Armitage Bros.	27	—	24.5	27	24.5
Bank of Scotland	11	June 7	9.5	21	17.5
Barton Group	1.4	June 1	1.7	2.4	2.4
Cedar Inv. Int.	1.7	May 15	Nil	—	0.5
Danks Gwerton Int.	1.5	May 26	2	2	2
Dafay Blumhouse	2.69	—	1.78	5.7	4.85
Minet Holdings	2.75†	July 2	1.5	4.13	3.78
NEI	Nil	—	1.5	—	1.5
Peters Stores Int.	0.1	—	0.1	0.1	0.1
Selex	—	—	—	—	—

Dividends shown pence per share net except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. † USM Stock.

which is to be held early in 1983, there will, he adds, be considerable scope for NEI companies in the supply of major components. Group companies have generally maintained, and in some areas increased, their market share of the available home business, but the chairman says the major effort has been concentrated on overseas markets. A strong international marketing organisation has been established at group level to assist in identifying opportunities throughout the world, and to support the trading companies in the export field. "Our overseas manufacturing companies are continuing to make a significant and increasing contribution to the group. After tax of £9.19m (£7.26m) for the year, minorities, £3.1m (£1.77m), had an extraordinary debit of £1.5m (£75,000), the attributable balance came through ahead from £12.2m to £19.45m. On a current cost basis pre-tax profits were reduced to £18.4m (£11.4m). See Lex

Barton Group recovers with 34% increase

A 34 per cent increase in pre-tax profits from £0.73m to £1.03m is reported for 1981 by Barton Group, the engineering and industrial services concern. This represents a recovery from the mid-year position, when taxable profits were down from £1.18m to £0.46m.

Although the interim dividend was cut to 1p, against 1.4p last time, the final payment is being raised from 1p to 1.4p for a maintained total of 2.4p per 25p share.

Sales increased by 8 per cent from £45.6m to £49.7m. Trading profits were marginally ahead at £3.15m, against £2.15m, before debiting interest charges of £1.1m (£1.13m) and a reduced

share of associates losses of £4.00 (£2.96,000).

Tax charge was up from £146,000 to £208,000 and earnings per share rose from 2.52p to 3.37p. Dividends absorbed £589,000 (same) and with extraordinary debits taking £0.7m (£1.29m) the retained loss emerged at £0.47m, compared to £1.26m previously.

The group's engineering profits advanced from £0.91m to £1.13m, on sales of £18.1m (£17.54m), while tubing and forming profits rose to £730,000 (£443,000) on sales of £24.83m (£21.34m). The industrial services division, however, returned a lower contribution of £280,000 (£336,000) from sales of £5.64m (£5.42m). Barton operates largely in the UK but also has a major manufacturing company in Canada.

Current cost loss before tax was £45,000 (£52,000).

comment Barton has hobbled in and out of the red in the past two years and is still having a tough time getting things right. The group has now extricated itself from its troubled structural engineering business and these closures provided the bulk of the extraordinary debits in both 1981 and 1980. But this does not spell an end to its problems. In the late 1970s, the group sharply stepped up borrowings and expanded its industrial services division. The move has proved ill-fated as the division's contributions to profits have plummeted from £1.3m in 1979 to £280,000

last year. This sector is basically a merchandising business which operates in four industrial areas. All but one, scrap, remain depressed and even scrap is just providing volume as opposed to reasonable margins. Borrowings are now at about £7m which means that interest payments are still eating up more than half the group's trading profit. Barton, has improved the final dividend on the hopes that 1982 will bring a better result and the shares moved up 1p to 25p on the day. The yield of more than 12 per cent shows that the market still is not expecting much.

YEARLINGS SAME

The interest rate for this week's issue of local authority bonds is 14 per cent, unchanged from last week and compares with 12½ per cent a year ago. The bonds are issued at par and are redeemable on April 20 1983. A full list of issues will be published in tomorrow's edition.

Minet earnings over £6m ahead year end

WITH A final quarter contribution of £4.17m, against £3.49m, pre-tax profits of Minet Holdings, Lloyd's and general insurance broker, finished 1981 70 per cent ahead at £14.75m, compared with a previous £8.68m.

The dividend, however, is lifted to 4.125p (3.75p) net with a final payment of 2.75p. The value of net orders in hand is currently over £1bn, and order intake for the year exceeds £1.2bn, the chairman states. International trade continues to make an important con-

tribution to group performance, he adds; direct exports from the UK, including sales to group companies overseas, amounted to £145m. Turnover of the overseas companies totalled £255m.


The group has continued its capital expenditure programme on the improvement and extension of manufacturing facilities in the UK and overseas, investment for the year totalling £38m. And it is investing substantially in product development and research to forecast Acquisitions during 1981 cost £27m.

"These investments in new plant and improved technology are already contributing to cost reductions and improvements in productivity, which must continue to be made to secure our trading position in increasingly competitive world markets," Mr McDonald states.

comment Minet's cost-cutting had begun to bear fruit by the final quarter

of 1980. It was therefore not to be imagined that the final quarter of 1981 would show the same turn of speed as the fastest growth is coming from Africa and the Pacific Basin. Bearing in mind Minet's keener appetite for UK insurance (where rate-cutting is now rife) lower-margin business seems likely to be accumulating in the portfolio. Eventually, the associated costs must be expected to slow through, as in the run-off the Bowes closures (here featuring as an extraordinary item). Since the last figures in December the shares have been very strong, at 17½, up 2p, they now yield 4.5 per cent, a premium rating which cannot gain much support from the expected return to normal growth.

North American brokerage will be flattered by further sterling weakness so far this year, but it is set in dollar terms, while the fastest growth is coming from Africa and the Pacific Basin. Bearing in mind Minet's keener appetite for UK insurance (where rate-cutting is now rife) lower-margin business seems likely to be accumulating in the portfolio. Eventually, the associated costs must be expected to slow through, as in the run-off the Bowes closures (here featuring as an extraordinary item). Since the last figures in December the shares have been very strong, at 17½, up 2p, they now yield 4.5 per cent, a premium rating which cannot gain much support from the expected return to normal growth.



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1981 a Record Year

	1981	1980
Turnover	£'000 46,201	£'000 46,301
Profit before Taxation	1,322	1,200
Dividend per Ordinary Share	5.75p	5.25p

Copies of the Annual Report are available from the Secretary, McLaughlin & Harvey Limited, 15 Trench Road, Mallow, Neantownabbey, Co. Antrim BT36 8TY.

Clifton Investments to recapitalise by rights

Clifton Investments, the small investment trust whose shares were suspended in October 1980, has reported a loss of shareholders' funds for both 1980 and 1981. The directors have proposed to re-capitalise the group by way of a rights issue in order to ensure the existence of the company and to comply with arrangements reached with creditors.

For the year ended March, 1980, the group reported a loss of shareholders' funds of £283,530 and a £168,007 loss for the following year. In both cases, the debit was comprised of both capital and reserves losses. The whole of the company's assets valued at £464,000 in March 1979, have been lost and there was a net deficiency of £82,118 as of November last year.

The proposed re-capitalisation will raise approximately £135,000 by an underwritten rights issue of 7.2m new "A" ordinary shares, and 72,343 new 12.75 per cent redeemable convertible cumulative preference shares of £1. One rights unit, comprising 100 "A" ordinary shares and one preference share, will be offered for every 100 existing ordinary shares, for a total price of £2.00 per rights unit.

Irrevocable undertakings to take up the rights have been received in respect of 4.28m existing ordinary shares or 60.5 per cent of the existing ordinary capital. The balance has been underwritten by Ireland Yard Investments.

If recapitalisation proposals are approved by shareholders, some £83,000 will be available to the company, which intends to carry on the business of a traditional investment trust. The amount to be raised is only considered to be adequate in the short term. Clifton's directors are "urgently" considering how to raise sufficient working capital once the reduction in capital has been confirmed and the accounts of the 15 month period ending June 1982 are available.

The company is considering the possibility of claiming against a former director in respect of moneys received which may have not been properly accounted for. While the total amount claimed may be substantial, the company does not anticipate an early recovery of the money and as a result, no provision has been made for such a recovery.

BANRO CONSOLIDATED INDUSTRIES plc

Creditable performance - dividend increased


Results to 31st December	1981	1980
Turnover	£ 21,105,775	£ 19,858,327
Profit before tax	725,848	901,457
Profit after tax	488,787	689,105
Earnings per share	7.6p	115.2p
Dividend per share (net)	3.3p	3.0p

* Includes exceptional credit for deferred taxation in respect of stock which is equivalent to 7.5p per share.

regard the 1981 results as a creditable performance in the light of the widespread international recession. The finances of the Group remain sound and your Board propose an increase in the Ordinary Dividend to 3.3p (1980—3.0p).

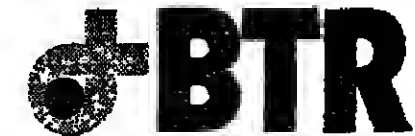
Indications are that profits in the first half of 1982 are likely to be at about the same level as last year. Several developments are in hand, and these, combined with the corrective action taken at William Bata, will put the Group in a good position to increase profits again, once the economic recovery gets under way.

Edward Rose, Chairman and Chief Executive.



The principal activities of the Banro Group are the manufacture of framed windows, rolled sections, extruded plastic profiles, motor car body components, off highway vehicle components, the continuous plating of metal in coil form and electro plating applications for the sea, air, road, rail, domestic appliance and building industries.

Copies of the Report and Accounts may be obtained from the Secretary, Edross Works, Falsall Road, Brownhill, West Midlands WS3 7HP



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RANSOMES

A sounder financial and industrial base

- * Group profits for the second half of the year recovered well from a loss position at the end of June enabling a profit before tax and extraordinary items of £1,034,000 to be achieved for the year as a whole.
- * The stability of the overall financial position has improved over the last 12 months. Parent company borrowings have been reduced considerably due to stock reductions and the sale of peripheral operations.
- * The benefit of cost savings initiated in 1981 will be more fully felt in 1982 providing a much sounder financial and industrial base which should enable Ransomes to move towards a better level of profitability in 1982.
- * The Board recommends a maintained total ordinary dividend of 11.4 pence per share.

Ransomes Sims & Jefferies PLC, Ipswich

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BOC takes 26% in Mountain Medical

BOC, the industrial gases group, through its United States subsidiary, Airco, has bought 655,000 shares of Mountain Medical Equipment, equal to 26 per cent of the company's common stock.

Airco told the Securities and Exchange Commission that the total includes 572,000 shares acquired on March 31 for \$5.30. The company says it wants to buy up to another 10 per cent of Mountain Medical.

Airco said it purchased the shares because it found them to be an attractive investment. It had bought 300,000 shares from Mountain Medical and 272,500 shares from six institutions.

COMPUGRAPHICS

Institutional investors have acquired an interest in 80 per cent of Compugraphics, a national firm from Furness Withy. The acquisition was effected through a new holding company, Caledonian Applied Technology, which now owns all of Compugraphics.

The institutions which subscribed for the shares in Caledonian are Clydesdale Bank Industrial Finance, East of Scotland Industrial Investments, First Charlotte Assets Trust, Grosvenor Development Capital, The Independent Investment Company, Murray Technology, The National Coal Board Pension Funds, Provident Mutual Life Assurance Association and The Scottish American Investment Company.

Members of the senior management of Compugraphics were also given the opportunity to subscribe for up to a maximum of 14.5 per cent of Caledonian.

Charterhouse in £17.9m takeover of Coloroll

BY RAY MAUGHAN

Charterhouse Group has put together a consortium of major institutional investors to buy for £17.9m a 90 per cent stake in Coloroll, a leading wallpapering and household textiles manufacturer.

Payment is based on the assumption that Coloroll will make its forecast profits of £3.7m before tax for the year to March 31 last. The vendors are the members of the Gatward family, many of whom are resident abroad.

Charterhouse is to take a 53.3 per cent stake for which it has issued 13.3m shares, representing 8.8 per cent of its enlarged capital which was placed yesterday by brokers Griesvenor Grant to raise £9.5m. The other major shareholders are Finance for Industry which is taking a 23 per cent interest, British Rail Pension Fund with 11.2 per cent, National Coal Board Pension Funds, 7.4 per cent, and Charterhouse Development Capital, which is to control 5 per cent. Net worth is £11m.

The acquisition was described by Mr Roger Emswiler, deputy managing director of Charterhouse Investment Capital, as "one of the best managed companies in the UK."

Coloroll's profits have grown from £500,000 in the year to March 1978 to £3m in 1980 before slipping to £2.3m in the subsequent year in the face of what was described as "ran-

tant trade de-stocking" in the first half of the financial period. Sales have grown from £6.6m to the projected level of £27m in the past five years. Its share of the wallpapering market has expanded from 3 per cent in 1977 to between 20-25 per cent last year and the group now claims number two position in the household textile sector, having entered the market for the first time in 1978.

Much of the senior operational management, headed by deputy chairman and chief executive Mr John Ashcroft, was brought in from the wallpapering division of Reed International which has been undergoing rationalisation in this sector.

Mr Ashcroft claimed that the group had been able to flourish, and come to dominate, an industry which had been in decline because it had pursued a heavy capital investment programme, costing about £6m over the past four years, and a strong commitment to design and development absorbing a further £1m or so each year.

The result, he said, was one of the lowest production costs in Europe, certainly the lowest in Britain. Coloroll employs 530 people in a distribution depot in Burnley. It says that its spending requirements have so far been met from internally

generated funds, a policy which will probably be continued except in the case of acquisitions. Mr Ashcroft said that the group had "a number of takeover possibilities in mind" in the search for "other products going through the DIY distribution circuit."

An offer for sale, he said, had been one of the options open to Coloroll — and it remains a medium term target — which had been rejected so far because of the personal capital requirements of the Gatward family and their wish to spread their personal investment portfolios. A management buy-out had also been under consideration but this, too, had been rejected because of the "high financing requirement, high risks, high volatility and high interest rates."

The Gatward family is to retain a 6 per cent interest and the management is to hold the aggregate 4 per cent stake which it had acquired in the placing by Robert Fleming of 10 per cent of the company last year.

Mr Ashcroft said that "we have tried to create the perfect management unit" as for Charterhouse, the chairman of the corporate investment division, Mr Michael Morley, described the deal as "the most significant example in date of our philosophy of backing management."

Doreen Hdgs. disposal to management

Doreen Holdings of Ireland has sold its Jean Barria and Roses Fashion Group to two members of the present management. Mr Frank Sterling, the managing director, and Mr Charles Conway, the sales director, have acquired 100 per cent of the equity in the Manchester-based group, which has a chain of 38 shops.

No price was disclosed for the purchase, which was advised by Charterhouse Japhet and facilitated by financing from Barclays Bank.

The group has announced plans to reorganise over the next six months, concentrating upon the bridal and general fashion areas of retailing.

CAYZER STEEL BOWATER PURCHASE

Cayzer Steel Bowater Holdings, which incorporates the insurance broking interests of Bowater Corporation, British and Commonwealth Shipping Co. and Steel Brothers Holdings, has purchased from Consolidated Gold Fields the entire share capital of Lloyd's brokers, Tennant Budd.

With 120 employees and a 1980/81 brokerage income of £1.33m, Tennant Budd operations are not central to Gold Fields' main stream activities. Cayzer Steel Bowater Companies' 1981 brokerage was in excess of £5m.

GT. NORTHERN
Laing and Cruikshank, as brokers to Great Northern Investment Trust, on April 8 bought 30,000 RIT ordinary at 96p for Great Northern.

CCP says yes to Tricentrol

Tricentrol, the independent North Sea oil company, has posted its formal offer document for its proposed acquisition of CCP North Sea Associates, the London-based oil exploration company quoted on the Unlisted Securities Market.

Tricentrol, advised by N. M. Rothschild, is offering 7 new shares and 700p cash for every 10 CCP shares.

The Charterhouse bid, offering 50p cash and two shares for every CCP share, valued CCP shares at 200p last night.

The document shows Tricentrol's indebtedness at March 22 as £37.4m, an increase of £5.5m over the year-end level of December 31.

CCP, advised by Morgan Grenfell, is recommending the offer to its shareholders having withdrawn support for an earlier bid from Charterhouse Petroleum. CCP's shares closed 3p down at 197p.

The Charterhouse bid, offering 50p cash and two shares for every CCP share, valued CCP shares at 200p last night.

The document shows Tricentrol's indebtedness at March 22 as £37.4m, an increase of £5.5m over the year-end level of December 31.

BSC Fund gains 48.8% of Federated

British Steel Corporation Pension Fund Trustee confirmed yesterday that it controls shares to 48.8 per cent of Federated Land.

The £19m offer, unveiled by the fund 10 days ago, has already received irrevocable acceptance from the Federated Land board, family and trusts, in respect of 23.1 per cent of the equity.

M. P. Kent, which had previously offered almost £17m for Federated has sold its 14.7 per cent stake to the fund at 177.885p per share (including 2.585p in place of the right to receive the final dividend). The fund has also acquired the 10.07 per cent interest held by various trusts in M & G Investment Management at 175p per share.

SKETCHLEY/MEANS

SKETCHLEY has again extended its \$33 per share offer for Means Inc. and will keep its terms open as long as required.

Meanwhile, ARA Services, which has topped Sketchley's offer for Means by \$4 per share has agreed, at the request of the Anti-Trust Division of the U.S. Justice Department, not to purchase shares tendered pursuant to its offer until April 19.

FOSECO MINSEP

Foseco Minsep, the specialist chemicals and building products group, has acquired Botan, a boiler treatment chemicals manufacturer, for £285,000. Botan's turnover was £750,000 in the year to December 31 1981 and pre-tax profits were £75,000.

LOW & BONAR

Low and Bonar is selling its near-11 per cent shareholding in Electrical Equipment, Sydney, Australia, for A\$2.3m cash. The proceeds will be used to reduce local borrowings in Australia. Completion will be by the end of May.

SHARE STAKES

Braby Leslie—CMT Securities, subsidiary of Anglo Nordic Holdings, acquired on April 6 25,000 ordinary shares making holding 2,638,640 (26.57 per cent).

Consultants (Computer and Financial)—On April 8 D. T. A. Simon, chairman and managing director, acting on the advice of his accountants and for tax reasons, sold 50,000 ordinary shares to institutional investors at 113.5p.

Second City Properties—Control Securities has sold 50,000 ordinary and Labofund A. G. 200,000 ordinary. Labofund is now deemed to be interested in 4,221,406 ordinary (17.93 per cent).

British Printing and Communication Corp.—Pergamon Press has increased its holding to 91,855,314 shares (77.209 per cent).

Brooke Bond Group—D. M. S. Baxter, director, has sold 100,000 ordinary shares.

Wholesale Fittings—L. H. Rose, director, has disposed of 42,000 shares leaving holding as follows—beneficial 1,122,000 shares; non-beneficial, nil.

O.R.E.—John Mills sold 90,000 ordinary shares to reduce his holding to 139,990 (4.95 per cent).

Plaxions (GB)—Miss G. Plaxton sold 50,000 ordinary shares on March 4 and 50,000 on April 7 and now holds 287,484 (less than 5 per cent).

Bovies and Melcalfe—Post Office Staff Superannuation Fund holds 280,000 shares (7.78 per cent).

Metal Bulletin—Following disposal of 230,000 ordinary at 114.5, substantial holders in ordinary capital are Mr F. L. Rice-Oxley 647,550 beneficial and 628,590 non-beneficial. Mrs B. L. Price 411,510 beneficial, and Mrs D. M. Carré 410,780 beneficial.

Midland Haris Group—Thornorton Trust is beneficial owner of 235,500 ordinary shares (7.28 per cent).

Low and Bonar—Sir Jack Stewart-Clark, director, acquired non-beneficial interest in 66,666 ordinary.

Slenshouse Holdings—Mr P. H. A. Stenhouse, director, sold 22,347 ordinary at 114p.

Rotark—Mr J. J. Fry, director, sold 50,000 ordinary.

Park Place Investments—Popstead Nominees holds 375,000 ordinary (5.5 per cent).

Epicure Holdings—Mr L. Breakey, director, disposed of 100,000 ordinary at 29p.

Pentland Investment Trust Holdings—Courtauld's Pensions Common Investment Fund holds 1,514,000 ordinary shares (10.4 per cent).

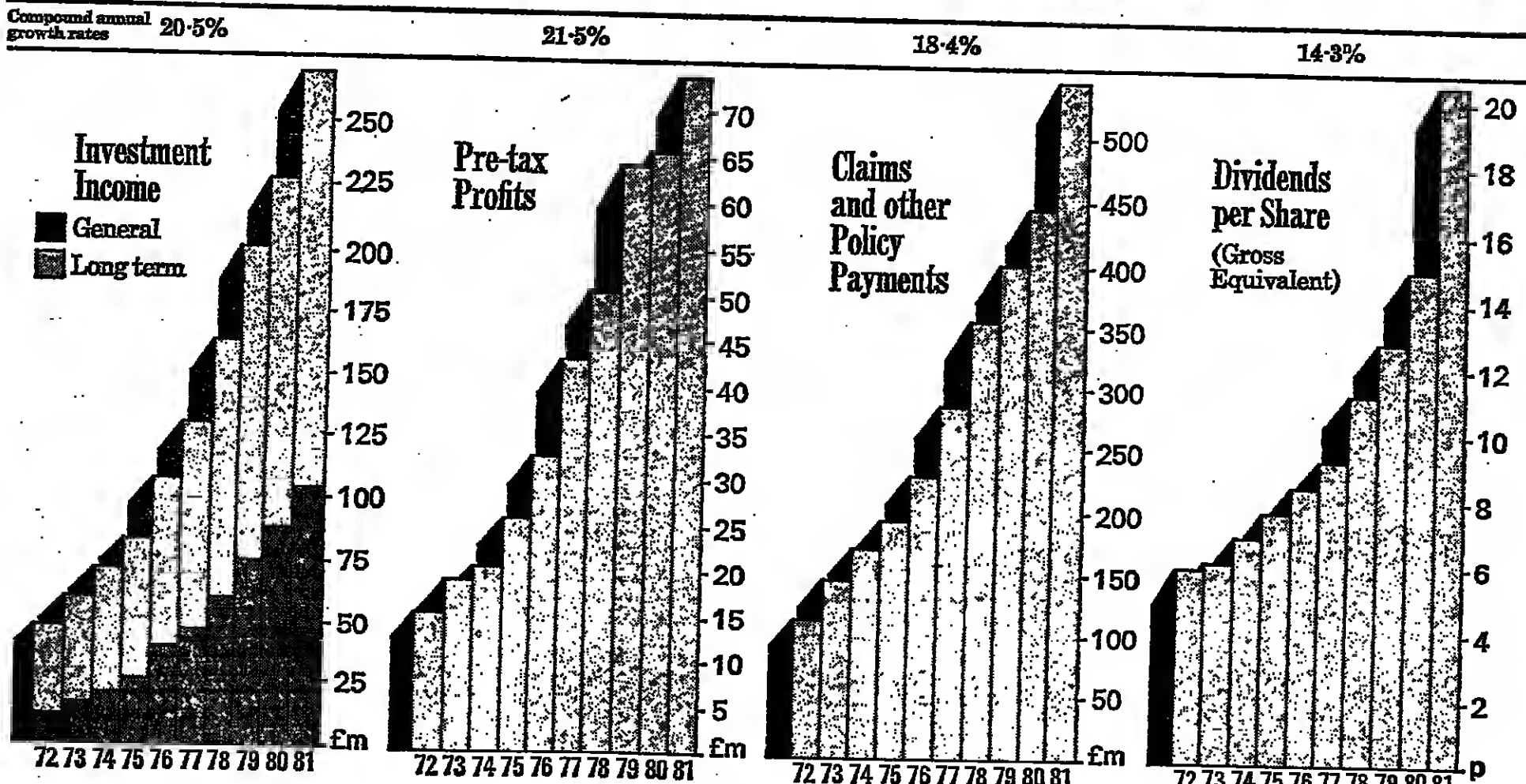
Sec. Ontario Invest.—Courtauld's Pensions Common Investment Fund holds 2,25m ordinary (8.14 per cent).

Sterling Credit Group—Mr J. Rooke, director, disposed of his interest in 250,000 ordinary at 9p per share and disposed of a further 250,000 ordinary at 81p per share. Mr J. N. Oppenheim disposed of his interest in 4,727,051 ordinary at 81p per share.

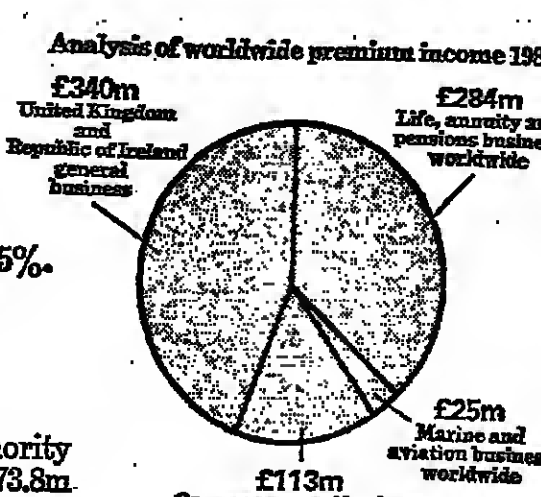
Empire Stores—Prudential Corporation hold 1,998,377 ordinary (5.83 per cent).

Hampton Gold Mining Areas—Drayton Consolidated Trust is beneficially interested in 825,000 shares (5.8 per cent), following the purchase of 375,000 shares.

Eagle Star 1972-1981. 10 years' non-stop growth for the benefit of both policyholders and shareholders



Eagle Star has a record of uninterrupted growth unmatched by any other major British insurance company. Over the past ten years the annual compound growth rate for pre-tax profits has been 21.5%.



- * Surplus before tax and minority interests rose to a record £73.8m (1980: £65.9m).
- * Dividend increased by 43%, from 10.5p to 15p per share.
- * General business investment income totalled £104.2m compared with £88.1m in 1980.
- * General business premium income rose from £442.5m to £477.5m.
- * Free reserves of the group amounted to 87% of general insurance premium income.
- * Life business worldwide produced new annual premiums of £39.7m against £36.8m in the previous year. Single premiums and consideration for annuities rose from £72.1m to £120.0m. Bonuses to policyholders were again a record.

* Grovewood Securities' pre-tax profits rose from £14.4m to £15.3m, a record for the fourteenth successive year.



Commenting on the outlook, Sir Denis Mountain, the Chairman, in his statement to shareholders, said:

"The prospects for continuing growth from investment income, Grovewood Securities and life are all good but the short term outlook for general insurance underwriting must be bleak.

The insurance results for 1982 will be influenced by the overall business environment. The downturn in economic activity has led to a reduction in demand for insurance leading to unprecedented competition for the available business.

We are always looking for ways and means of improving productivity and even greater efforts are being made to achieve this objective."

Eagle Star for your protection.

For the Annual Report, please contact: The Secretary, Eagle Star Holdings PLC, 1, Threadneedle Street, London EC2R 8BE. Telephone 01-588 1212.

Peters Stores PLC

Unaudited Group Results for the 26 weeks ended 26th December, 1981

	26 weeks to 26.12.81	26 weeks to 27.6.81	26 weeks to 27.12.80
Net retail sales	£000 5,939	£000 10,620	£000 5,583
Profit/(Loss) on trading	78	(86)	262
Surplus on property sales	98	44	5
Interest charge	176	(42)	267
	160	216	101
Profit/(Loss) before taxation	16	(258)	166
Taxation (June 1981 credit)	13	169	69
Profit/(Loss) after taxation	3	(89)	97
Dividends	—	48	48
Profit/(Loss) retained	3	(137)	49
Earnings/(Loss) per share	0.1p	(2.8p)	3.0p

Retailing has continued to be difficult but we are well advanced with re-organising this division. The programmes of disposing of loss making shops is nearing completion as are redundancies, and subject to unforeseen circumstances the next 12 months should see a return to previous levels of profitability.

Our investment properties are producing an increasing rental income as newly completed developments come on stream. We anticipate annualised rents in the region of £500,000 for the year 1982/83.

Property sales are progressing as planned and several disposals are in the course of completion.

Subject to unforeseen circumstances we shall be showing a profit for the full year to June 1982. The size of that profit will depend on the level of retail sales during the last quarter of the year.

No Interim Dividend will be declared (1981: 1.5p per ordinary share), but if our progress back to profitability continues, a final dividend will be declared.

Companies and Markets

MINING NEWS

Israel's large phosphate find

A LARGE new phosphate field, claimed to be one of the richest in the world, has been discovered in Israel's Negev desert near Beersheba, reports L. Daniel from Tel Aviv.

The Negev Phosphate Company is expected to embark shortly on opening up the field which is expected to have a production capacity roughly similar to that of the Zin field (some 2m to 2.5m tonnes a year), the largest currently worked by the company.

The size of the new field is put at 160m tonnes, thus virtually doubling Israel's known reserves.

It is also reported that Dead Sea Works has successfully run in the new installation which produces potash by the so-called "cold process".

This reduces not only the initial investment required but also fuel costs by eliminating the need for steam, thus cutting the cost of production by 15 per cent.

The first installation has an annual capacity of 450,000 tonnes and a second one of similar size is to be ready within two years.

Placer Development's financial pressures

BY KENNETH MARSTON, MINING EDITOR

ANOTHER LEADING mining company with strained cash resources is Canada's Placer Development. Last year's 45 per cent fall in earnings to C\$48.9m (£28.8m) coincided with the company's build-up of large unworked stocks of polybedium and its development programme of several new mines, reports John Soguchuk from Toronto.

These projects together with a continuing aggressive exploration programme are being financed by bank borrowings which rose to C\$230.8m from C\$160.1m last year.

Mr C. Allen Born, the company's president, says that the current recession has been more severe and of longer duration than had been expected.

However, he adds that there are some indications that a general economic recovery could start in the second half of this year and be followed by an

improvement in demand for most metals in 1983.

Of other news from the Canadian mining industry, Camco reports that "work is advancing" on a programme to assess the future development of its big Valley copper deposit in the Highland Valley district of British Columbia.

It warns, however, that the currently depressed price of copper is of concern when considering the venture. The 800m tonnes ore deposit has an average grade of only 0.475 per cent copper together with recoverable values in molybdenum, gold and silver.

BC Coal (formerly Kaiser Resources) hopes that now it has secured a 23.3 per cent price increase for coal sales to Japanese steel mills, it may be able to obtain "a similar price pattern" for most of its other existing metallurgical coal sales contracts.

The price increase—to \$38.95 per long ton—runs for 12 months during which 4.3m tons will be delivered. It covers the contract from its Balmer mine and the coal to be delivered from the new Greenhills mine starting in 1983. Both mines are in the Cross Pass district of south-east British Columbia.

Pinched by low copper prices Sherritt Gordon Mines could well have laid off up to 700 of its mine and mill employees by the summer. About 340 lay-off notices have been so far handed out to employees at the Rutan and Fox copper-zinc mines in northern Manitoba.

United Keno Hill Mines is again passing the quarterly dividend, usually paid in the second quarter of the year because of continued high operating costs and low silver prices. The company last paid a quarterly dividend of 50 cents in March 1981.

Malaysian tin output for March

TIN concentrate output figures for March from the Far Eastern producers are highlighted by an output of 768 tonnes from Malaysia Mining Corporation and its subsidiaries which brings the latter's total for the first nine months of the current financial year to 6,330 tonnes compared with 4,710 tonnes in the same period of 1980-81.

Production at Ayer Hitam continued to decline last month but thanks to the high levels achieved at around the turn of the year the company's nine-month total is still ahead at 1,321 tonnes against 1,038 tonnes.

Similarly, Berjuntai is well placed with an 11-month total of 3,253 tonnes against 3,058 tonnes a year ago while Kamunting's output for the full year to March 31 comes out at 176 tonnes against 83 tonnes for 1980-81 when mining operations were halted for five months.

On the other hand, Tronoh's total for three months is down at 130 tonnes against 156 tonnes while Sungai Besi's production for the full year amounts to 818 tonnes against 1,368 tonnes in 1980-81.

In the Gopeng Group, Gopeng itself has raised its six-month total to 899 tonnes against 777 tonnes a year ago. Mambang Di-Awan reports a three-month total of 120 tonnes against only 291 tonnes while Tanjung's production for the same period is 311 tonnes against 381 tonnes.

According to Mr Jackson most of the costs of unsuccessful prospects are paid by others while if the prospect is successful Jackson retains a large working interest for little or no cost.

As previously reported Jackson earned 1981 pre-tax profits of US\$3.16m (£1.75m), compared with \$355,872 in 1980.

CANADIAN AND FOREIGN INVESTMENT TRUST—Results for year to March 31 1982. Gross revenue £239,000 (£791,000), total net assets attributable £12.9m (£13.07m) or 5.81p (5.25p) per ordinary 25p share. Net asset value before charges at per 183.6p (185.5p) and before charges at market value 197.4p (198.7p).

W. N. SHARPE HOLDINGS (manufacturer and publisher of greeting cards)—Results for 1981 reported March 5, 1982. Shareholders' funds £13.27m (£10.94m); fixed assets £3.71m (£2.25m); current assets £12.5m (£11.43m); net current assets £9.25m (£7.79m). Chairman expects group to continue to show resistance to the recession and maintain a good level of profitability. Meeting, Bedford, April 29, noon.

WAYTHROUGHS (HOLDINGS) (publisher, colour printer and process engraver)—Results for 1981 reported March 24 1982. Fixed assets £12.8m (£12.8m); current assets £12.5m (£12.5m); net current assets £9.25m (£9.25m); shareholders' funds £9.25m (£9.25m); decrease in working capital £2.5m (£28.2m). Meeting, Horsham, near Leeds, April 29, at noon.

RESULTS AND ACCOUNTS IN BRIEF

ISLE OF MAN ENTERPRISES (real estate)—Results for year to October 31, 1981, reported March 10. Shareholders' funds £331,851 (£295,595); fixed assets £7.31m (£7.25m); net current assets £18,288 (£12,767); decrease in liquid funds £3,623 (£138,390). Meeting: Isle of Man, April 29, noon.

ADMARCO AND COMPANY (brewer and wine and spirit merchant)—Results for 1981 already known. Fixed assets £1.7m (£1.36m). Current assets £1.76m (£1.67m). Including cash and bank balances £43,889 (£401,707); current liabilities £1.07m (£1.01m). Group auditors, Ernst and Whinney, point out in their report that the 1981 accounts show that a surplus of £34,728 arising from the sale of Islehold property was taken direct to reserves and was not shown in the p and l account as required by SSAP 8. Meeting: Southwold, April 28, noon.

BEATSON CLARK (glass bottles and jar manufacturer)—Results for year to January 2 1982 already known. Fixed assets £22.36m (£22.27m); net current assets £2.8m (£2.25m); shareholders' funds £20.52m (£22.58m); increase in working capital £2.06m (£2.06m).

W. N. SHARPE HOLDINGS (manufacturer and publisher of greeting cards)—Results for 1981 reported March 5, 1982. Shareholders' funds £13.27m (£10.94m); fixed assets £3.71m (£2.25m); current assets £12.5m (£11.43m); net current assets £9.25m (£7.79m). Chairman expects group to continue to show resistance to the recession and maintain a good level of profitability. Meeting, Bedford, April 29, noon.

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Jackson oil search in south-east Asia

THE DALLAS-BASED oil and gas exploration and production company, Jackson Exploration, is to open a regional office in Jakarta, Indonesia, to evaluate exploration opportunities in south-east Asia.

Hitherto the company has confined its activities to the U.S. In the 1981 annual report the chairman, Mr Melvin Jackson, says Jackson Exploration will apply the same exploration philosophy which has been so successful in the U.S.

Jackson's exploration policy, which in 1981 resulted in a drilling success ratio of 65 per cent,

includes the generation and development of prospects, awarding of shares of oil and gas production to technical staff and the farming out of participations in Jackson prospects to other oil companies and investors.

According to Mr Jackson most of the costs of unsuccessful prospects are paid by others while if the prospect is successful Jackson retains a large working interest for little or no cost.

As previously reported Jackson earned 1981 pre-tax profits of US\$3.16m (£1.75m), compared with \$355,872 in 1980.

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Midland in 1981.

Sir David Barran, Chairman of Midland Bank plc, comments in his statement to shareholders:

I announced at the Annual General Meeting in May 1981 that I would be retiring at the end of the Annual General Meeting in May 1982 and that the Board had elected Sir Donald Barron to succeed me. It has been a fascinating and educating experience and I have been particularly proud and happy to have been Chairman during the period when so much has been happening to provide sure and promising foundations for the future growth and well being of the Group.

Group Results

The 1981 Group profit before taxation, was £232.2m, compared with £231.8m in 1980. After tax, minority interests and extraordinary items (including the special levy on bank deposits of £65.1m), the profit attributable to shareholders was £123.9m.

The following table shows the percentage contribution to Group profits, before tax and loan interest, made by our businesses primarily dependent upon the United Kingdom on the one hand (Domestic), and outside the United Kingdom on the other (International):-

Table with columns: Domestic, International, 1981, 1980

The level of provision for bad debts in 1981 was £113.5m being £30.8m above 1980. Although the major proportion of the provision is attributable to Group companies operating within the United Kingdom, our international activities were no less affected by recessionary factors. However, with the provision for bad debts excluded there is an increase in trading profit of 21% between the years 1980 and 1981.

The rate of increase in costs year on year has shown a welcome deceleration from 31.2% in 1980 to 27.6% in 1981. Strict control continues to be exercised

- Sure and promising foundations for the future growth and well being of the Group.
• Results a reflection of a testing year.
• Lending to industry and commerce maintained at a high level.
• £113.5m provided for bad debts, £30.8m more than 1980.
• Lower level of cost increases.
• International strategy now being realised.
• A busy year in corporate finance with the bank acting as lead manager in some 91 new euro-currency syndications involving funds of US\$10 bn.

over all costs and we are confident that initiatives to increase productivity will in due course benefit profitability.

Lending to industry

As to the general nature of our lending there is constant criticism that we do not lend sufficient to industry, that we do not support small businesses enough and that we lend generously to the personal sector. None of these criticisms is justified. Within Midland Bank plc, advances to industry and commerce account for no less than 64% of total advances to U.K. residents in sterling and currency, with a further 13% advanced to the financial and agricultural sectors and 23% to the personal sector.

Personal Lending

Against a background of substantial destocking and reduced investment by industry, the rate of growth in sterling advances was lower than in 1980. In contrast to the demand for advances from industry, advances to persons showed strong growth, in which the

provision of finance for house purchase featured prominently. Predominantly we remain a retail bank and personal lending is therefore, a natural, if not essential, part of our business if in turn we are to secure the deposits which are needed from the personal sector. Our decision to become actively involved in the provision of house mortgage finance is but an extension of this relationship.

Domestic Banking

The overseas acquisitions made by the Group in recent years are changing the structure of the Group balance sheet, but the contribution to profits generated by the trading operations of the domestic clearing banks in the United Kingdom re-emphasises their vital role within the Group.

The retail banking market promises to be a most dynamic business sector throughout the 1980's, and in recognition of the separate identity and importance of this most traditional of banking activities we created in July 1981 the role of Chief Executive (Branch Banking).

International Banking

In 1981 we saw the realisation of many of the key components of our international strategy, substantially completing our plans for the Group presence in the main economies of the world with international financial centres. The principal event was the successful achievement of the alliance with Crocker National Corporation, through the purchase last October of a majority interest - increased to just under 54% in January this year. Crocker has brought to the Group a stake in the most rapidly expanding segment of the United States economy, and represents an important Group presence on the Eastern flank of the Pacific basin.

Staff

On behalf of the Board of Directors I wish to thank all our personnel for their continuing loyalty, determination and ability to accept and overcome the many challenges which were presented to us all.

Midland Bank Group

Sir David Barran's full statement and the report for 1981 are available from: The Secretary, Midland Bank plc, Head Office, Foultry, London, EC2P 2BX

M. J. H. Nightingale & Co. Limited

77/78 Lovat Lane London EC3R 8EB Telephone 01-621.1212

Table with columns: 1981-82, Company, Price, % or -

Please now available on Prestel page 4814B

HORIZON

Horizon Travel P.L.C. and subsidiary companies

RECORD RESULTS FOR FOURTH CONSECUTIVE YEAR

- Group Turnover £96,833,711—33% increase
- Pre-Tax Profits £13,333,341—80% increase
- Profit Attributable to Shareholders after Tax £6,263,246—89% increase
- Earnings per Share 31.90p—18.09p previous year
- Proposed Dividend for year 6.00p—3.542p previous year
- 1-for-1 Scrip Issue Proposed
- 'Tour Operator of the Year' Award

Announcing results for the year ended November 30th, 1981, Chairman Bruce Tanner said: "Profits are at record levels for the fourth year running. We were able to avoid surcharging any of our clients travelling in Summer 1981, and Horizon was unique among major tour operators in this respect."

"Bookings for Winter 1981/82 reached an all-time high and bookings for Summer 1982 have reached 275,000 up to March 26th—15% ahead of last year."

"Orion Airways nearly trebled its contribution to Group pre-tax profits at £3.9 million and our Spanish subsidiary Venta del Banal SA, which operates two hotels in Mojacar, contributed £162,485 in its first full financial year."

"Horizon won the 'Tour Operator of the Year' award on a poll of travel agents made by a leading travel newspaper."

Copies of the 1981 Report and Accounts can be obtained from: The Secretary, Horizon Travel P.L.C., Broadway, Edgbaston Five Ways, Birmingham, B15 1BB.

Companies and Markets

UK COMPANY NEWS

Losses cut by Danks Gowerton

TAXABLE losses at Danks Gowerton, steel processor, were reduced substantially from £303,000 to £106,000 for the six months to end December 1981. There is little doubt, say the directors, that reorganisation has placed the group in a strong position to compete for what it believes will be its expanding demand for its products.

The interim dividend has been restored with a payment of 0.25p net—last year's final dividend was 0.5p.

The directors say the group continues to seek opportunities to use its resources more profitably. Warehousing is well established, the steel division has created an export business, and the group is actively seeking technical collaboration agreements where the know-how enhances its own.

Financially the directors say the group is strong and continues to hold its option to draw from its Department of Industry ECSC loan facility.

Sales for the period fell by £1.88m to £4.84m. There was a charge for taxation of £5,000 (nil). Extraordinary debits this time took £940,000. Stated losses per 25p share were lower at 1.5p (4.000p).

Dufay in the red after £0.8m exceptional item

PROFITS BEFORE tax and exceptional items of Dufay Bitumastic picked up from £40,000 to £549,000 in 1981, on sales some 13 per cent higher at £12.08m, against £10.72m.

However, after charging this time an exceptional item of £776,000, the company, which is engaged in the manufacture and application of surface coatings, made a pre-tax loss of £226,000 (£90,000 profit). At half-time, taxable profits were ahead from £78,000 to £181,000.

Trading profits climbed from £553,000 to £929,000, before marginally higher depreciation of £242,000 (£233,000) and lower interest paid of £138,000 (£280,000).

Current year trading is in a healthy state with profitability well ahead of the corresponding period of last year, the directors report.

Stated loss per 10p share for the year was 2.7p (4.1p earnings) or 1.5p fully diluted. The 1981 dividend is however, unchanged at 2p net with a final payment of 1.5p. Tax charge for the period was £91,000, against a credit of £430,000 previously. Extraordinary debits increased from £17,000 to £43,000, while dividends absorb £237,000 (£223,000).

The 1980 accounts, under contingent liabilities, referred to two items of litigation which have now been settled. The settlement of a claim which was first reported in the 1978 accounts resulted in the subsidiary concerned receiving the full amount of its claim and in the counterclaim being withdrawn.

The large exceptional item appearing in the accounts is in respect of the settlement of proceedings commenced against the same subsidiary company in June 1978. On legal advice based on the opinion of two independent technical consultants the claim was defended, but in March 1982, the directors were advised by leading counsel to accept a compromise settlement.

In accordance with SSAP 17 the aggregate of the settlement and costs has been treated as a post balance sheet event and taken into the 1981 profit and loss account.

In current cost terms, loss before tax was £387,000 (£615,000).

comment Dufay Bitumastic's 67 per cent rise in trading profits to £929,000

is much more significant than the slide into the red at the pre-tax level. Problems with a contract carried out in 1978 by the Waites Dove division eventually resulted in Dufay paying out £175,000 to P & O and Swan Hunter this March. Ironically Waites Dove staged the best performance last year, moving from losses into a trading profit of £400,000 and is currently trading even more profitably. Reduction of stocks of pipeline enamel was chiefly responsible for the attainment of a net cash position.

Dufay is now looking for an acquisition (of around £250,000) to establish a manufacturing base in Greece to back up the Dufay Hellas retailing arm. Since the back end of 1980, Dufay's workforce has been cut by about 20 per cent to 490, involving the closure of the Northfleet paint factory. In May £11m of new powder coating plant should come on stream, and Dufay is one company which should benefit from the sending of the naval task force. Camrox holds 29.64 per cent of the equity, but there have been no discussions about the possibility of a merger or take over. The share price was unchanged yesterday at 49p.

Armitage Brothers improves

A SMALL increase in pre-tax profits has been shown at Armitage Brothers, maker of pet products, rising from £436,000 to £453,000 for 1981. Turnover improved from £3.45m to £4.05m.

The dividend has been fixed by 2.5p to 27p for the year. Earnings per £1 share are shown as rising from 96p to 97p.

Interest charges fell sharply from £143,000 in 1981, to £71,000. The charge for taxation was lower at £66,000 (£52,000).

After extraordinary debits this time of £116,000, and dividends of £105,000 (£96,000) retained earnings emerged down at £163,000, compared with £246,000.

Harvey and Thompson misses interim

Pawnbroker Harvey and Thompson incurred losses in the first half to January 2, 1982 and at the trading level the deficit was £55,000 compared with a surplus of £110,000. Additionally there was interest payable of £47,000 (£35,000) and profits on the sale of property of £138,000 (nil).

The interim dividend is being missed—last time 0.7p net per 20p share was paid together with a final of the same amount. Losses per share for the six months are given at 5.21p (5.17p earnings).

The directors point out that the figures are not comparable with those of 1980 because of the company's change in emphasis from retail jewellery to pawnbroking. With continuing depression in retail trading, they say the closure of loss-making departments continues and expenses at all levels, is being systematically tackled. Shares in the company are traded on the USM.

Little change at Triplevest

Net revenue of Triplevest, investment trust, was little changed at £1.73m against £1.7m for the year to February 28, 1982. Tax was higher at £101m compared with £96,813.

The final dividend per 50p income share is raised from 3.15p to 3.37p for an improved total of 7.176p (7.097p). Dividends absorb £1.73m (£1.7m). Total assets less current liabilities at February 28 were valued at £42.87m and net asset value per £1 capital share was 472.57p.

Peters Stores back in profit

COMPARED WITH a second-half loss of £284,000 pre-tax, Peters Stores, leisure wear retailer, returned to profits in the six months ended December 26, 1981, although they were much lower at £16,000, against £166,000 in the same period of 1980.

The programme of disposing of loss-making shops is nearing completion, as are redundancies, and directors say the next 12 months should see a return to previous levels of profitability.

They add that the company will be showing a profit for the full 1981-82 year, the size of which depending on the level of retail sales during the final quarter—sales for the 26 weeks totalled £3.94m (£5.55m).

As with last year's final dividend, directors are passing the interim payment (1.5p), but if the company's progress back to profitability continues, a final distribution will be declared. Retailing continued to be difficult, but directors say they

are well advanced with reorganisation in this sector. Investment properties are producing an increasing rental income as newly-completed developments come on stream; annualised rents of some £500,000 are anticipated for the 1982-83 year.

Also above the line, interest charges took £160,000, compared with £101,000. Tax was £13,000 (£69,000) and after dividends last time of £48,000, the amount retained was down from £48,000 to £3,000.



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New Central Witwatersrand Areas Limited

(Incorporated in the Republic of South Africa)

INTERIM REPORT FOR THE SEVEN MONTHS ENDED MARCH 31 1982

The following are the unaudited financial results of the company for the seven months ended March 31 1982 together with the figures for the six months ended February 28 1981 and the year ended August 31 1981.

	Seven months ended MARCH 31 1982 R000's	Six months ended FEBRUARY 28 1981 R000's	Year ended AUGUST 31 1981 R000's
Profit before taxation	725	271	1 438
Taxation	10	2	6
Profit after taxation	715	269	1 432
Ordinary dividends	530	285	1 413
Retained profit	185	4	19
Number of shares in issue	1 766 396	1 766 396	1 766 396
Earnings per share—cents	40.49	15.24	81.06
Dividends per share—cents			
—Interim	30.00	15.00	15.00
—Final	—	—	65.00

Particulars of the company's listed investments are as follows:

	at MARCH 31 1982 R000's	at FEBRUARY 28 1981 R000's	at AUGUST 31 1981 R000's
Market value	13 185	17 305	18 847
Book cost	1 693	1 693	1 693
Appreciation	11 492	15 612	17 154

Notes:

- Shareholders are reminded that the company's financial year end has been extended from August 31 1982 to September 30 1982 so as to enable it to occur in its financial year the interim dividend payable by Anglo American Cold Investment Company Limited (Amgold) which dividend is now to be declared one month later than has been the case in the past. As a result of the change in the year end and as the interim reporting period ends on March 31, Amgold's final dividend now accrues during this company's interim reporting period and Amgold's interim dividend accrues in the second six months. This reduces the disparity between this company's interim and final dividends, which existed when Amgold's interim and final dividends both accrued in the second half of the financial year and this change in pattern is noted. In the increase in this year's interim dividend from 15 cents to 30 cents a share.
- Principally for the reasons set out above, the results for the seven months ended March 31 1982 are not comparable with those for the six months ended February 28 1981: the Amgold 1982 final dividend accounting for R335 000 of the increased income. Further, it should not be assumed that the results for the thirteen months ending September 30 1982 will necessarily be proportionate to the results for the seven months ended March 31 1982 since investment income does not accrue evenly during the period.

For and on behalf of the board
M. W. King
J. Ogilvie Thompson | Directors

INTERIM DIVIDEND

An interim dividend (No. 33) of 30 cents per share (1981: 15 cents) in respect of the year ending September 30 1982, has been declared payable on June 18 1982 to shareholders registered in the books of the company at the close of business on May 14 1982.

The transfer registers and registers of members will be closed from May 15 to May 28 1982, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about June 17 1982.

Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on May 17 1982 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency provided that any such request is received at the offices of the company's transfer secretaries in Johannesburg or in the United Kingdom on or before May 14 1982.

The effective rate of non-resident shareholders' tax is 14.9001 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and at the offices of the company's transfer secretaries in Johannesburg and the United Kingdom.

By order of the board
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
Secretaries
per H. J. E. Stanley
Companies Secretary
Transfer Secretaries
Consolidated Share Registrars Limited
62 Marshall Street
Johannesburg 2001
(P.O. Box 61051, Marshalltown 2107)

London Office
40 Holborn Viaduct
London EC1P 1AJ

April 14 1982

Charter Consolidated P.L.C.
P.O. Box 102, Charter House
Park Street, Ashford
Kent TN24 8EQ

Fed to seek public comment on Schwab bid

By Our New York Staff THE FEDERAL Reserve Board, which regulates the U.S. banking system, is seeking public comment on Bank of America's proposal to buy Charles Schwab, the largest cut-rate U.S. stockbroker.

The deal is highly controversial because it will mark the entry of America's largest bank into the stockbroking business which many people, including investment bankers on Wall Street, maintain would be illegal.

The Fed's request for comment is directed specifically at the issue of whether the acquisition would violate the Glass-Steagall Act which creates a dividing line between commercial banking and investment banking activities such as securities underwriting.

Bank of America has argued that Schwab is not in the underwriting business. As a broker it merely accepts and executes the securities trading orders of its clients.

Somewhat different was the recently formed joint venture between Security Pacific, the large Californian bank and Fidelity, a discount broker based in Boston.

Slow start for Westinghouse By Our Financial Staff THE SECOND largest manufacturer of electrical equipment in the U.S., Westinghouse Electric, has made a somewhat modest start to fiscal 1982, with earnings for the first quarter little changed after special factors despite a strong rise in sales.

Earnings moved up from \$113.5m to \$124.4m or \$1.44 a share, but \$25m or 27 cents a share came from the termination of operations at Offshore Power Systems, the group's nuclear power project.

Wheeling-Pittsburgh to issue stock to workforce

BY RICHARD LAMBERT IN NEW YORK

WHEELING-PITTSBURGH, the eighth largest U.S. steel manufacturer, is to give its workers \$35m in preferred stock. In exchange, they will surrender a wage increase due this August, as well as certain holiday entitlements.

The United Steelworkers Union said that it had agreed to the proposal after looking at the company's books. Wheeling-Pittsburgh was engaged in a major capital spending programme at a time when its cash flow had been badly hit by the slump in steel demand.

If the workforce had not agreed to make concessions, the company would have been in serious financial difficulties by the autumn, the union added.

Sheet mill products make up almost 80 per cent of Wheeling-Pittsburgh's output, and its main customers are the motor, home building and appliance industries, all three of which have been seriously affected by the recession. The company

currently has 11,500 employees, of whom around 4,000 are currently laid off. This is the latest in a series of special deals between the company and the unions, which started in 1978 when employees subscribed to \$8.5m of preferred stock.

The union said that two other steelmakers had made special deals with their workforces in recent months. These were McLouth Steel and Penn-Dixie Industries.

Atari boosts profits at Warner

BY OUR FINANCIAL STAFF

A RISE of 57 per cent in first quarter earnings, from \$49.52m to \$77.88m, is reported by Warner Communications, the U.S. entertainment conglomerate. Revenues during the period advanced by 55 per cent, from \$602.1m to \$932.5m.

Mr Steven J. Ross, chairman, attributes the strong performance to continued growth of Atari, the group's electronic games offshoot, and the improved performance of its motion picture division.

"The dramatic growth of Atari continued during the quarter, causing revenues for the consumer electronics division to increase 180 per cent to \$421m,

while operating income more than tripled to \$100.6m," he declared.

Retail demand for Atari's "video computer system" programme game and related cartridges continued to increase rapidly, home computer sales quadrupled and the coin-operated video game division registered revenue gains.

Warner's record and music publishing division, in contrast, turned in lower revenues as a result of fewer major releases during the quarter, and its operating income fell from \$22.5m to \$15.8m. But the chairman stated that the division should benefit from coming

releases from many of its top recording artists over the next few months.

Operating income of Warner's filmed entertainment division increased 14 per cent to \$30.1m for the quarter, the gain being attributed to increased licensing of theatrical films in television, particularly Pay TV, and increased television production.

Warner Amex, the company's joint cable television venture with American Express, continued to experience subscriber growth in all segments of its operations, Mr Ross stated.

Mr February Warner reported a 65 per cent increase in earnings for the whole of 1981.

Concern over Gulf gold dealer

BY DUNCAN CAMPBELL-SMITH

LOSSES of between \$30m-\$70m and estimated to have arisen following the reported collapse of Unigold, a Dubai-based bullion and foreign exchange dealing house.

Also involved is the International Finance and Exchange Company (IFEC) of Doha, which closed its doors last week and went into liquidation. IFEC was 49 per cent owned by Mr Sarraj Sardar Khan, a Pakistani businessman, and 51 per cent owned by Sheikh Ahmed Abdullah Al-Thani, a member of Qatar's ruling family.

These two joined with Mr Khalid Malik, IFEC's former managing director, to set up a London company called KMK Capital Management in 1977. Late in 1980, a subsidiary was

launched—KMK Securities—to provide Unigold with research on the bullion and exchange markets. It also acted as a conduit for orders placed by Unigold with brokers in London, Chicago and New York.

Mr Azhar Mahmood, a director of both KMK companies, said yesterday that business during 1981, built up to the point where KMK's London office was typically placing on behalf of Unigold's clients 100 to 150 futures contracts every day in the gold and silver futures markets.

Unigold is understood to have attracted substantial investment funds by offering clients a guaranteed return. It had over 2,000 account holders with

minimum deposits of Dh 100,000 (£15,625). The monetary authorities of the United Arab Emirates impose few regulatory constraints upon deposit-taking activities of this kind.

Unigold's shareholders include the three owners of KMK and a dozen other individuals, some highly placed in Dubai ruling circles. Its clients, who now face sizeable cash losses, are believed to include institutions as well as private individuals in the Gulf.

The hullion-house has placed no orders through London since December. The London parent company, which has an authorised capital of £1m, has run down the staff of KMK Securities.

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Earnings plunge at Allis-Chalmers

By Our Financial Staff

EARNINGS continued to fall sharply in the first quarter of this year at Allis-Chalmers, the Milwaukee-based manufacturer of equipment for the farming, industrial and mining sectors.

Net earnings for the quarter dropped from \$2.6m to only \$47,000, with earnings per share at nil against 20 cents last time. Sales were \$229m compared with \$524.5m a year ago.

The board said that the suspension of production of tractors and combines throughout January this year had damaged first-quarter results.

Losses incurred from this move had offset a gain of \$16.7m from the previously announced partial sale of the interest in Siemens-Allis of Siemens of West Germany.

First-quarter sales in the group's other businesses were lower than a year earlier due to the sluggish worldwide economy. However, the board says it has seen good prospects for new orders in its solids processing, clean air and fluid products markets.

Allis-Chalmers said that earnings for its financial services operations increased substantially. The group continues to cut costs including reductions in unproductive labour costs.

Allis earns about 40 per cent of its profits from sales of farm machinery, with a further 46 per cent coming from process equipment, mostly to the mining industry in the form of minerals, aggregate and coal processors.

Nearly one-quarter of sales come from outside the U.S.

\$250m credit for Yugoslavia

By Our Euromarkets Staff

YUGOSLAVIA has agreed a \$250m seven-year credit with a group of Kuwaiti financial institutions, according to the Yugoslav national news agency in Belgrade.

The agreement, between the Yugoslav National Bank and three Kuwaiti institutions, calls for repayment to begin in three years. The Kuwaiti Trade and Investment Corporation is leading the credit.

The funds will be used to support economic stabilisation measures in Yugoslavia. Last year, Yugoslavia also received a \$250m credit from Kuwaiti institutions.

Yugoslavia is currently said to be looking for around DM 200m from German banks and a similar amount from French lenders.

U.S. QUARTERLIES

Table with columns: Company, 1982, 1981, Change. Includes Abbott Laboratories, Arizona Corporation, Corning Glass Works, Diamond Shamrock, Dow Jones, General Instrument, International Multifoods, Irving Bank Corporation, Kaiser Aluminum, MCM Grand Hotels, Parker Drilling, Whirlpool, YEN STRAIGHTS.

World Bank aims \$100m bond at Swiss investors

BY ALAN FRIEDMAN

THE WORLD BANK is launching a \$100m seven-year Eurodollar bond linked to the Swiss franc and designed to appeal to Swiss investors. The bond, led by Swiss Bank Corporation, carries a 8 1/2 per cent indicated coupon, in line with present Swiss franc bond market conditions.

Coupon and redemption payments will be made in dollars, but the deal is structured to offer Swiss franc-based investors a potential exchange gain. Under the terms of the deal a dollar-Swiss franc exchange rate will be fixed next week for the life of the bond.

If the dollar strengthens against the Swiss franc by the time of each coupon payment (and also for the purpose of the final redemption) then the investor will receive the pre-set dollar amount. This would then allow the investor an exchange gain while converting the coupon payment or redemption into Swiss francs.

If the dollar weakens then the investor will be paid the amount of dollars necessary to equal the amount of Swiss francs fixed by the 1982 exchange rate.

With its 6 1/2 per cent coupon and currency provisions this issue is effectively a Swiss bond denominated in dollars. Co-managers include Credit Suisse and Union Bank of Switzerland.

Phillips Petroleum is also in the Eurodollar bond market, with a \$200m seven-year issue through Morgan Stanley and Credit Suisse First Boston. The offer carries a 14 per cent coupon at par and the paper is callable at 101 1/2 in the fifth year, declining by 1/2 per cent each year.

Moving up the coupon ladder, there is a new 50m seven-year bond being offered for Eksportfinans, the Norwegian export finance agency. The coupon is 14 1/2 per cent and 20 per cent of the issue is to be repaid during each of the last five years. CSFB and Don Nordisk Creditbank are lead managers. Southern California Edison, the utility, meanwhile is offering 15 per cent on its \$60m of seven-year Eurodollar bonds. CSFB is leading the issue.

In secondary market trading the Eurodollar sector bounced

back yesterday and closed around 1 to 1/2 point higher. Dealers said there were some cases of inventories being enlarged. Another reason for the active market was a positive reaction to the latest U.S. money supply figures, not as bad as anticipated.

The West German Subcommittee on Capital Markets met in Frankfurt yesterday afternoon and set a DM 1.65bn five-week foreign bond calendar which expires on May 17. Among the 18 borrowers set to tap the German capital market will be two British issuers—Barclays Bank and Bowater Corporation, the paper and packaging group. Other borrowers will include Canada, Credit Foncier de France, Iceland, SNCF, Philip Morris, Escora (South Africa's electricity concern), City of Helsinki, Austria, European Investment Bank, the World Bank, Renfe (the Spanish railway) and Banaural (the Mexican agricultural bank).

The D-mark foreign bond market closed 1 point higher while Swiss franc foreign bond prices were 1 point weaker in light turnover.

Argentina to pay non-UK banks

BY OUR EUROMARKETS STAFF

ARGENTINA has told banks involved in a \$50m revolving credit for the oil drilling company Cia de Perforaciones Rio Colorado that it plans to meet its payment deadline only in the case of non-British banks. Until yesterday it was thought the company would make no payments whatsoever.

The return to lenders of principal on the credit, was going to be withheld by Argentina because of fears that the Bank of England's freeze on assets would prevent replacement drawings under the facility. This would have broken the conditions of the loan.

But under the Bank's new guidance revolving credits are not going to be allowed to continue anyway. Thus, the payment by Rio Colorado to the seven non-British banks in the 10 bank deal will not have any material effect on the credit. Chase Manhattan is agent for the loan.

It is not known whether the Rio Colorado payments for British banks will be placed in the new escrow account being set up by the Argentine central bank in New York.

It has emerged, meanwhile, that YPF, Argentina's oil company, has told its bankers that it will not draw down any more of its \$450m Eurocredit. YPF had already drawn around \$200m.

One member of the syndicate of bankers which managed the YPF credit said yesterday that the borrower had decided that "discretion is the better part of valour".

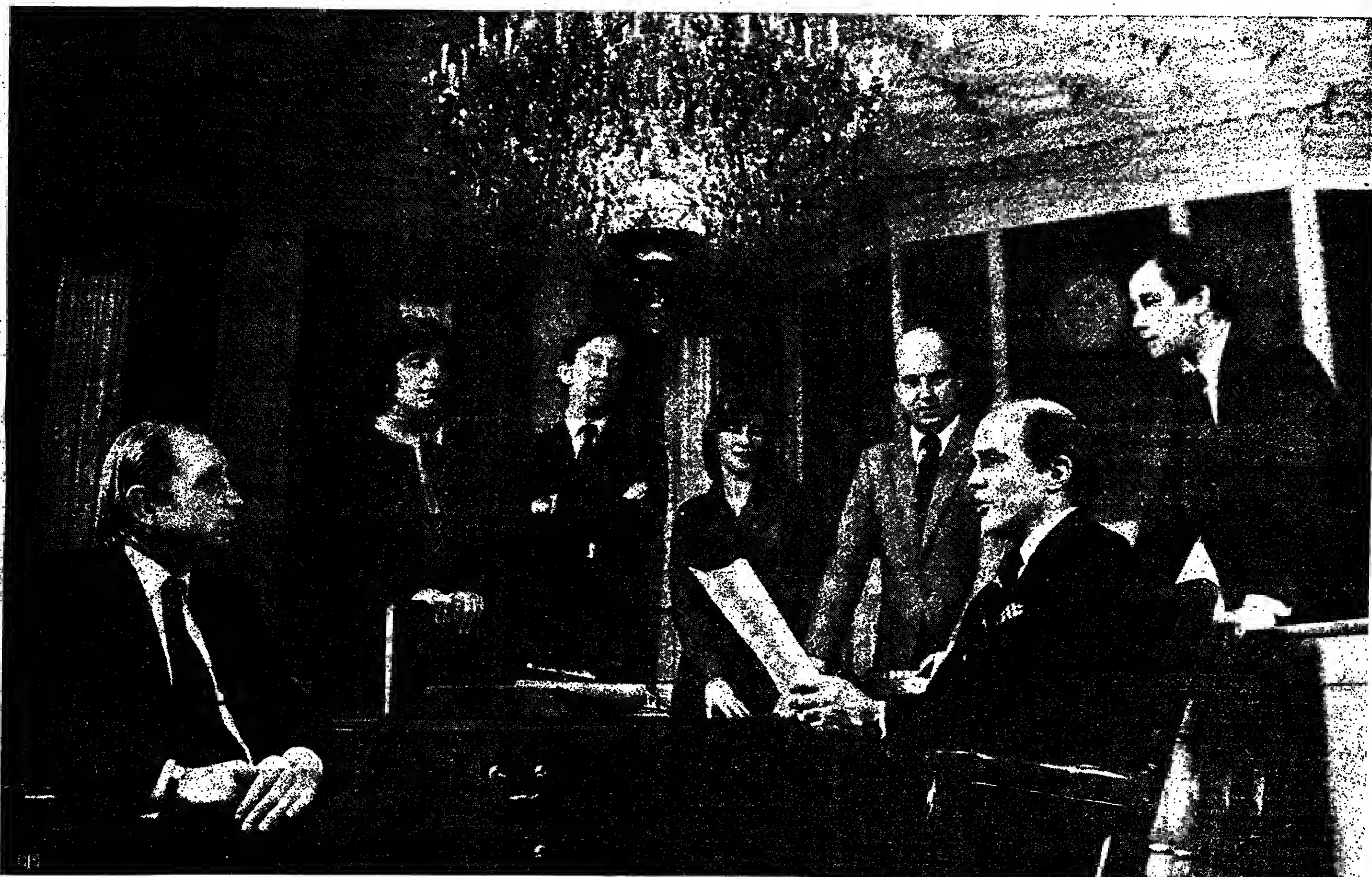
The Bank of England's formal guidelines prohibit further drawings by Argentine borrowers under existing facilities provided by UK banks.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 15.

Table with columns: Issued, Bid, Offer, Day, Week, Yield, Change on. Includes U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, STRAIGHTS, SWISS FRANC, U.S. TRUST CORPORATION, WHIRLPOOL, YEN STRAIGHTS.

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Some of Morgan's New York-based specialists who help international companies in the U.S. market. From left, Theo Roell, Lauretta Bruno, Vincent Steck, Julie Blake, Gildas Lecomte du Noy, William Holding, who heads the group, and Regner Haegelsteer.

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Companies
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INTERNATIONAL COMPANIES and FINANCE

David Housego looks at Compagnie Financiere de Suez

French jewel poses an uneasy dilemma

SUEZ and Paribas, the two industrial and banking holding groups, are among the brightest jewels in terms of compensation paid that the French government has taken over under its nationalisation programme.

The Compagnie Financiere de Suez has cost the government FF 5.1bn (\$899.5m) and Paribas a further FF 4bn or together more than half the FF 17bn that they have had to pay for the five major nationalised industrial companies.

President Francois Mitterrand has spoken of the newly nationalised industries as constituting the nuclear "strike force" of France's bid to modernise its manufacturing base. But no such specific role has been given to Suez or Paribas. This reflects in part the government's unease before financial empires whose goals the Socialists have in the past regarded with suspicion or disapproval.

Suez, the larger but more conservative of the two groups, has a triad of interests—its industrial holdings, its banking, property and insurance business, and its portfolio holdings.

Just before nationalisation took effect in February, the former Board of Suez forecast a sharp 43 per cent rise in net profits from FF 273.2m in 1980 to over FF 400m in 1981. M Georges Plescoff, who took over as chairman after nationalisation having been president of Assurances Generales de France (AGF) for 12 years, has said that profits will in future be "no worse" than in the past. Last year was, however, an exceptional performance. The complications of nationalisation, however, have left at least three major unresolved issues hanging over the group that will affect its

future size and structure.

The first is the future of its industrial holdings. M Pierre Mauroy, Prime Minister, said in what appeared to be an unambiguous statement on July 8 before the National Assembly that the industrial holdings of Suez and Paribas outside the scope of nationalisation would be returned to the private sector.

In the case of Suez, these encompass a 48 per cent stake in Lille, Bonnieries et Colombes (engineering), 12 per cent in Beghin-Say (sugar and paper), 18 per cent in Penhoet (electric and mechanical machinery), 10 per cent in Bouygues (construction), 8 per cent in Valeo (car components) and 22 per cent in Lyonnais des Eaux (water distribution).

In contrast to the Prime Minister, M Plescoff wants the structure of the group to remain intact, and says that nothing has yet been decided about its industrial holdings and that legislation on their future will be put before the National Assembly. M Plescoff says in particular that he wants Suez to retain its links with Lyonnais des Eaux with whom it has worked closely and which has recently been expanding in the U.S. with its purchase from Coca-Cola of Aqua Chem, the U.S. water treatment and heat equipment manufacturer.

The Government's problem is that it is torn between fulfilling a major public pledge reinforced by its desire to raise funds from the sale of industrial holdings that would help offset the cost of nationalisation, and the attraction of maintaining the identity of the group.

A possible compromise spoken of within the group would be for Suez's industrial holdings to be transferred to another holding company in which the shares would be held both by Suez and

by private interests—a solution that would keep Suez's links with its industrial concerns.

But in the meantime, the group is effectively blocked in what was one of its major areas of activity—effectively unable to divest from existing industrial holdings or to make new acquisitions. As a nationalised company it can no longer raise fresh risk capital, if this would dilute its state ownership. It did this, for instance, in 1980 with a FF 630m convertible bond and a FF 202m rights issue by its Indosuez banking arm. Because of this obstacle, some bankers in Paris believe that both Suez and Paribas will seek to exploit a loophole in the law that would enable them to sell minority holdings to raise cash to expand their operations elsewhere.

The second area of doubt lies over the future of the group's banking arm and a major source of its strength. Among its widespread banking interests, the group has full ownership of Indosuez, the international banking group which generates three-quarters of its profits from overseas; 73 per cent of Credit Industriel et Commercial (CIC), the regional based bank and one of the largest French private banks before nationalisation; and 46 per cent of La

Benin which specialises in property lending.

All three have been nationalised separately aside from their membership of the Suez group because they are above the threshold of FF 1bn of deposits.

M Plescoff is firm in his views. He wants closer ties between these banks has taken over the chairmanship of Indosuez himself, and quotes in his support M Jacques Delors, the Finance Minister, as saying that the "synergy" between Indosuez and its associated banks should be maintained and developed.

He sees their combination of strengths—international and investment banking (Indosuez) and regional banking with a large deposit base (CIC)—as fulfilling M Delors' ideal of a "universal" bank. Now is the time, he says, to consolidate.

There have always been links between the banks in the group. But paradoxically, the separate nationalisation of three of them has reinforced their individual identity, not least by the direct access the new chairmen have to the state as shareholders.

Between Indosuez and CIC, there is the rivalry of two institutions with widely different horizons and different roles.

"You have to remember," says one banker, "that while Indosuez is internationally orientated, CIC is at the centre of a federation of regional banks. The two look in the opposite direction."

But apart from the issue of how closely knit the banking arm of the group will be, there are other uncertainties that overhang equally most of the other newly nationalised banks: the squeeze on margins at the moment from the government's fixing of a base bank-lending rate at 4 points below the 18 per cent charged to banks in

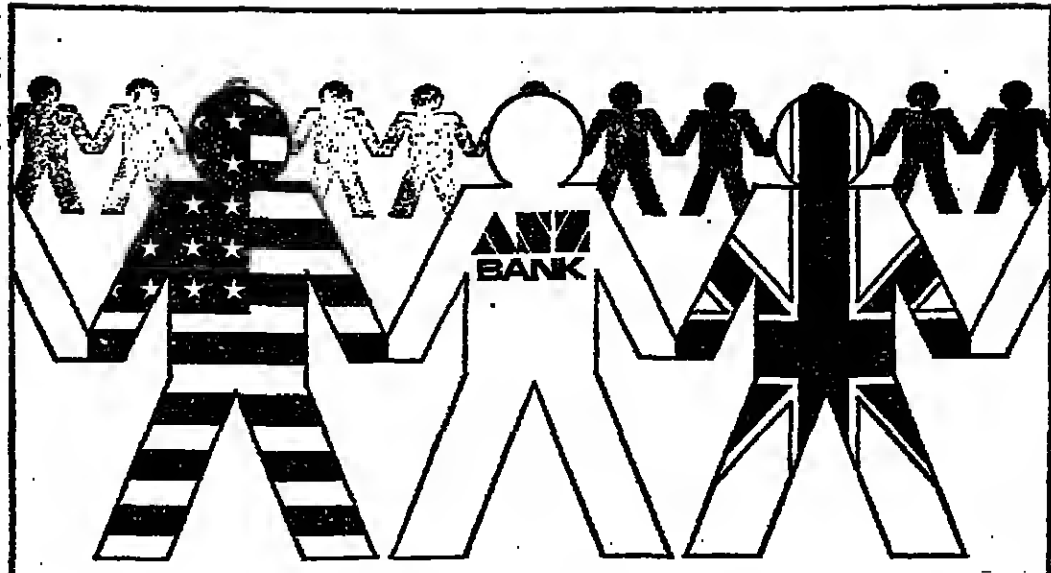
their day-to-day money market operations; the growing pressure on the banks to help finance the investment programmes of the newly nationalised industries with the double-edged sword of their other goals of building up their reserves and their capital ratios; and the still unanswered questions of how to combine criteria of profitability with the government's requirements for the banks to make long term loans to industry in line with the orientations of the Plan.

The third major outstanding issue is the future of Suez's stake in Saint Gobain, the glass and pipe manufacturer, which has also been separately nationalised. Suez had a 17 per cent stake in Saint Gobain when nationalisation placed its capitalisation of FF 6bn. Their links were reinforced by Saint Gobain having a 5 per cent share in Suez.

As a result of nationalisation, Suez's privileged partnership with Saint Gobain has now been replaced by that of the state. If Suez was now called on to help finance Saint Gobain's investment programme, it would most likely be as one of a group of banks and without any "in-house" influence.

M Plescoff says that no decision has been taken over the future of Suez's interest in Saint Gobain. But some bankers think that if Suez were allowed to dispose of it, the funds might be used to enhance the group's banking arm.

M Plescoff is currently engaged in drafting his views for the government on the future structure of the group. At 64, the widespread view at the time of his appointment had been that he would be a caretaker chairman for Suez. But he shows no sign of wanting to step down soon.



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Tax boost for Norwegian stock market

By Fay Gjester in Oslo

NORWAY proposes modest relief on personal income tax to investors who put savings into unit trusts in a move intended to stimulate investment in the Norwegian stock market.

The tax concessions, promised months ago by the minority Conservative government, were delayed for last-minute "re-valuation" because the Finance Ministry is worried about an anticipated shortfall in tax revenues over the next few years. Petroleum tax revenues—which account for a large share of total Norwegian revenues—will yield less because of the recent fall in oil prices and rising investment costs

Rhone-Poulenc reduces deficit

BY DAVID WHITE IN PARIS

RHONE-POULENC, the recently nationalised French chemical and fibre concern, made a loss last year for the second year running on sales which rose 19 per cent worldwide to FF 35.9bn (\$5.7bn).

The company indicated, however, that final figures would show a distinct improvement from the previous year's crippling loss of FF 37m.

Overseas subsidiaries, which accounted for 34 per cent of total turnover, played a major role in the sales increase and

the recovery in results, along with the group's thriving health and agrochemicals divisions.

These partly offset the continuing cost of reorganisation measures in Rhone-Poulenc's troubled textile operations and the poor results of its fertiliser activities, caused by weak demand and increases in the cost of supplies.

Operating results remained mediocre, the company said. Its operating returns—defined as profits minus exceptional gains or losses, before depre-

ciation and financial charges—were estimated at FF 2.85bn, compared with FF 1.73bn in 1980. This figure is roughly in line with the 1979 results, and reflects a recovery in global sales volume to the 1979 level.

Selling prices went up progressively during the year, contributing the major part of the turnover increase of 15 per cent.

But these increases failed to compensate for the rise in raw material and energy costs, the company said.

Hermes dips into red and passes payout

By John Wicks in Zurich

HERMES-PRECISA, the Swiss office equipment group controlled by Olivetti of Italy, reports a loss of SwFr 0.8m (\$0.45m) for 1981, and is passing its dividend.

For 1980, the company, in which Olivetti acquired a controlling interest last summer, returned net profits of SwFr 2.5m from which it paid a dividend of 6 per cent.

Last year's deficit is accounted for by "institution changes in Hermes participations." These more than offset a small profit by the parent company and the receipt of SwFr 3m in the form of fees and dividends from Olivetti (Switzerland).

Slavenburg's forced to tap reserves

BY CHARLES BATCHELOR IN AMSTERDAM

SLAVENBURG'S, the Dutch bank which was last year acquired by Credit Lyonnais of France, made a net profit of Fl 1m in 1981 after setting aside Fl 204m for bad debts.

The bank would have made a "substantial" loss if it had not covered a large part of the provisions by drawing on reserves.

Profit before tax and provisions fell 6 per cent to Fl 53.5m (\$31m) on a balance sheet which was unchanged at Fl 10.7bn (\$4bn). After trans-

ferring Fl 79m to the bad debt provision (Fl 68m in 1980) and Fl 3.6m tax, the net profit of Fl 1m compared with Fl 12.9m in 1980.

The board believes the expansion of commercial activities, co-operation with Credit Lyonnais and the strengthening of its finances by the French bank will lead to an increase in gross revenues this year. Improvements in efficiency will reduce costs.

The bank nevertheless still expects that operating profit

will have to be transferred partly to the provision for bad debts and partly to reserves this year. In the longer term, the board is optimistic about a recovery of net profits.

Credit Lyonnais strengthened Slavenburg's finances last year by taking up a Fl 160m share issue and providing a Fl 100m subordinated loan.

Slavenburg's will pass its dividend over 1981 after paying Fl 5 per share the year before. Credit Lyonnais owns 78 per cent of the Dutch bank

VMF-Stork profit

VMF-STORK, the Dutch engineering group, returned to profit in 1981 after five years of losses. There are however no plans to resume a dividend payment. The last distribution of Fl 14 per share was in 1975, writes our Amsterdam Correspondent.

The company made a net profit last year of Fl 1.8m (\$872,000) compared with the 1980 loss of Fl 25.8m.

"A year of solid progress"

Extracts from a statement by the Chairman, MGR Sandberg, O.B.E.

Year's Results and Capital Structure

The British Bank of the Middle East continued to make solid progress during 1981, a year marked by continued volatility in the main area of operation. The Bank had a successful year with consolidated after-tax published profits rising from £9,253,000 in 1980 to £14,252,000.

The dividend paid to the parent company was £7,500,000 against £5,250,000 in 1980.

The consolidated capital and reserve accounts now total £92,034,000 compared to £84,349,000 at 31 December 1980.

Business and investment in the Gulf and elsewhere in the region remained active, with our branches recording very satisfactory results. Our Associate, The Saudi British Bank, under the guidance of its Chairman, Sheikh Suliman Saleh Olayan, again had a good year.

General

The closer liaison with other members of The Hongkong Bank Group which followed the transfer of The British Bank of the Middle East's Head Office to Hong Kong from London and the integration of its branch at 99 Bishopsgate, London with that of its parent organisation is undoubtedly helping the Bank to improve the range of its services. As corporate and individual customers become more aware of the fully international services which The Hongkong Bank Group can now provide, they are more receptive to using BBSME's services as an access point to the Group's strength.

Middle Eastern Scene

I said last year that the three things Saudi Arabia and the Gulf States most needed were a settlement of the Arab-Israeli dispute, Arab unity, and good relations with Iran. Sadly, these things look no nearer achievement. It is particularly unfortunate that the Saudi programme for a comprehensive settlement of the Arab-Israeli dispute, which seemed to



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command the support of a majority of the Arab states and to promise real progress, should have foundered at the abortive Arab summit in Fez.

Despite these problems, which, together with the rivalry of the Big Powers, are bound to raise tensions in the wealthiest yet least populated countries in the Arab world, Saudi Arabia and the Gulf States have emerged almost unscathed; with the formation and development of the Gulf Cooperation Council, they have taken a step which could significantly improve their security and prosperity. This is a most encouraging sign. It owes much to the Saudis' growing recognition of their responsibilities and their increasing confidence.

The continuing divisions in the Arab world outside are more newsworthy than the growing co-operation of the Arab states on practical matters, but the past year has seen a notable increase in such developments. It was always clear that many activities which the Arabs wanted to develop could not be justified for individual states but could be undertaken on a joint basis; the difficulty was to make a start. It is too early to say that all the ventures commenced will be free of protectionist difficulties, but the evidence of real Arab co-operation is beginning to look impressive.

In oil matters Saudi Arabia has at last succeeded in restoring a degree of co-operation among the producers. After two abortive meetings it finally brought the other OPEC states to move towards a rational price structure in October 1981. Saudi policy is to put off as long as possible the day when oil becomes just another commodity.

Staff

Our staff have continued to respond very positively to the challenge of working in a wide variety of conditions, some of which remain hazardous. Their contribution to the Bank's progress deserves the highest commendation and I wish to express my personal thanks and those of the Board.

INTERNATIONAL APPOINTMENTS

AVCO appoints senior vice president

Mr John J. Mahoney has been elected senior vice president of AVCO CORP. He will be responsible for all of Avco's high technology units, including Avco Everett Research Laboratory, Inc. and the Avco electronics, specialty materials and systems divisions. Mr Mahoney had been vice president and general manager of Avco systems division in Wilmington, Massachusetts. Replacing him in that position is Mr Hank Harnett, who had formerly been vice president, operations of the division.

Mr Ronald Clempson and Mr David Cakebread, respectively chairman and a director of CROUCH GROUP, have joined the boards of four new subsidiary companies which have been established principally to

expand the group's development activities in the U.S. The new companies are Crouch Management USA Corporation, Crouch Phoenix Corporation, Crouch Royal Gardens Corporation and Crouch Overseas Corporation BV.

Mr Hugh L. McCall Jr has been elected president of MCB CORPORATION, in addition to his position as president of North Carolina National Bank. He continues as chief operating officer.

Mr John Harnett is relinquishing his appointment as group financial director of BROOKS WATSON GROUP, Dublin, from March 31, and will be succeeded by Mr David Craig, who is at present group financial controller. Mr Harnett is forming an investment company which will specialise in equity capital

financing, but will remain as a non-executive director of Brooks Watson Group.

STAVELEY INDUSTRIES has appointed Mr Geoffrey R. S. Organ, chief executive, Morganite International (Asia), a subsidiary of Morgan Crucible, as chief executive responsible for Staveley operations in the Far East and the Pacific Basin. He leads a new company called Staveley Industries (Far East) with headquarters in Hong Kong. Mr Organ will continue as non-executive director of the Morgan Crucible subsidiaries in Japan and Hong Kong for one year.

Dr Oskar E. Hoehlich, a member of the executive committee of the Roche concern, has been appointed chief executive officer of the KONTRON GROUP, Zurich, which is responsible for

Roche's instruments division. He becomes a board member of Kontron Holding Ltd. and board member and managing director of Kontron AG. Mr Einar Helsing retires as general manager of both companies to devote his full attention to Kontron's electronics division. Mr Zeising remains manager of Kontron Elektronik GmbH, in Eching, Germany.

The SWEDISH CLUB, Gothenburg-based marine mutual insurance association for hull, P & I and war risks, has appointed the first non-Swedish director of its underwriting and marketing department. He is Mr David Southwood who joined the Swedish Club from Lloyd's brokers Willis, Faber and Dumas, where he was a divisional director in the marine division.

U.S. \$100,000,000

NATIONAL WESTMINSTER BANK LIMITED

Floating Rate Capital Notes 1994

In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 14th April, 1982 to 14th October, 1982 the Notes will carry an Interest Rate of 15 1/4% per annum. The interest payable on the relevant interest payment date, 14th October, 1982 against Coupon No. 7 will be U.S. \$81.02.

By Morgan Guaranty Trust Company of New York, London Agent Bank

U.S. \$35,000,000

Texas International Airlines Capital N.V.

Guaranteed Floating Rate Notes Due 1986

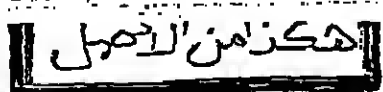
Texas International Airlines, Inc.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period (91 days) from 14th April to 14th July 1982 has been fixed at 16 1/2% per annum.

On 14th July, 1982, interest of U.S. \$417.08 per Note will be due against coupon No. 13.

J. Henry Schroder Wagg & Co. Limited
Reference Agent

The British Bank of the Middle East
A Member of The Hongkong Bank Group



Companies and Markets **INTL. COMPANIES & FINANCE**

Nestle boosts dividend as 1981 profits soar 41%

BY JOHN WICKS IN ZURICH

NESTLE, the Swiss-based international foods group, reported a 41 per cent rise in group net profits for 1981 to a record SwFr 964m (\$467m). This is a strong recovery from 1980's profits which were hit by losses in Argentina.

The board has proposed an increase in dividend to SwFr 85 a share from the SwFr 75 paid in the past two years. The payment will be from parent company profits which rose 11.3 per cent last year to SwFr 299.5m. Group turnover rose by 13.3

per cent to a record SwFr 27.7bn (\$14bn) but this mostly represented the effects of inflation and only a slight increase in sales volume, the parent company said.

The consolidated net profit margin was 5.5 per cent of sales in 1981 against 2.8 per cent a year earlier.

The management will ask the annual meeting next month to approve the increase in dividend and the transfer of SwFr 55m to reserves.

Unilac, Nestle's Panama-based

affiliated holding company, lifted its net profits to U.S.\$25.2m in 1981 from \$24.9m a year earlier. A dividend of \$5 per common share has been proposed against \$7 for the previous year.

Nestle had taken a large write-off in 1980 as a result of a major reorganisation of Nestle de Productos Alimenticios in Argentina. The parent said late last year that the subsidiary would report "tolerable" losses for 1981 and should return to the black this year.

Earnings surge at Pakistan Airlines

By Our Financial Staff

PAKISTAN INTERNATIONAL Airlines has lifted its operating profits for the six months ended December to Rs 144.1m (\$14.6m) from Rs 37.4m a year earlier.

Revenues rose to Rs 3.83bn (\$386.9m) from Rs 3.26bn reflecting a 18 per cent increase in passenger revenues and a 5 per cent growth in freight revenues.

In volume terms, passenger traffic rose by 0.7 per cent and freight traffic by 3.2 per cent while the airline's capacity fell by 2 per cent.

The Government invoked a martial law regulation last August to dismiss about 640 of the flag carrier's staff to detain some of its union leaders and to dissolve its unions.

This was a reaction to growing dissatisfaction about the union's activities and mounting operational problems.

Japan seeks venture capital

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

A JAPANESE "venture capital" company which specialises in financing small high technology businesses is about to start selling units in an investment partnership to European buyers.

The company is Japan Associated Finance Company (JAFCO), an affiliate of Nemura Securities. Mr Teiji Imahara, JAFCO's president, will be visiting London next week to explain the company's plans for launching Jaftco Number Two—an investment partnership which will run for 10 years and acquire shares in small unquoted Japanese companies.

Jaftco Number One, the first of its kind in Japan, was floated at the beginning of April and has 14 participants including three companies in Hong Kong and one in France. Its funds total ¥1.6bn (\$6.5m). Its object is investment in companies which have a high growth potential and which are likely to go

public before the end of the partnership's life. Investors who acquire units in the partnership can expect capital gains at the time of dissolution but Jaftco's prospectus stresses that it is offering a "high risk" investment and that cash cannot be withdrawn halfway through the partnership's life.

Jaftco Number Two, which will be similar to Number One in the amounts of funds to be raised and in its general objectives, will probably go on sale in August or September. It will be followed by more partnerships depending on the response of investors.

The number of small, fast-growing companies in Japan in high technology sectors such as computers, optical fibres, and robotics is expanding rapidly. Apart from these manufacturing sectors Jaftco sees investment opportunities in service industries such as do-it-yourself,

security services and hobbies. It intends to focus on companies with annual sales of about ¥3bn and with annual growth rates of about 20 per cent.

Venture capital financing in Japan is constrained by the extremely severe regulations governing public issues of shares by Japanese companies. Consequently only 39 companies went public in Japan in 1981 compared with 641 in the U.S. Jaftco expects some relaxation of the rules for public issues.

Jaftco is the largest of eight Japanese venture capital companies formed on the American model to invest in small high technology companies through loans or share acquisition.

Most have turned in disappointing results, apparently because of the difficulty of finding viable investments when only a tiny proportion of potentially promising companies go public each year.

United Engineers sees large loss

UNITED ENGINEERS, the big Singapore engineering concern, is expected to register a loss of S\$18m (US\$8.5m) before taxation but after extraordinary items for 1981, George Lee, reports from Singapore.

Mr Gerald Beale, UE's executive financial director, said a preview of the 1981 year end results indicated that the company had incurred a "serious loss" attributable to general trading conditions, increased interest charges, closures and special provisions.

At the half-way stage, UE had already reported a pre-tax loss of S\$3.5m.

Hutchison Whampoa in joint shipping company

BY ROBERT COTTRELL IN HONG KONG

HUTCHISON WHAMPOA, the Hong Kong property and industrial group chaired by Mr Li Ka Shing, has set up a joint shipping company with Harrison (Clyde) of Glasgow.

The company, Hutchison Harrison Shipping, has an initial capital of U.S.\$30m, just over 90 per cent is held by Hutchison and the balance by Harrison. Ships owned by Hutchison Harrison Shipping will be registered in Hong Kong and managed by Harrison (Clyde) from Glasgow.

Another joint venture, Hutchison Harrison, has been formed in Bermuda to handle chartering and operational

activities. It has an office in London.

DFS Group is to buy for US\$ 30m airport duty-free concessions from Host International which was acquired recently by Marriott Corporation of the U.S., after a takeover battle with DFS. AP-DJ reports from Hong Kong.

Mr Laurence Vogel, DFS executive vice-president, said the company exercised an option to purchase Host's duty-free concession in the Los Angeles international airport, four concessions at Kennedy airport in New York City and a general merchandise concession at the Los Angeles airport which sells non-duty-free goods.

CHEUNG KONG (HOLDINGS) LIMITED

HONG KONG'S LEADING PROPERTY DEVELOPMENT AND INVESTMENT HOLDING GROUP

Consolidated Results for the Year Ended 31st December, 1981.

HIGHLIGHTS

- Net profits after tax excluding Extraordinaries total HK\$1,385,400,000: up 97%.
- Total profits after tax including Extraordinaries total HK\$1,604,500,000.
- Proposed final dividend 48 cents, making 70 cents total for the year: up 44% after allowing for 3 for 10 bonus issue in May 1981.
- Improved recurrent earnings from associated public companies:
 - Hutchison Whampoa Limited (over 40% owned) up 94%.
 - Green Island Cement Company, Limited (over 40% held through 70% owned subsidiary) up 15.9%.
- Lee Hing Development Limited (over 40% owned) announced unaudited interim profits for 6 months ended 31st December 1981 of HK\$29.3 million excluding Extraordinary profit of HK\$268.9 million.
- New public company floated in May 1981, International City Holdings Limited (over 30% owned), announced profits for 7 months operations in 1981 of HK\$147 million.
- 10 major projects completed during 1981.
- 18 projects scheduled for completion during 1982.
- 1982 will be a difficult but challenging year, and total dividends are forecast to be not less than the 70 cents per share paid for 1981.

RESULTS

The audited consolidated results for Cheung Kong (Holdings) Limited for the year ended 31st December 1981:—

	1981 HK\$	1980 HK\$	Increase %
Profit after Taxation	1,385,400,000	701,300,000	+97%
Extraordinary Income	219,100,000	801,100,000	
Net Profit after Extraordinary Income	1,604,500,000	1,502,400,000	
Dividends	258,900,000	176,900,000	+44%
Net profit for the year retained	1,345,600,000	1,325,500,000	
Earnings Per Share before Extraordinaries	\$3.75	\$1.97	+90%
Total Shareholders Funds (Book value)	4,417,100,000	2,838,200,000	+56%
Net Asset Value (Book Value) Per Share	\$11.94	\$7.86	+52%

Note: Earnings per share have been adjusted following the three for ten bonus issue in May 1981.

The Annual General Meeting will be held in the Ballroom, Hilton Hotel, Hong Kong on 12th May 1982, and the share register will be closed from 29th April to 12th May 1982 inclusive. Subject to approval, the proposed final dividend cheques will be sent out on 31st May 1982.

LI KASHING
Chairman

Hong Kong, 8th April 1982.



CHEUNG KONG (HOLDINGS) LIMITED
21st FLOOR, CHINA BUILDING,
29 QUEEN'S ROAD CENTRAL, HONG KONG.
Telephone: 5-266911 (30 lines) Telex: 86209

State Bank of India

US \$30,000,000

Negotiable Floating Rate Dollar Certificates of Deposit due 1987

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 15th April 1982 to 15th October 1982 has been established at 15% per cent per annum. The interest payment date will be 15th October 1982. Payment which will amount to US\$20,015.63 per Certificate, will be made against the relative Certificate.

Bank of America International Limited

This announcement appears as matter of record only.

January 1982



The Plateau State of Nigeria

DM 235,000,000

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for the Langtang and Pankshin Water Supply Projects

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World markets as they move

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FT

BMW and Japan's life-time employment

By Charles Smith in Tokyo

MR YOJI HAMAWAKI, president of the six-month-old Japanese subsidiary of the Bavarian motor manufacturer, BMW, says that contrasting social systems represent one of the root causes of trade friction between Japan and the West. The particular contrast which he has in mind is represented by Japan's famous "Life-Time Employment".

By never laying off their workers, and by demanding unstinting loyalty from them in return, Japanese companies manage to build a team spirit which is one of the ingredients in the formidable strength of Japanese industry. Mr Hamawaki says. On the other hand he feels life-time employment has meant the sacrifice of the individual. One very obvious way in which the individual has been sacrificed is that, in Japan, first class professional engineers earn about half as much as their U.S. counterparts even though the per capita incomes of the two nations are almost equal.

Mr Hamawaki has at least three good reasons for being especially interested in the pros and cons of life-time employment. The first is that he is a rare case of someone who bucked the system. Mr Hamawaki, who is aged 52, gave up a top job with Kawasaki Heavy Industries, one of Japan's big four motor-cycle manufacturers, in

order to become the head of what, for the time being, seems to be far the most successful foreign car importer in Japan. Having joined BMW, Mr Hamawaki then set about trying to attract top grade executives from other Japanese motor companies but in six months failed to win over a single one (despite salaries that are probably around 20 per cent more than those being paid in the domestic industry).

Mr Hamawaki's last reason for being interested in the merits or demerits of life-time employment is that he hardly needs customers with money in their pockets. BMW cars are built to performance specifications and quality standards that are well above anything Japan has to offer (says Mr Hamawaki)—but they also cost money. A typical car is between the 3.3 litre BMW 732 which costs ¥7.5m (about \$11,000) in the Japanese market and the Nissan President (the top car in Nissan's range) which has a 4.4 litre engine displacement and costs ¥4.6m (about \$10,500).

In spite of the fact that his cars cost more, and that Japan's life-time employees earn less, Mr Hamawaki thinks that BMW cars, and other high quality European cars, have a definite opportunity in the Japanese market if they are prepared to seize it. The



Mr Yoji Hamawaki

Japanese car market has reached saturation point in terms of quantity, he says. But this simply means that demand is tending to shift from the middle ground of the market to its two extremes as buying habits become diversified. To prove his point Mr Hamawaki notes that demand for luxury and mini cars rose

substantially in Japan last year while "middle of the road" models in the one to two litre range did poorly. BMW starts from just under two litres and goes up to 3.3 with a range of cars which deliberately avoids meeting the requirements of the average buyer, concentrating instead on customers with special requirements. This seems to be the reason why its cars, along with those of Mercedes Benz, were the only two foreign brands to expand sales substantially in the Japanese market in 1981.

BMW registrations rose by 13 per cent (to 3,600 cars) in 1981 against an overall decline of 15 per cent for foreign car registrations. In the first two months of 1982 sales were up another 22 per cent, against a fall of 17 per cent for foreign cars as a whole, and Mr Hamawaki expects this to continue. Apart from the fact that he believes in the quality of what he is selling his confidence is based on what BMW has already done, and still intends to do, to raise its profile in the Japanese market.

Until the end of September last year BMW cars were sold in Japan by a Panama-registered trading company, Balcom, which also imported Harley Davidson motor cycles and European audio visual equipment. From the beginning of October onwards the

200 or so employees that worked in Balcom's BMW division became part of BMW (Japan) Corporation a wholly-owned subsidiary of the Munich car manufacturer. It has a capital of ¥3bn and a brand new and distinctively different sales strategy.

One difference is that BMW has a \$2m advertising budget—an increase from almost zero under the previous management. A second departure from the "old regime" has been the start of a positive effort to find out who BMW's potential customers are, and to send out salesmen to look for them. Last but not least BMW apparently believes in letting its dealers make a profit rather than in maximising its own margin on each of the cars it imports.

Mr Hamawaki says that the majority of BMW's 35 or so independent dealers are getting a 20 per cent profit on the cars they sell (plus bonuses on sales that go above previously set norms). Discounting is forbidden, or at least very strongly discouraged, and BMW Japan's own margin is "much less than 20 per cent," unlike that of several long-established importers of foreign cars which have compensated themselves for low sales volume with mark-ups of at least 50 per cent.

BMW's "dealer first" policy differs from the sales strategy

of local Japanese car makers as well from that of other importers. The discount war which is a perpetual feature of the Japanese market for domestically made cars means that two-thirds of dealers earn little or no profit. However, dealers which handle domestic cars at least know they can count on a steady stream of customers. Those which have joined, and will join, the BMW network are being left in no doubt that they will have to work for every car they sell.

Mr Hamawaki's medium-term plan for Japan is to increase sales by a "modest" 20 per cent per year up to 1987, by which time the company should achieve 10,000 registrations and sales of perhaps ¥40bn (at current values). In quantity terms this will mean around 0.3 per cent of the Japanese market—an almost ridiculously low figure when one considers that Japanese car makers command (collectively) market shares ranging up to 20 per cent and more in the West. Mr Hamawaki admits that the figure is modest but still believes that BMW has an important mission to fulfil in the Japanese market. The mission is to prove that Japanese consumers are tired of buying products that are indistinguishable from one another and now want something distinctive, even if they have to pay a little more for it.

How Pilkington took the wood out of woodwind

Amazing stuff, glass fibre. For almost 40 years, Pilkington — one of the world's most experienced glass manufacturers — has been devising new uses for this versatile, strong material.

We are accustomed to its use for reinforcing cement, car engine components, skis, and even in the building of full-scale warships.

But — woodwind?

Well, it's simply that a Pilkington glass fibre has been able to help Boosey & Hawkes (who are to musical instruments what Pilkington is to glass) come up with an advanced glass/nylon composite as an alternative to the hard-to-work African blackwood used in clarinets.

The result?

An instrument with improved dimensional stability and a tone that has won the approval of professional musicians; a sensibly-priced clarinet that's going to bring enjoyment to thousands of young players (perhaps a trifle less to their parents) all over the world.

All over the world, in fact, is where you'll find Pilkington products and expertise these days.

With our widespread overseas base and an aggressive export drive, over two-thirds of the Group's 1981 sales were made outside the United Kingdom.

Which, in these economically turbulent times, should be music to your ears.



PILKINGTON



Enterprise at work. Worldwide

APPOINTMENTS

Senior post at Midland Bank

Mr P. F. Page has been appointed a corporate finance director in MIDLAND BANK'S corporate finance division. He was a divisional advances controller.

Mr William Rhys Owen Griffiths has been appointed from August 1 a regional director of the northern regional board of LLOYDS BANK. Mr Griffiths retired in January as a regional general manager of the Bank.

Mr David Patcher has been appointed a director of HERON HOMESTEADS.

REED GROUP, part of Reed International, has appointed Mr Donald Sotherby as finance director in succession to Mr Joe Lewis, who has retired.

Mr Peter Thackeray has been appointed financial director of GREEN REFRACTORIES, a subsidiary of HEPWORTH CERAMIC HOLDINGS.

Mr Peter Bostock is to join CHARLES BARKER CBC as its creative director. He was a director of Bostock, Penman and Sharpe.

VICKERS has appointed Mr Bob Denton as managing director of Vickers Furniture UK, part of its international business equipment division.

Mr Ralph C. Stow, former managing director, has been appointed president and chairman of the CHESTER, TENHAM AND GLOUCESTER BUILDING SOCIETY. He replaces Mr Charles Jessop, who will remain

a director. Mr Edward P. Hunt, a director, is retiring.

Mr Paul F. Jones has been appointed managing director of THE BRITISH COMPANY.

WIGGINS GROUP has appointed Mr Richard G. J. Coleman as chief executive director, construction. Mr J. Hensley director, advertising and Mr George H. W. Wain director, investment.

RATCLIFF TAIL LIFTS has appointed Mr John Lane managing director. He was group financial director. Mr James Lines, for the past six years group managing director and managing director, will now concentrate the society on the group activities.

Mr Robert Anderson has been admitted to the partnership of E. J. COLLINS AND COMPANY, stockbrokers, on April 22.

Mr David Richardson has been appointed managing director of ONECOLT ADVERTISING. He succeeds Mr Graham Fiskell who remains as chairman.

Mr Vincent Howard has been appointed a director of MAXA UK.

Mr Eric Birch, personnel manager, and Mr Terry Howland, marketing manager, have both been appointed to the board of FWD FORDS, part of the British division of Ford International. Mr Birch has become personnel director and Mr Howland home sales director.

CONTRACTS

W. H. Allen wins £2.1m pumps order

W. H. ALLEN part of NEAPE, has been awarded a contract worth £2.1m by GEC Turbine Generators to supply four concrete volute cooling water circulating pumps for Castle Peak "B" power station, Hong Kong. Each pump will be capable of pumping 20,000 litres per second of seawater against a total head of 15 metres.

METALLURGICAL ENGINEERS has received a contract, understood to be worth around £1m, from Ruston Gas Turbines for the design and supply of four gas turbine exhaust heat recovery systems for use offshore on the British Hydrocarbons Morecambe Bay platform. The equipment will utilise energy from the exhaust gases of four Ruston type TB5000 gas turbine generating sets and recover 30 Btu/hr/turbine in the form of hot oil, the heat being required for both process and heating requirements. A special feature of the equipment is an auxiliary burner which can fire either gas or fuel oil to increase the heat duty at maximum turbine output and to maintain this duty with the turbine on turndown due to a reduction in electrical load.

PETER BROTHERHOOD has been awarded a contract worth £250,000 to supply equipment for the British nuclear industry. The order was placed by Taylor Woodrow Construction on behalf of British Nuclear Fuels, and covers the supply of equipment related to the closed circuit TV systems at BNFL's Sellafield reprocessing plant in Cumbria.

Work has started on the construction of advance factories on the Kings Hill Industrial Estate, Bude, Cornwall for the Development Commission. The contract worth £180,000 has been placed with J. E. STACEY AND COMPANY. The project consists of 9 factory units of 500 sq ft each and 2 factory units of 1,500 sq ft each work has started and completion is expected in October.

For handling and crushing chalk mixed with chert at its Northfleet, Kent, quarries, Blue Circle Industries has placed an order worth around £800,000 with BABBYLESS COMPANY (GB). The contract covers the manufacture and erection on site of a mobile crushing system com-

prising crawler-mounted boom feeder and double-roll crushing unit.

"FORESTOR" FOREST & MILL EQUIPMENTS (ENGLAND) has been involved in securing for WADKIN of Leicester, an initial contract for woodworking machinery worth £70,000 from the Timber Corporation, Raigoon, Burma.

FOR ITS first major contract in the U.S. FILM COGNATE TOWERS (1925) is to supply a 14-cell pre-cast concrete tower for the Great Plains Coal Gasification Project—Beulah, North Dakota. The order worth over £3m has been placed by G.E. Lamont, a subsidiary of American Electric Power Engineering Inc., jointly a FCT and Johnson Associates Inc. FCT's manufacturing license in North America drawings and supply of materials will be by Johnson working under FCT supervision. The \$3m project is America's first commercial synthetic fuel plant, scheduled for completion in 1984. It will produce 125m standard cu ft a day, equivalent to 7,200,000 barrels of oil a year, from a lignite feedstock using the Lurgi process.

FERRANTI has been awarded contracts to supply British Telecom with three microwave radio relay systems in North East and North West England. Each link will be equipped to carry 625 line colour TV plus sound.

RENOULD POWER TRANSMISSION has completed an order worth £30,000 for the supply of three vehicle de-waxing conveyors for the Daimler Benz truck and bus sales subsidiary in Italy. The company has won three orders totalling over £80,000 for marine diesel engine chains from Polish national purchasing agencies.

SENSION SYSTEMS has received a £80,000 contract to supply a custom-designed system for the monitoring, logging and control of all electrical energy used by the BSC plant at Stockbridge. The system uses several distributed microprocessors interlinked to perform a range of energy management functions. Primary function is to permit maximum demand control of the plant's overall electrical power usage and hence minimise charges.

BASE LENDING RATES	
A.B.N. Bank	13 1/2%
Allied Irish Bank	13 1/2%
American Express BK.	13 1/2%
Amro Bank	13 1/2%
Henry Ansbacher	13 1/2%
Arbutnot Latham	13 1/2%
Associates' Cap. Corp.	13 1/2%
Banco de Bilbao	13 1/2%
BCCI	13 1/2%
Bank Hapoalim BM	13 1/2%
Bank Leumi (UK) plc	13 1/2%
Bank of Cyprus	13 1/2%
Bank Street Sec. Ltd.	13 1/2%
Bank of N.S.W.	13 1/2%
Banque Belge Ltd.	13 1/2%
Banque du Rhone et de la Tamise S.A.	13 1/2%
Barclays Bank	13 1/2%
Benevolent Trust Ltd.	13 1/2%
E. S. Schwab	13 1/2%
Brit. Bank of Mid. East	13 1/2%
Brown Shipley	13 1/2%
Canada Perm't Trust	13 1/2%
Castle Court Trust Ltd.	13 1/2%
Cavendish City Trst Ltd.	13 1/2%
Cayzer Ltd.	13 1/2%
Cedar Holdings	13 1/2%
Charterhouse Japnt.	13 1/2%
Choulartons	13 1/2%
Citibank Savings	13 1/2%
Clydesdale Bank	13 1/2%
C. E. Coates	13 1/2%
Consolidated Credits	13 1/2%
Co-operative Bank	13 1/2%
Corinthian Secs.	13 1/2%
The Cyprus Popular BK.	13 1/2%
Duncan Lawrie	13 1/2%
Eagly Trust	13 1/2%
E.T. Trust	13 1/2%
Exeter Trust Ltd.	13 1/2%
First Nat. Fin. Corp.	13 1/2%
First Nat. Secs. Ltd.	13 1/2%
Robert Fraser	13 1/2%
Grindlays Bank	13 1/2%
Habon	13 1/2%
Hambros Bank	13 1/2%
Heritable & Gen. Trust	13 1/2%
Hill Samuel	13 1/2%
C. Hoare & Co.	13 1/2%
Hongkong & Shanghai	13 1/2%
Kingsnorth Trust Ltd.	13 1/2%
Knowles & Co. Ltd.	13 1/2%
Lloyds Bank	13 1/2%
Mallinhal Limited	13 1/2%
Edward Manson & Co.	13 1/2%
Midland Bank	13 1/2%
Samuel Montagu	13 1/2%
Morgan Grenfell	13 1/2%
National Westminster	13 1/2%
Norwich General Trust	13 1/2%
P. S. Refson & Co.	13 1/2%
Roxburgh Guarantees	13 1/2%
Slavenburg's Bank	13 1/2%
Standard Chartered	13 1/2%
Trade Dev. Bank	13 1/2%
Trustee Savings Bank	13 1/2%
TCB Ltd.	13 1/2%
United Bank of Kuwait	13 1/2%
Wiltsway Laidlaw	13 1/2%
Wills & Glyn's	13 1/2%
Winttrust Secs. Ltd.	13 1/2%
Yorkshire Bank	13 1/2%

Confidence low among vegetable growers

LOW PRICE rises for processed vegetables this season reflect the generally low level of confidence in the UK industry, according to the Processed Vegetable Growers Association.

U.S. expects to sell more beef

WASHINGTON—The UK's ban on imported Argentine beef, and tight beef supplies in Europe, have stimulated interest in U.S. high quality beef, said Mr James Lennon, European director for the Meat Export Federation.

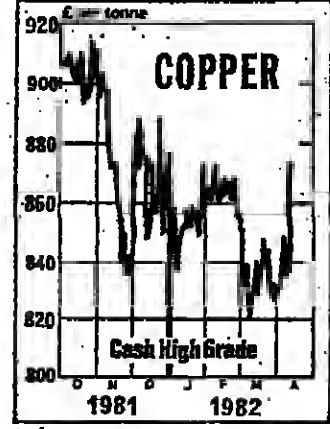
Strawberry crop may be reduced

THE UK Strawberry Growers' Association warned yesterday of a shorter season this year because of strawberry plants bearing fall crops this year because plant sales were poor in 1980-81, it said.

London copper market moves further ahead

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER rose strongly again on the London Metal Exchange yesterday. High-grade cash copper closed £14.75 up at £374 and the three months quotation was £16.75 higher at £902 a tonne.



Main influence behind the rise, which started on Thursday just before the market closed for the Easter holiday, was the decision by Phelps Dodge, the second biggest U.S. producer, to close all its U.S. mines for at least six weeks, or until prices recover.

This triggered off a general increase in U.S. producer price quotations and an upward trend in the New York (Comex) copper market. The rise in London yesterday was further encouraged by worries over the failure to find a settlement of the Falklands Islands crisis and the consequent increase in gold.

Warning over battery hen costs

COMMON MARKET proposals to change rules governing battery cage egg production would cost British producers an extra £180m and increase egg prices by about 20 per cent, it was claimed by Mr David Linnell, chairman of the Eggs Authority.

Aluminium stocks fell (by 800 tonnes to 199,725 tonnes) for the first time since last December. The steady build up in aluminium stocks held in LME warehouses started a year ago when holdings were below 500,000 tonnes, and no one would be surprised if stocks rose above 200,000 tonnes again shortly.

Tin stocks were also down by 450 tonnes to 38,960 tonnes, but values closed marginally lower. The market continues to be influenced mainly by support buying, believed to be on behalf of the buffer stock of the International Tin Council.

Coconut hybrid for Philippines

MANILA — President Ferdinand Marcos has approved massive planting of high-yielding hybrid coconuts in the northern Philippine province of Ilocos Norte.

stacks jumped by 6,825 tonnes to a total of 79,550 tonnes—the highest level since October 1980. Cash lead closed £4.25 down at £333 a tonne, after having been some £10 higher in early trading.

Aluminium stocks fell (by 800 tonnes to 199,725 tonnes) for the first time since last December. The steady build up in aluminium stocks held in LME warehouses started a year ago when holdings were below 500,000 tonnes, and no one would be surprised if stocks rose above 200,000 tonnes again shortly.

Sugar near to three year low

By Our Commodities Staff

SUGAR VALUES came under renewed pressure yesterday with the London daily raws price falling 14 to £141 a tonne, its lowest level since Autumn 1979.

Loans help boost export drive

BY NANCY DUNNE

WHEN AN Omaha, Nebraska, bank last month announced that it had agreed to finance a Soviet purchase of 50,000 tons of maize, it was making public what may be the first successful loan by U.S. farm credit banks.

WHEN AN Omaha, Nebraska, bank last month announced that it had agreed to finance a Soviet purchase of 50,000 tons of maize, it was making public what may be the first successful loan by U.S. farm credit banks.

The Reagan Administration has no solution beyond export expansion for stemming its mounting surpluses, so American-financed sales to the Soviets have been endorsed by the Department of Agriculture (USDA).

World grain production estimate unchanged

WASHINGTON — The U.S. Department of Agriculture (USDA) has maintained its estimate of total world grain production in the 1981-82 season at a record 1,682 million tonnes, 4.5 per cent above last year.

World wheat production in 1981-82 will set a record at 432 million tonnes, down marginally from last month, but 3 per cent above last year, the USDA said. It made a slight downward revision for the wheat crops in Eastern Europe and Pakistan.

World grain production estimate unchanged

WASHINGTON — The U.S. Department of Agriculture (USDA) has maintained its estimate of total world grain production in the 1981-82 season at a record 1,682 million tonnes, 4.5 per cent above last year.

The UNDA world crop report noted that prospects have improved in Erwitl and Mexico while the crops in South Africa and Argentina have deteriorated over the past month.

BRITISH COMMODITY MARKETS

Table with multiple columns listing commodity prices for Base Metals, Copper, Nickel, Silver, Zinc, Tin, Wheat, Barley, and Grains. Includes sub-sections for 'BASE METALS', 'COPPER', 'NICKEL', 'SILVER', 'ZINC', 'TIN', 'WHEAT', 'BARLEY', and 'GRAINS'.

PRICE CHANGES

Table showing price changes for various commodities. Columns include 'Commodity', 'Apr 13', and 'Apr 14'. Lists items like Metals, Copper, Cash, and various grades of metal.

EUROPEAN MARKETS

Table showing European market prices for various commodities. Columns include 'Commodity', 'Unit', and 'Price'. Lists items like Wheat, Barley, and various grades of grain.

Advertisement for 'Commodity Analysis Limited'. Text includes 'Specialists in Commodity and Currency Discretionary Accounts', 'Minimum account size £25,000', and contact information for Mark King or Jeremy Metcalf.

Advertisement for 'Manhattan-Windsor'. Text includes 'Specialists in Commodity and Currency Discretionary Accounts', 'Minimum account size £25,000', and contact information for Stewart St. Burdham.

Advertisement for 'DOW JONES' and 'MOODY'S'. Text includes 'Financial Times', 'Moody's', and 'Dow Jones' with various market indices and contact information.

Advertisement for 'REUTERS'. Text includes 'Financial Times', 'Reuters', and 'Dow Jones' with various market indices and contact information.

INSURANCES

Table listing various insurance companies and their products, including Crown Life, Abbey Life Assurance Co. Ltd., and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing insurance and overseas managed funds, including Legal & General (Unit Assur.) Ltd., Norwich Union Insurance Group, and others.

Table listing various financial services and companies, including Guinness Mahon F. Mgrs. (Guernsey) Ltd., and others.

STOCKS

ERS

STOCKS


YES

OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial services, including Fleming Japan Fund S.A., and others.

NOTES
Prices are in pence unless otherwise indicated.
Yields % shown in last column allow for all buying expenses...

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BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

Five to Fifteen Years

Year	Start	End	Yield	Price	Div	Yield
73%	10/1/73	10/1/82	8.30	12.42	1.24	8.96
81%	10/1/74	10/1/83	8.30	12.42	1.24	8.96
89%	10/1/75	10/1/84	8.30	12.42	1.24	8.96

Over Fifteen Years

Year	Start	End	Yield	Price	Div	Yield
73%	10/1/73	10/1/82	8.30	12.42	1.24	8.96
81%	10/1/74	10/1/83	8.30	12.42	1.24	8.96
89%	10/1/75	10/1/84	8.30	12.42	1.24	8.96

Undated

Year	Start	End	Yield	Price	Div	Yield
73%	10/1/73	10/1/82	8.30	12.42	1.24	8.96
81%	10/1/74	10/1/83	8.30	12.42	1.24	8.96
89%	10/1/75	10/1/84	8.30	12.42	1.24	8.96

Index-Linked & Variable Rate

Year	Start	End	Yield	Price	Div	Yield
73%	10/1/73	10/1/82	8.30	12.42	1.24	8.96
81%	10/1/74	10/1/83	8.30	12.42	1.24	8.96
89%	10/1/75	10/1/84	8.30	12.42	1.24	8.96

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Year	Start	End	Yield	Price	Div	Yield
92%	10/1/82	10/1/85	9.64	11.59	1.53	10.33
93%	10/1/83	10/1/86	9.64	11.59	1.53	10.33
94%	10/1/84	10/1/87	9.64	11.59	1.53	10.33

CORPORATION LOANS

Year	Start	End	Yield	Price	Div	Yield
92%	10/1/82	10/1/85	12.43	14.75	1.92	13.62
93%	10/1/83	10/1/86	12.43	14.75	1.92	13.62
94%	10/1/84	10/1/87	12.43	14.75	1.92	13.62

COMMONWEALTH AND AFRICAN LOANS

Year	Start	End	Yield	Price	Div	Yield
91%	10/1/81	10/1/84	6.74	13.70	1.58	7.52
92%	10/1/82	10/1/85	6.74	13.70	1.58	7.52
93%	10/1/83	10/1/86	6.74	13.70	1.58	7.52

LOANS Public Board and Ind.

Year	Start	End	Yield	Price	Div	Yield
86%	10/1/86	10/1/89	8.88	15.85	1.88	9.76
87%	10/1/87	10/1/90	8.88	15.85	1.88	9.76
88%	10/1/88	10/1/91	8.88	15.85	1.88	9.76

FT SHARE INFORMATION SERVICE

LOANS—Continued

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

Building Societies

Year	Start	End	Yield	Price	Div	Yield
100%	10/1/81	10/1/82	14.34	14.34	1.34	14.34
100%	10/1/81	10/1/83	14.34	14.34	1.34	14.34
100%	10/1/81	10/1/84	14.34	14.34	1.34	14.34

FOREIGN BONDS & RAILS

Year	Start	End	Yield	Price	Div	Yield
100%	10/1/81	10/1/82	12.72	12.72	1.27	12.72
100%	10/1/81	10/1/83	12.72	12.72	1.27	12.72
100%	10/1/81	10/1/84	12.72	12.72	1.27	12.72

AMERICANS

Year	Start	End	Yield	Price	Div	Yield
100%	10/1/81	10/1/82	12.72	12.72	1.27	12.72
100%	10/1/81	10/1/83	12.72	12.72	1.27	12.72
100%	10/1/81	10/1/84	12.72	12.72	1.27	12.72

BANKS & H.P.—Cont.

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

BEERS, WINES AND SPIRITS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

BUILDING INDUSTRY, TIMBER AND ROADS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

CHEMICALS, PLASTICS—Cont.

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

DRAPERY AND STORES

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

ELECTRICALS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

ENGINEERING—Continued

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

INDUSTRIALS (Misc.)

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

FOOD, GROCERIES—Cont.

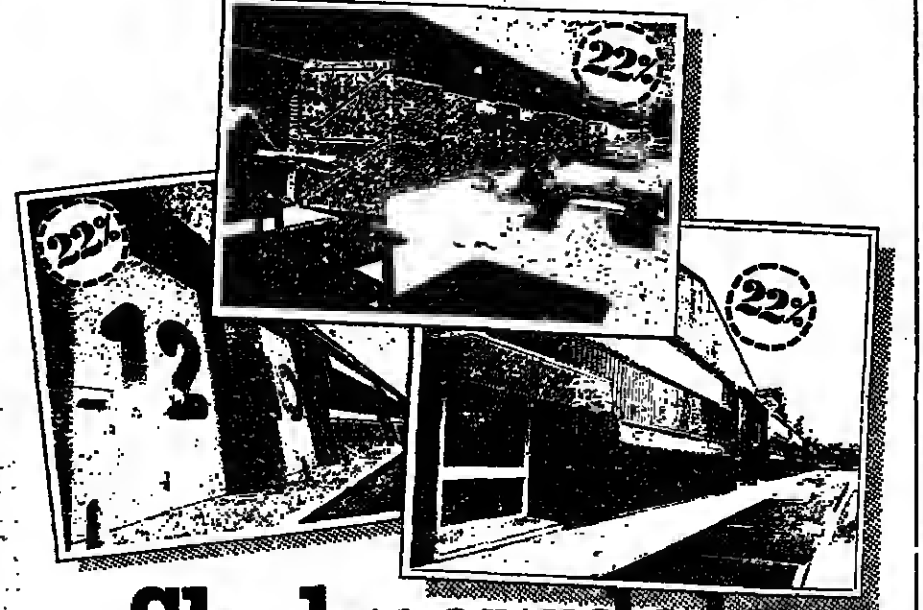
Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

HOTELS AND CATERERS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

INDUSTRIALS (Misc.)

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08



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CHEMICALS, PLASTICS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

ENGINEERING MACHINE TOOLS

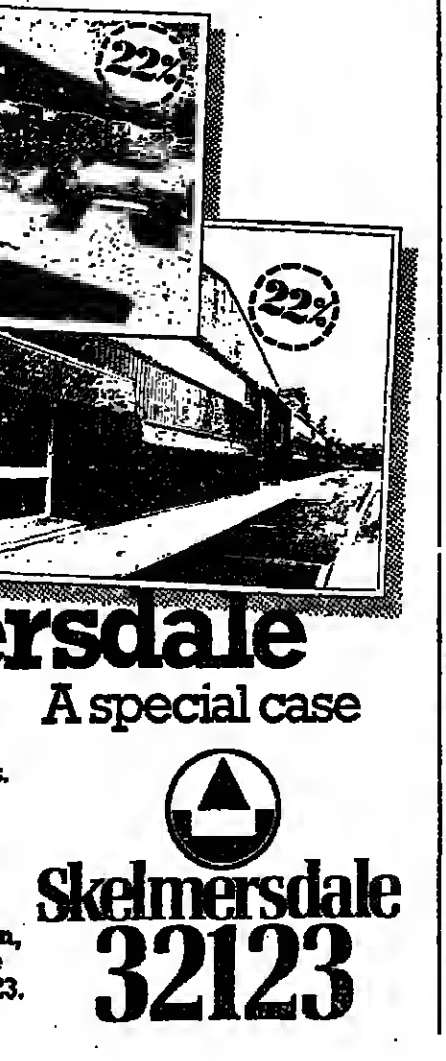
Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
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99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

FOOD, GROCERIES, ETC.

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08

INDUSTRIALS (Misc.)

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35	13.59	1.24	9.08



Skelmersdale
32123

CHEMICALS, PLASTICS

Year	Start	End	Yield	Price	Div	Yield
97%	10/1/81	10/1/82	8.35	13.59	1.24	9.08
98%	10/1/81	10/1/83	8.35	13.59	1.24	9.08
99%	10/1/81	10/1/84	8.35			

INDUSTRIALS—Continued

Table of industrial stocks including Johnson & Johnson, Amgen, and various pharmaceutical and technology companies.

LEISURE—Continued

Table of leisure stocks including British Airways, British Petroleum, and various consumer goods companies.

PROPERTY—Continued

Table of property stocks including British Land, National Westminster, and various real estate companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including British American, British Columbia, and various asset management companies.

OIL AND GAS—Continued

Table of oil and gas stocks including British Petroleum, Shell, and various energy companies.

International Financier DAIWA SECURITIES logo and header.

MINES—Continued

Table of mining stocks including Anglo American, De Beers, and various metal and coal companies.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including British Aerospace, Rolls Royce, and various automotive companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks including News International, Newsprint, and various media companies.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including Newsprint, Newsprint, and various media companies.

PROPERTY

Table of property stocks including British Land, National Westminster, and various real estate companies.

SHIPPING

Table of shipping stocks including British Overseas Airways, British Overseas Airways, and various maritime companies.

SHOES AND LEATHERS

Table of shoes and leather stocks including British Overseas Airways, British Overseas Airways, and various leather goods companies.

SOUTH AFRICANS

Table of South African stocks including Anglo American, De Beers, and various mining companies.

TEXTILES

Table of textile stocks including British Overseas Airways, British Overseas Airways, and various textile companies.

TOBACCO

Table of tobacco stocks including British Overseas Airways, British Overseas Airways, and various tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including British American, British Columbia, and various asset management companies.

OVERSEAS TRADERS

Table of overseas trader stocks including British Overseas Airways, British Overseas Airways, and various international trading companies.

RUBBERS AND SISALS

Table of rubber and sisal stocks including British Overseas Airways, British Overseas Airways, and various commodity companies.

TEAS

Table of tea stocks including British Overseas Airways, British Overseas Airways, and various commodity companies.

Sri Lanka

Table of Sri Lanka stocks including British Overseas Airways, British Overseas Airways, and various commodity companies.

MINES

Table of mining stocks including Anglo American, De Beers, and various metal and coal companies.

Eastern

Table of Eastern stocks including Anglo American, De Beers, and various mining companies.

Far West Rand

Table of Far West Rand stocks including Anglo American, De Beers, and various mining companies.

O.F.S.

Table of O.F.S. stocks including Anglo American, De Beers, and various mining companies.

REGIONAL MARKETS

Table of regional market data for various countries including Australia, Canada, and New Zealand.

OPTIONS

Table of options data for various stocks and commodities.

Recent issues and Rights Page 34. This service is available to every company listed on the Stock Exchanges throughout the United Kingdom for a fee of £200 per annum for each security.

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FOREIGN EXCHANGE TRADING REDUCED BY DEBTS FEAR

East bloc banks' business cut

BY DAVID MARSH

BANKS from the Soviet Union and Eastern Europe, long renowned for their active foreign exchange dealing, have had to cut their operations on Western money markets as a result of growing worries about Eastern bloc debts.

Poland's Bank Handlowy, which used to trade very large volumes 24 hours a day around the world, now carries out "only the most necessary business," according to one London banker.

Zurich banker commented yesterday. One dealer at a large U.S. bank in London said his bank's policy was: "Any bank with a tinge of red to them is branded as a 'No' in foreign exchange trading."

month "as people reassess the situation in East European countries." The balance sheet had been "pretty stable" but the bank had had to put in more work to win deposits he said.

Ballot bid to end Massey strike

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

MASSEY FERGUSON is organising a postal ballot to break the strike by 3,800 manual workers that threatens the future of its Coventry tractor plant.

redundancies it insisted was necessary to make the plant internationally competitive. The unions, which insist that work-sharing is an alternative, have boycotted the gates to the plant and refused entry to the 700 white-collar staff.

to institute whatever work practices it required, regardless of the views of the unions. The men had already made considerable changes in order to raise productivity.

calculated the depth of feeling of the strikers and that any mass meeting will vote to continue the action. A significant development is that control of the dispute has been taken over by union officials from the shop stewards.

Taiwan

sale of military equipment to Taiwan as a violation of the 1973 Shanghai communique, in which the U.S. acknowledged that there was only one China, with Peking as its capital. The U.S. however, is committed to meeting Taiwan's defence needs under the 1979 Taiwan Relations Act.

Haig

regiment of other governments to follow suit. While Mrs Thatcher is prepared for some sniping from the Opposition in Parliament today, her view seems to be that time is on Britain's side. The Government argues that its successful campaign for economic sanctions against Argentina — though there may be problems as to when the EEC's ban on Argentine imports shall come into effect — and the sight of its fleet steaming south "to cause the Argentine junta" will be to its sense.

UK wins £465m Thai oil contract

BY RAY DAFTER, ENERGY EDITOR

TWO BRITISH subsidiaries of the U.S. Foster Wheeler design engineering group — have won a \$820m (£465m) contract for an oil refinery expansion project in Thailand.

The contract comes within a fortnight of a £500m deal between Foster Wheeler Energy and Petrokemia, for the construction management of a petrochemicals complex at Al Jubail on the east coast of Saudi Arabia. The deal was Foster Wheeler Energy's biggest export contract.

should effectively double the refining capacity of the plant to about 120,000 barrels a day. Foster Wheeler said the bulk of orders for hardware and services will go to industries in Britain and France in roughly equal proportions.

City nervous on Falklands crisis

BY DAVID MARSH AND JOHN MOORE

INTEREST RATES edged up further yesterday on the London money markets, and share prices fell as the City reacted with a fresh attack of nerves to the diplomatic impasse over the Falklands.

bank interest rates rose 1/2 point to 13 1/2% and 13 1/4% per cent respectively. The Bank of England gave slightly less help to the money market than needed to plug an estimated shortage of £400m. Generally matching increases in bill dealing rates in the longer-term trading bands by 1/2 and 1/2 point.

steadiness, long-dated Government securities recovered to around last Thursday's closing levels after showing initial falls of 1/2 point, although the trend eased later and final prices showed falls of up to 1/2 of a point. Medium-dated low-coupon stocks edged up by 1/2, while some short-dated gilt closed a fraction higher. The Government Securities Index fell by 0.06 points to 68.7.

EEC ban delay Continued from Page 1

number of riders under the terms of Article 224 to allow for separate national measures by EEC member states.

Commission proposals include a 15-day limit on the ban on Argentine goods, but the UK is expected to argue for more flexibility.

Britain plans to use today's Brussels talks to review the position of its Community partners on granting export credits to Argentina. Most EEC states are understood to have suspended such credits, partly on commercial risk grounds. The UK is also advocating suspension of Argentina's preferential access under the Generalised System of Preferences to EEC markets, although only for "diplomatic" purposes.

BP likely to sell stake in Beatrice field

By Ray Dafter, Energy Editor

BRITISH PETROLEUM is likely to sell its 15 per cent stake in the Beatrice oil field. The move would mark a turning point in the UK offshore industry. Up to now major companies such as BP have been anxious to acquire oil producing properties. But the fall in demand has left the industry more relaxed about resource acquisitions.

THE LEX COLUMN

At the 1981 half-year stage pre-tax profits at the Bank of Scotland advanced by 23 per cent. And while the group said that it might be difficult fully to maintain the same rate of progress in the second half, this hardly rates as a forewarning of actual decline. After the profit sharing scheme, pre-tax profits for the year have emerged a bare 9 per cent higher at £47.2m.

Weather

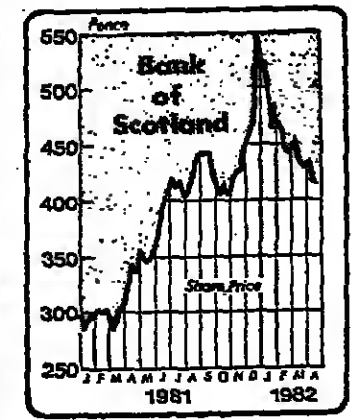
UK TODAY MAINLY DRY with scattered showers in some areas. Sunny intervals but generally cold. London Central, S.E. and W. England, Midlands, S. Wales, N. Ireland, N. Wales, Scotland, N. Ireland.

Worldwide

Table with columns: City, Country, High, Low, Wind, Clouds, Rain, etc. Includes cities like Algeciras, Algiers, Athens, etc.

Bank of Scotland takes low road

Index fell 8.7 to 551.6



At the 1981 half-year stage pre-tax profits at the Bank of Scotland advanced by 23 per cent. And while the group said that it might be difficult fully to maintain the same rate of progress in the second half, this hardly rates as a forewarning of actual decline. After the profit sharing scheme, pre-tax profits for the year have emerged a bare 9 per cent higher at £47.2m.

Markets

Before the weekend it looked as though the British declaration of a 200-mile zone around the Falklands might bring the crisis to a head sooner rather than later, but another week of suspended animation now seems quite likely.

WHITBREAD & WILLETT

Advertisement for Whitbread & Willett featuring a large image of a beer mug and text: "For ten years we have been a major part of Whitbread's expansion programme. Recent building projects include their new Whitbread London Headquarters at Luton, a new distribution centre and office headquarters at Cardiff, Beckton and Maidstone bottling and distribution plants and currently the major Chiswell Street Brewery Redevelopment which all make up a continuing success story."